

Inspire • Prepare • Achieve



SUPERINTENDENT'S PROPOSED BUDGET

Fiscal Year 2020



January 22, 2019
102 South Hickory Ave
Bel Air, Maryland 21014
410-838-7300 | www.hcps.org

**Harford County Public Schools
Superintendent's Proposed Budget Fiscal Year 2020
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Transmittal Letter and Budget in Brief for Fiscal Year 2020

January 22, 2019

Dear School Community:

Harford County Public Schools (HCPS) has the unique and deeply rewarding responsibility of positively influencing the future by working with nearly 38,000 students this year. We are committed to inspire and prepare each student to achieve success in college or career.

The fiscal year 2020 budget development process began with *The Superintendent's Entry Plan* which included two phases. Phase 1 was the *Listen and Learn* Tour. The tour began in July 2018 and culminated with a summary of the Superintendent's findings on October 29, 2018. *Prepare for the Future* was the second phase of the entry plan. In this phase the Superintendent utilized the collected data to identify priorities and determine strategies to address them. This phase will be ongoing; however, it established key items on which HCPS will focus: reading, mental health, engagement, growth, and high school programs.

There was a town hall conducted on November 27, 2018 where the community was invited to continue to speak to the Superintendent, specifically regarding the budget. In addition, questions, suggestions and comments were accepted throughout the budget development process through a variety of communication tools including a dedicated email account, budget@hcps.org.

In order to have the necessary resources to address our priorities, HCPS will take steps with the fiscal year 2020 budget to create a more sustainable budget. The superintendent created five committees to focus on this process for the current year as well as for future years. The hiring freeze and spending freeze committees will work to purposefully reduce spending in the current year. The outsourcing and staffing committees will begin their work in the current year but will have a long-term focus on suggesting ways the system can increase efficiency both in current processes as well as in future staffing practices. The association committee consists of the leaders of each of the five bargaining units. This committee meets and collaborates with the Superintendent on a monthly basis and helps develop the solutions for challenges in the school system.

HCPS acknowledges a \$35.0 million budget shortfall for fiscal year 2020. This consists of \$11.0 million of fund balance that was used to balance the fiscal year 2019 budget, estimated increases of \$14.0 million in health insurance, \$8.0 million in salaries and wages, and \$2.0 million in general operating expenses. The Superintendent worked collaboratively with the Board, his leadership team, and the community to successfully create a budget that addressed this gap. That budget is presented in the following pages.

The proposed fiscal year 2020 operating budget is \$6.0 million, or 1.3%, higher than the fiscal year 2019 budget. It includes proposed salary, wage, health insurance and other fixed charges increases of \$24.3 million, in addition to \$4.0 million for other general budget increases which are detailed throughout the budget proposal. These projected increases are offset by \$22.3 million in permanent budget reductions to include \$10.7 million in instructional position reductions and \$4.6 million in administrative position reductions at elementary, secondary and central office. In addition, the budget includes a projected healthcare savings of \$5.0 million as well as projected turnover savings of \$2.0 million.

It is important to note that the proposed budget does not include any new programs. This budget has been designed to allow our system to meet its financial obligations, by reducing expenditures. These reductions are difficult, and they will create challenges in the system, but we are aligning expenditures with anticipated revenue.

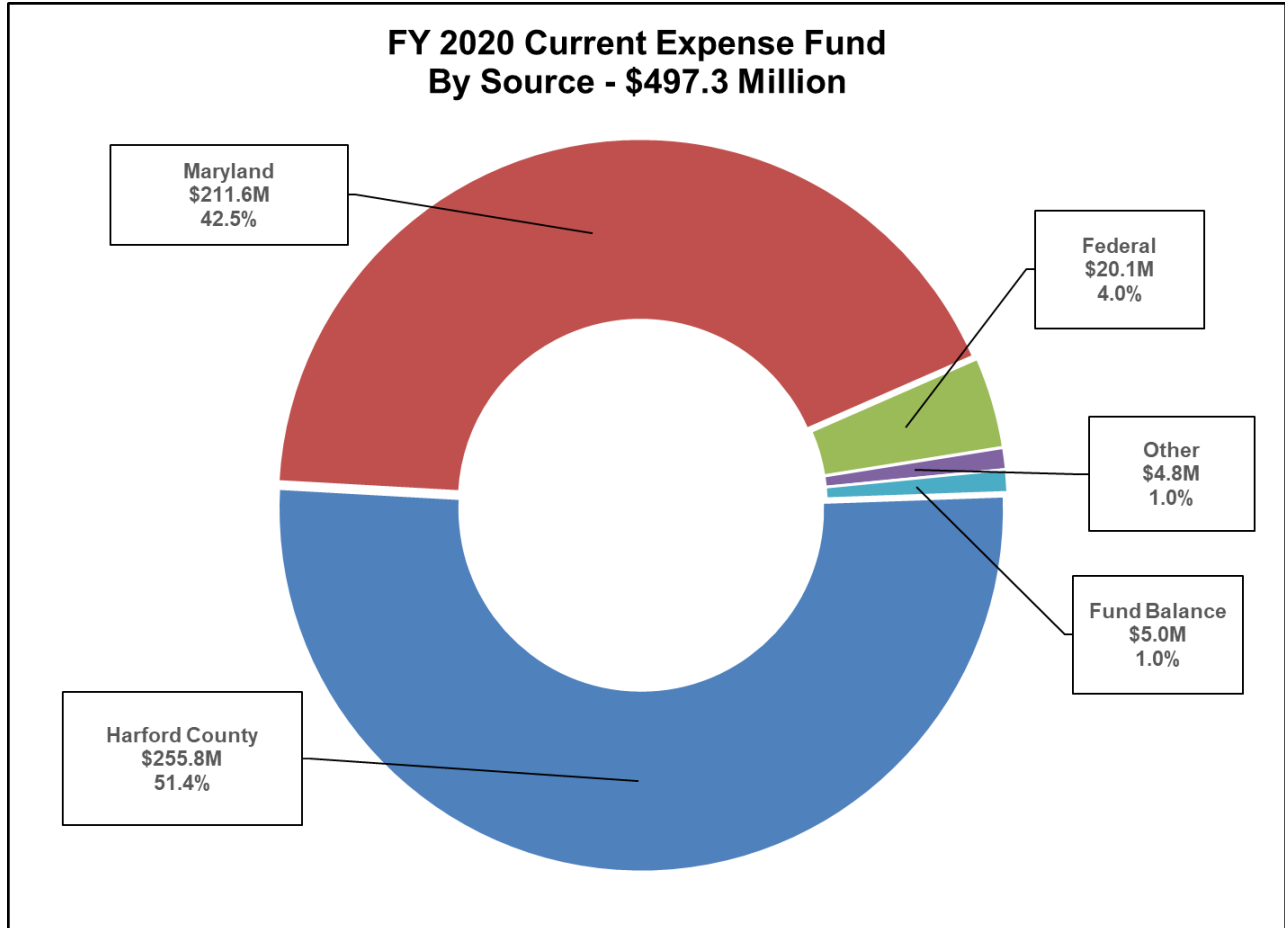
The fiscal 2020 proposed Unrestricted Operating, Restricted, Food Service and Capital budgets are \$467.7 million, \$29.6 million, \$17.9 million and \$74.4 million, respectively.

The response from months of engagement and partnership with the community shows that continuing to recognize education as a top priority will reap benefits for future generations. The success of the school system significantly impacts the quality of life of the entire community. Our school system is committed to creating a budget it can sustain while setting and achieving significantly high standards and meeting the needs of all students.

Sean Bulson, Ed.D.
Superintendent of Schools

Where the money comes from...

Revenue - Current Expense Fund							
	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget	Change FY19 - FY20	% Change
Unrestricted Fund	\$ 432,527,403	\$ 440,934,599	448,230,933	\$ 461,667,449	\$ 467,678,414	\$ 6,010,965	1.3%
Restricted Fund	\$ 29,539,443	\$ 30,351,483	29,850,985	\$ 29,664,021	\$ 29,599,970	\$ (64,051)	-0.2%
Current Expense Fund	\$ 462,066,845	\$ 471,286,081	478,081,918	\$ 491,331,470	\$ 497,278,384	\$ 5,946,914	1.2%



Maryland State Aid – Includes Unrestricted funds and Restricted (in the form of grants) funds.

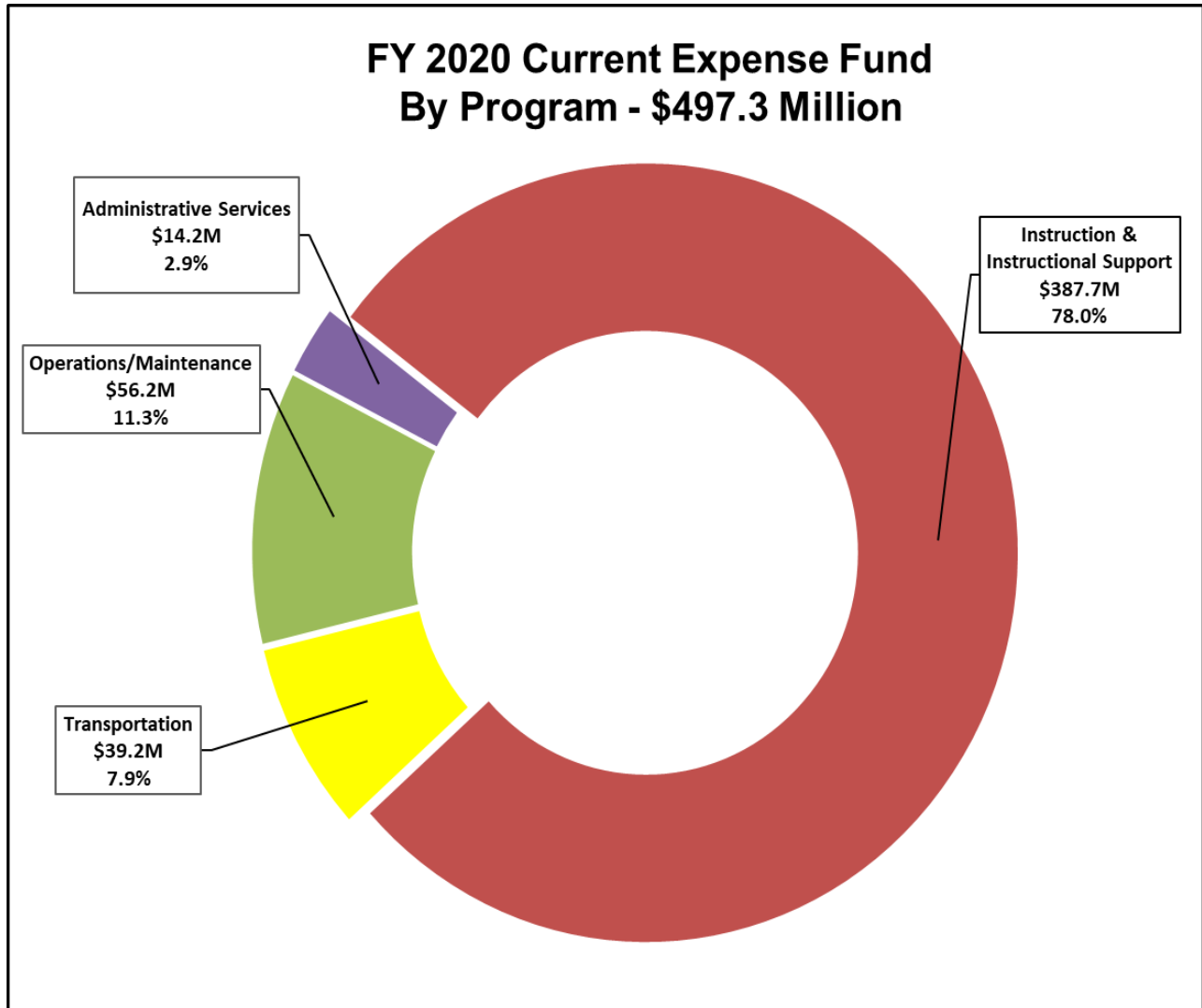
Harford County Government Aid – Includes County allocation that represents Maintenance of Effort level of funding under State Law and additional funding as allocated and approved by the County Executive and County Council.

Federal Aid – Includes Impact Aid, IDEA, Title I and other Federal grants.

Other Sources – Includes building use fees, gate receipts for athletic events, fees for out-of-county students, interest income, and student fees.

Fund Balance – Includes funds set aside from prior fiscal years to support ongoing operations and one-time expenditures.

Where the money goes...



The categories listed above include a share of fringe benefit costs based on FTE count including health, dental, & life insurance, taxes, workers' compensation and unemployment compensation charges.

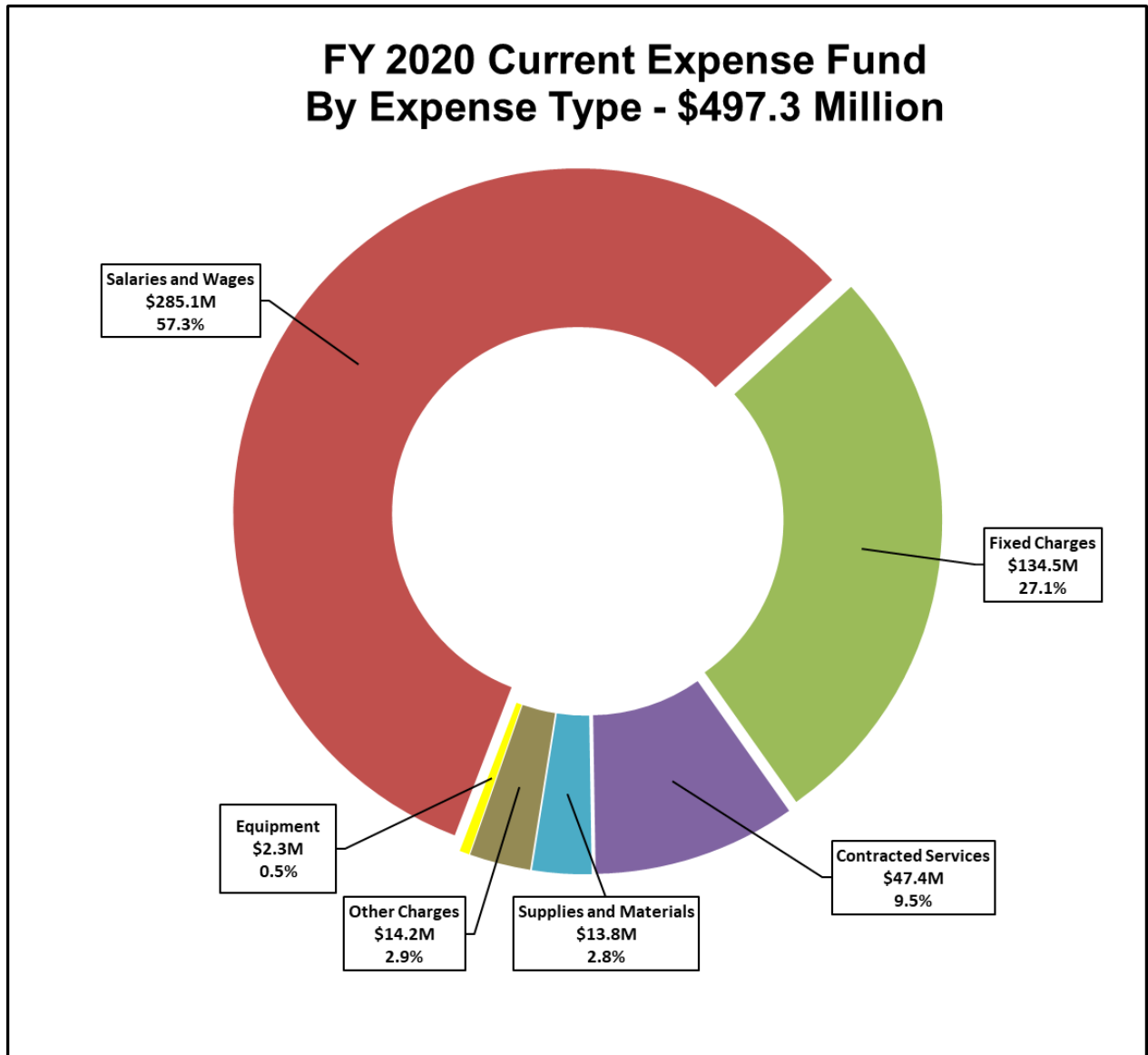
Administrative Services – Includes Board of Education, Executive Administration, Business Services, Human Resources, and the Office of Technology and Information Services.

Student Instruction – Includes Education Services, Mid-Level Administration, Instructional Salaries, Textbooks & Classroom Supplies, Other Instructional Costs, Special Education, and Health Services.

Transportation - Includes fuel for vehicles, system operated buses for special education and contracted bus services for regular students.

Operations and Maintenance – Includes Facilities management of buildings and grounds, utility costs and Planning and Construction expenditures for capital projects.

Where the money goes...



Summary of the Fiscal Year 2020 Unrestricted Budget

Revenue	FY 2019	Change	FY 2020
Local	245,815,645	10,000,000	255,815,645
MD State	201,190,128	652,681	201,842,809
Federal	420,000	-	420,000
Other	3,338,960	1,261,000	4,599,960
Fund Balance	10,902,716	(5,902,716)	5,000,000
Total	\$ 461,667,449	\$ 6,010,965	\$ 467,678,414

Positions 4,558.0	FY 2019 Unrestricted Budget - Revised	\$ 461,667,449	
	<i>Increases to Proposed Budget</i>		
0.0	Student Services	11,000	
0.0	Curriculum and Instruction	25,000	
6.5	Special Education-Medical Assistance Transfer to Operating	443,200	
15.0	Education Services-Instructional Increases	1,093,086	
3.0	Education Services-Administrative Increases-Elementary Schools	358,384	
0.0	Education Services-Administrative Increases-AP's 10 to 12 month	344,616	
2.0	Education Services-Administrative Increases-Central Office	335,344	
0.0	Transportation-Bus Contractor	1,446,779	
0.0	Insurance and Other Fixed Charges	15,687,951	
	Employee Salary/Wage Package Placeholder	8,578,260	
		28,323,620	6.1%
	<i>Decreases to Proposed Budget</i>		
(3.5)	Base Budget Adjustments	-	
(153.0)	Education Services-Instructional Reductions	(10,740,294)	
(16.0)	Education Services-Administrative Reductions-Elementary Schools	(1,566,349)	
(10.0)	Education Services-Administrative Reductions-Secondary Schools	(847,210)	
(23.0)	Central Office-Administrative and Other Staff Reductions	(2,158,802)	
0.0	Health Insurance Changes	(5,000,000)	
0.0	Projected Employee Turnover	(2,000,000)	
		(22,312,655)	-4.8%
(179.0)	Total - Change FY 2019 - FY 2020	\$ 6,010,965	1.3%
4,379.0	FY 2020 Superintendent's Proposed Unrestricted Budget	\$ 467,678,414	

Other Funds Expenditures

Food Services Fund – \$17,926,020; a self-supporting fund.

Debt Service Fund - \$33,128,847; the amount paid for the financing of capital projects by Harford County Government for the Board of Education.

Capital Project Fund - \$74,441,123; represents the requested capital budget for construction and major repairs and assets for the school system. Projects are funded by state and county sources of revenues.

Pension Fund – \$26,381,727; the amount to be paid by the State of Maryland on behalf of HCPS employees who are members of the Teachers Retirement and Pension Systems.

Board of Education

Joseph L. Voskuhl, President
Elected Member, Councilmanic District C

Joseph A. Hau
Appointed Member-at-Large

Laura S. Runyeon, Vice President
Appointed Member-at-Large

Nancy Reynolds
Elected Member, Councilmanic District D

Thomas F. Fitzpatrick
Elected Member, Councilmanic District F

Jansen M. Robinson
Elected Member, Councilmanic District A

Robert L. Frisch
Elected Member, Councilmanic District B

Alfred L. Williamson
Appointed Member-at-Large

Rachel Gauthier
Elected Member, Councilmanic District E

Joshua J. Oltarzewski
Student Representative

Administration

Sean W. Bulson, Ed.D.
Superintendent

Patrick P. Spicer, Esquire
General Counsel

Eric A. Davis
Chief of Administration

Susan P. Brown, Ed.D.
Executive Director of Curriculum & Assessments

Cornell S. Brown, Jr.
Assistant Superintendent for Operations

Jean A. Mantegna
Assistant Superintendent for Human Resources

Deborah L. Judd, CPA
Assistant Superintendent for Business Services

Eric G. Clark
Director of Budget

Patti Jo Beard
Executive Director of Facilities Management

Bernard P. Hennigan
Director of Student Services

Cathy E. Bendis
Director of Transportation

H. Andrew Moore, II
Director of Information and Technology

Joseph A. Schmitz
Executive Director of Middle & High School Performance

Renee L. Villareal
Acting Executive Director of Elementary School Performance

Susan K. Austin, Ph.D.
Director of Special Education

John G. Staab, CPA
Director of Finance

Office of Civil Rights Statement for Harford County Public Schools

The Harford County Public School System does not discriminate on the basis of race, color, sex, age, national origin, religion, sexual orientation, or disability in matters affecting employment or in providing access to programs. Inquiries related to the policies of the Board of Education should be directed to the Director of Public Information, 410-588-5203.

Strategic Plan

During the 2016-2017 school year, the Board of Education updated and refreshed the Strategic Plan. The update simplified the Strategic Plan and aligned it with the Bridge to Excellence Master Plan for 2017. The Strategic Plan was approved at the June 26, 2017 Board of Education meeting. The Strategic Plan established the vision, mission, core values and long-term goals for the school system, as described below:

HCPS Strategic Plan

Vision:

We will **inspire** and **prepare** each student to **achieve** success in college and career.

Mission:

Each student will attain academic and personal success in a safe and caring environment that honors the diversity of our students and staff.

Core Values:

- We empower each student to achieve academic excellence.
- We create reciprocal relationships with families and members of the community.
- We attract and retain highly skilled personnel.
- We assure an efficient and effective organization.
- We provide a safe and secure environment.

Long Term Goals:

Goal 1: Prepare every student for success in postsecondary education and career.

Goal 2: Engage families and the community to be partners in the education of our students.

Goal 3: Hire and support highly effective staff who are committed to building their own professional capacity in order to increase student achievement.

Goal 4: Provide safe, secure, and healthy learning environments that are conducive to effective teaching and learning, creativity and innovation.

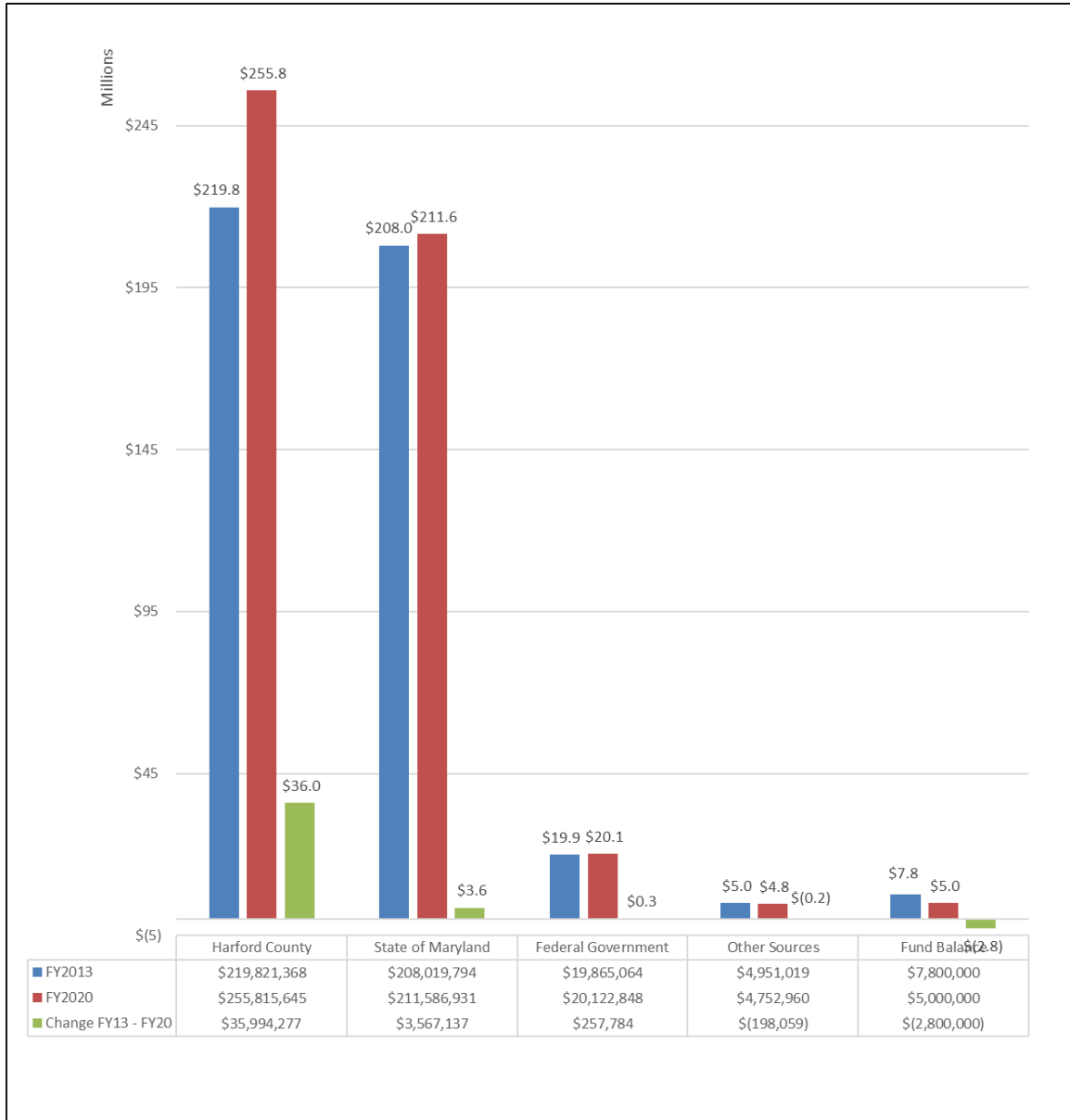
We believe the strategic plan guides our practice and is the foundation for continuous systemic growth and achievement. Our core values are constant, non-negotiable, and reflect our systemic beliefs. The plan will be reviewed annually by the Board of Education of Harford County. The components of the plan will be reflected in the Harford County Master Plan, the Board of Education Budget, and the respective School Performance and Achievement Plans.

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Revenue

The following chart details the relatively stagnate nature of actual operating fund revenue streams from fiscal year 2013 – fiscal year 2020. During this period funding from Harford County increased by \$36.0 million or an average of \$4.5 million per year, while Maryland State funding only increased \$3.6 million or \$0.5 million per year. Funding from the Federal government and other sources has remained relatively constant at approximately \$20.0 million and \$5.0 million, respectively. During this period, HCPS has relied on an average of \$6.4 million of fund balance to support ongoing operating expenditures.

**Change in HCPS Operating Fund Revenue
FY 2013 – FY 2020**

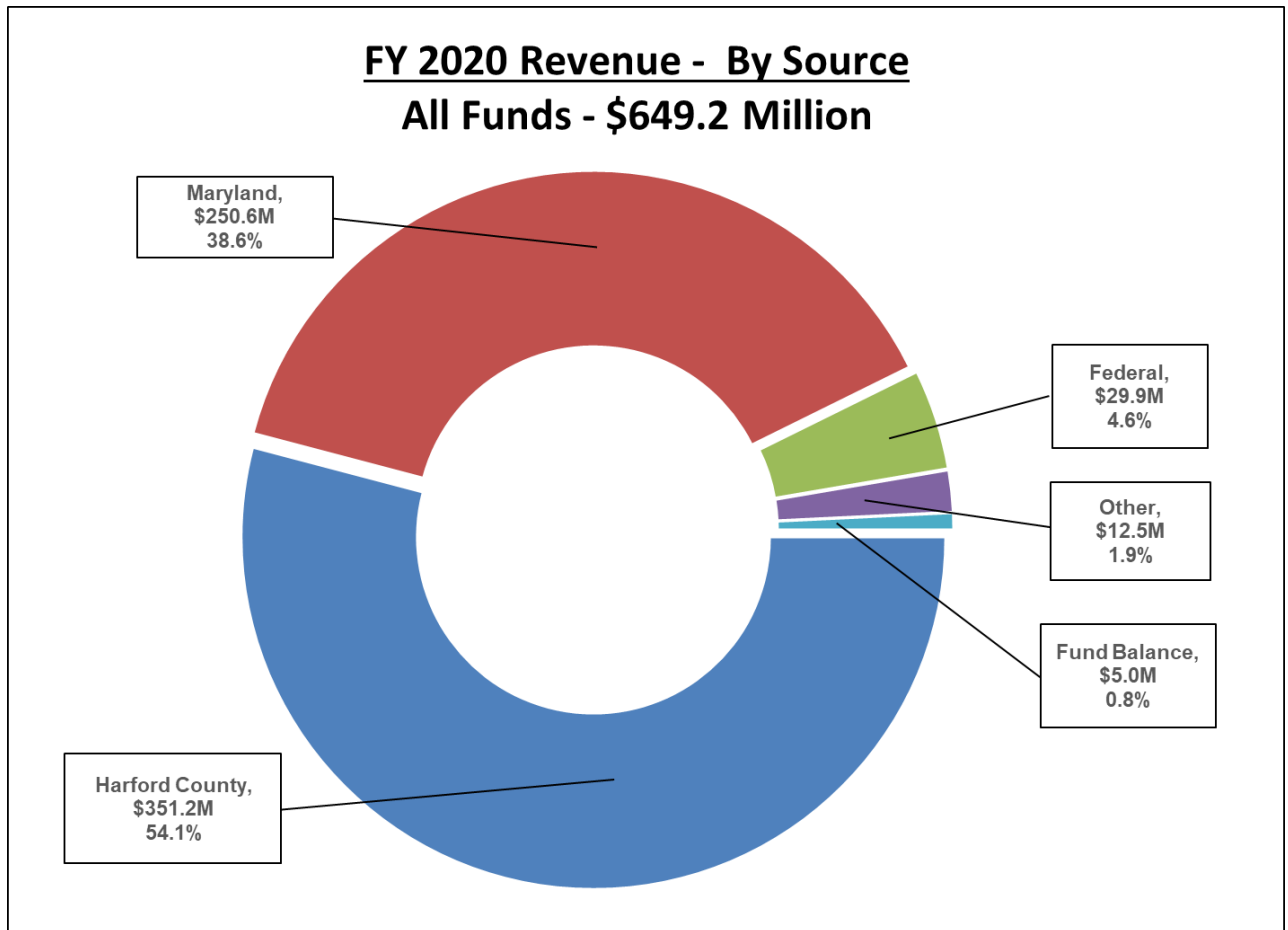


All Funds

Harford County Public Schools depends primarily upon county and state resources to fund the total budget. We are a revenue dependent school system without taxing power. The table below summarizes actual revenue for fiscal years 2016 through 2018 and budgeted revenue for fiscal years 2019 and 2020.

Revenue - All Funds							
	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget	Change FY19 - FY20	% Change
Unrestricted Fund	\$ 432,527,403	\$ 440,934,599	448,230,933	\$ 461,667,449	\$ 467,678,414	\$ 6,010,965	1.3%
Restricted Fund	\$ 29,539,443	\$ 30,351,483	29,850,985	\$ 29,664,021	\$ 29,599,970	\$ (64,051)	-0.2%
Current Expense Fund	\$ 462,066,845	\$ 471,286,081	478,081,918	\$ 491,331,470	\$ 497,278,384	\$ 5,946,914	1.2%
Food Service	16,895,399	17,071,204	17,365,191	17,619,542	17,926,020	306,478	1.7%
Debt Service	31,014,737	30,921,157	31,825,571	34,075,503	33,128,847	(946,656)	-2.8%
Capital**	33,285,201	23,576,768	30,518,578	48,205,472	74,441,123	26,235,651	54.4%
Pension*	26,626,689	26,083,972	26,381,727	26,381,727	26,381,727	-	0.0%
Total - All Funds	\$ 569,888,872	\$ 568,939,183	584,172,986	\$ 617,613,714	\$ 649,156,101	\$ 31,542,387	5.1%

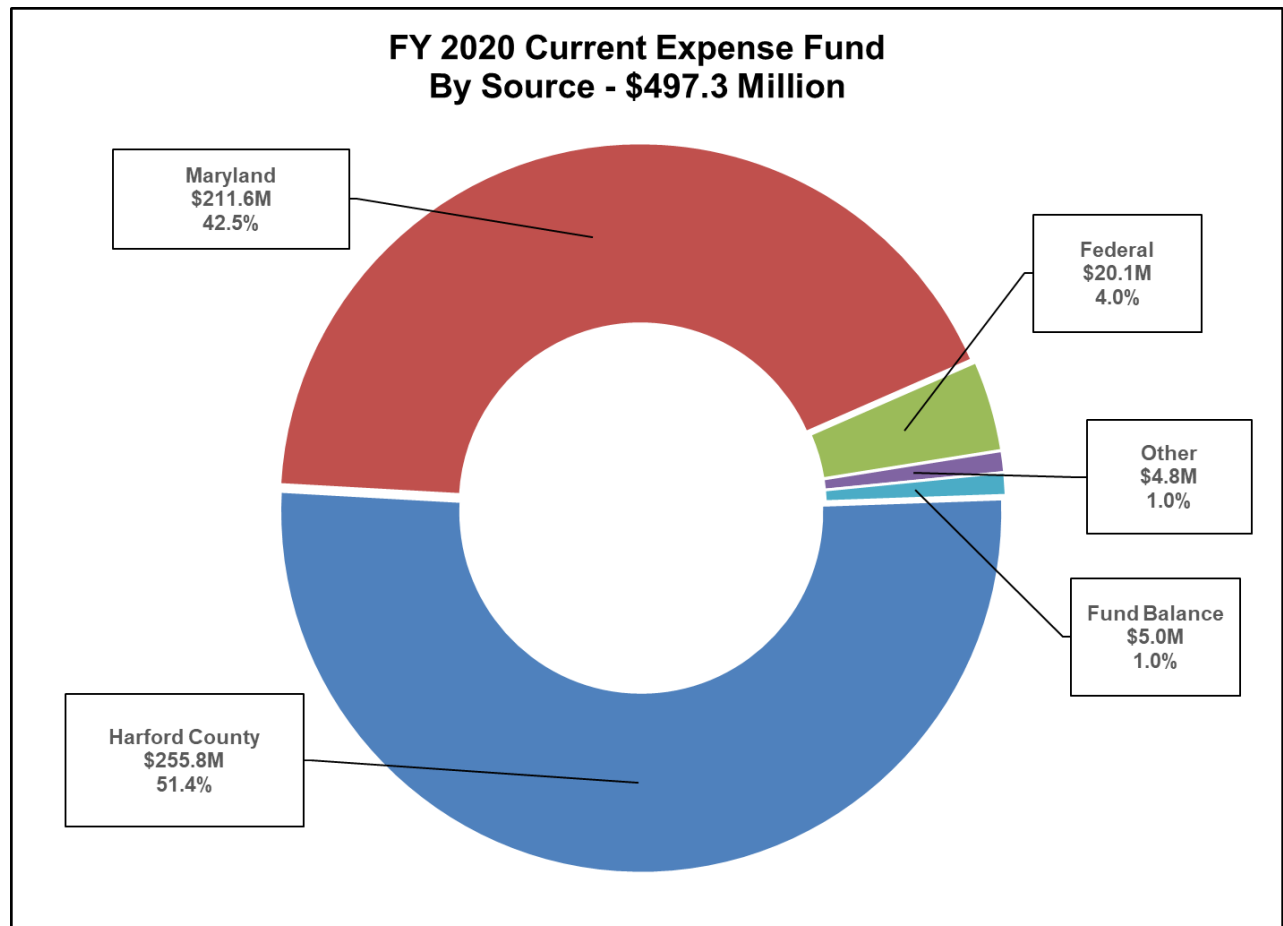
*Represents the State of Maryland pension contribution. Local contribution is included in the Unrestricted Fund, Restricted Fund, and Food Service Fund.
 **Actual numbers for Capital Revenues are on a GAAP Basis, whereas all other numbers are on a Non-GAAP (Budgetary Basis)



Current Expense Fund

The Current Expense Fund is comprised of the Unrestricted Fund, usually referred to as the general operating budget, and the Restricted Fund as detailed below. The total change in the Current Expense Fund is an increase of \$5.9 million, or 1.2%. Unrestricted Fund revenues for fiscal year 2020 are projected to increase by \$6.0 million, or 1.3%. Restricted Fund revenues are projected to decrease by \$64,000, or 0.2% in fiscal 2020. The fiscal year 2020 Current Expense Fund by revenue source is summarized in the chart below.

Revenue - Current Expense Fund - By Source							
	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget	Change FY19 - FY20	% Change
Harford County	228,208,971	233,534,504	238,715,645	245,815,645	255,815,645	10,000,000	4.1%
State of Maryland	193,999,044	196,211,473	198,526,233	201,190,128	201,842,809	652,681	0.3%
Federal Government	423,240	391,653	408,977	420,000	420,000	-	0.0%
Other Sources	5,146,148	5,273,223	5,114,027	3,338,960	4,599,960	1,261,000	37.8%
Total - Revenue	\$ 427,777,403	\$ 435,410,853	442,764,881	\$ 450,764,733	\$ 462,678,414	\$ 11,913,681	2.6%
Fund Balance	4,750,000	5,523,746	5,466,052	10,902,716	5,000,000	(5,902,716)	-54.1%
Unrestricted Fund	\$ 432,527,403	\$ 440,934,599	448,230,933	\$ 461,667,449	\$ 467,678,414	\$ 6,010,965	1.3%
Harford County	-	-	-	-	-	-	0.0%
State of Maryland	10,344,837	8,898,221	9,039,371	9,628,402	9,744,122	115,720	1.2%
Federal Government	18,957,778	21,040,936	20,537,747	19,898,719	19,702,848	(195,871)	-1.0%
Other Sources	236,828	412,325	273,866	136,900	153,000	16,100	11.8%
Restricted Fund	\$ 29,539,443	\$ 30,351,483	29,850,985	\$ 29,664,021	\$ 29,599,970	\$ (64,051)	-0.2%
Current Expense Fund	\$ 462,066,845	\$ 471,286,081	478,081,918	\$ 491,331,470	\$ 497,278,384	\$ 5,946,914	1.2%



Maintenance of Effort

According to Maryland’s Maintenance of Effort law, in order to receive any increase in basic state school aid, each county must appropriate an amount equal to or greater than its prior year per pupil appropriation. The Maintenance of Effort law states that if there is no enrollment growth, local funding can remain the same as that of the previous year in terms of total dollars. If there is enrollment growth, local funding is to remain the same on a per pupil basis. The Maintenance of Effort calculation does not provide for other significant needs. For example, a student with special needs could cost more than twice as much as a general education student. The calculation does not address inflation, the cost of negotiated agreements and benefits, Pre-Kindergarten students, Non-public placement students and funding for quality improvement initiatives. Harford County Government funded the school system above the Maintenance of Effort level in fiscal years 2018 and 2019.

Harford County Government - Current Expense Fund							
Fund	Actual FY2016	Actual FY2017	Actual FY2018	Budget FY2019	Budget FY2020	Change FY19 - FY20	
Unrestricted Fund	228,208,971	233,534,504	238,715,645	245,815,645	255,815,645	10,000,000	4.1%
Current Expense Fund - Total	\$ 228,208,971	\$ 233,534,504	\$ 238,715,645	\$ 245,815,645	\$ 255,815,645	\$ 10,000,000	4.1%
% Current Expense Fund	49.4%	49.6%	49.9%	50.0%	51.4%		

For fiscal year 2020, the Harford County Government is projected to fund \$255.8 million, or 51.4%, of the total Current Expense Fund Budget, after considering revenues from state, federal, and all other sources. These figures do not include Capital Projects or Debt Service funding.

State Revenue

The State of Maryland allocates state funding based on student enrollment and an assessment of a county’s wealth in relationship to the other counties. The State of Maryland utilizes six variables to measure each county’s wealth. The State of Maryland infers wealthier counties will contribute additional funding to the LEA and allows the State of Maryland to redirect state resources to less wealthy counties. The wealth factor is the dynamic force in determining the funding from the state as detailed in this section.

Unrestricted state aid is projected to increase by \$0.6 million, or 0.3%, for fiscal year 2020. Restricted state aid is projected to increase by \$0.1 million, or 1.2%, in fiscal year 2020. Total state aid in the Current Expense Fund is projected to increase by \$0.8 million, or 0.4%, in fiscal year 2020. The State of Maryland is projected fund \$211.6 million, or 42.5%, of the Current Expense Fund Budget.

Maryland State Revenue - Current Expense Fund							
Program	Actual FY2016	Actual FY2017	Actual FY2018	Budget FY2019	Budget FY2020	Change FY19 - FY20	
Foundation	134,816,615	135,401,612	136,064,999	138,028,626	138,613,340	584,714	0.4%
Compensatory Education	33,711,240	33,873,424	34,334,568	34,404,442	33,912,072	(492,370)	-1.4%
Public Transportation Aid	12,450,747	12,549,134	12,633,675	12,879,451	13,126,883	247,432	1.9%
Special Education Aid	10,056,593	10,359,583	10,473,546	10,028,825	10,029,255	430	0.0%
Limited English Proficiency	1,452,205	1,666,721	1,757,941	2,238,059	2,550,096	312,037	13.9%
NTI Adjustment	1,511,644	2,360,999	2,905,206	3,610,725	3,611,163	438	0.0%
Supplemental Grant	-	-	356,298	-	-	-	0.0%
Unrestricted - Total	\$ 193,999,044	\$ 196,211,473	\$ 198,526,233	\$ 201,190,128	\$ 201,842,809	\$ 652,681	0.3%
Restricted - Total	\$ 10,344,837	\$ 8,898,221	\$ 9,039,371	\$ 9,628,402	\$ 9,744,122	\$ 115,720	1.2%
Current Expense Fund - Total	\$ 204,343,881	\$ 205,109,694	\$ 207,565,604	\$ 210,818,530	\$ 211,586,931	\$ 768,401	0.4%
% Current Expense Fund	44.2%	43.5%	43.4%	42.9%	42.5%		

How is Unrestricted State Aid Calculated?
 (Based on most current information at time of publication).

The State of Maryland utilizes two major variables in calculating the funding allocations to school systems. The two primary variables are student enrollment and the county’s wealth factor as compared to the other 23 Maryland counties. A change in a county’s wealth factor can have a large impact on the State of Maryland’s funding allocations. To fully understand how state aid is allocated to the Local Education Authorities’ (LEA) one needs to examine the eight major factors used to calculate and distribute Maryland State aid:

1. **County Wealth** - funding distributed by formulas inversely proportional to local district wealth (personal property, income & real property for railroads, utilities, businesses and individuals).
2. **Enrollment** – funding adjusted based on per pupil formula for changes in enrollment.
3. **Geographic Cost of Education Index** - is a discretionary formula that accounts for differences in the costs of educational resources among the local school systems.
 - 13 of 24 LEAs qualified for \$141.5 million in funding in FY 2019.
 - Harford County does not receive GCEI funding.
4. **Guaranteed Tax Base** - provides additional funding to LEAs with less than 80% of statewide wealth per pupil and a contribution of more than the minimum required local share under the foundation program in the prior fiscal year.
 - 10 of 24 LEAs qualified for \$48.2 million in funding for FY 2019.
 - Harford County does not receive GTB funding.
5. **Supplemental Grants** – enacted in a 2007 special legislative session to mitigate the impact of an inflation freeze in the per pupil foundation in fiscal 2009 & 2010.
 - 9 of 24 LEAs will receive a share of the \$46.6 million fixed grant for FY 2019.
 - Harford County does not receive a share.
6. **Net Taxable Income** – State education aid formulas that include a local wealth component are to be calculated in September and November. Some school systems receive the greater State aid amount that results from the two calculations. This aid was originally scheduled to phase in over a five-year period, beginning in FY 2014.
 - 19 of 24 LEAs will benefit from the NTI adjustment in FY 2019 including Harford County.
 - Harford County received \$3.6 million in FY 2019.
7. **Declining Enrollment Grant** – Provides a grant to LEA’s who are experiencing declining enrollment per HB684 enacted in the 2017 Legislative Session.
 - 8 of 24 LEAs will benefit from the Declining Enrollment Grant in FY 2019.
 - Harford County does not receive a share.

Federal Revenue

Federal aid to the Unrestricted Budget is limited to Impact Aid which is projected to remain stable in fiscal year 2020. Federal Impact Aid provides assistance to local school districts with concentrations of children residing on Indian lands, military bases, low-rent housing properties, or other federal properties and, to a lesser extent, concentrations of children who have parents in the uniformed services or employed on eligible federal properties who do not live on federal property. Federal aid to the Restricted Fund represents all Federal Grants, both direct and through MSDE. Total Federal aid is expected to decrease \$0.2 million or 1.0% in fiscal year 2020.

Federal Revenue - Current Expense Fund							
Program	Actual FY2016	Actual FY2017	Actual FY2018	Budget FY2019	Budget FY2020	Change FY19 - FY20	
Impact Area Aid/Other	423,240	391,653	408,977	420,000	420,000	-	0.0%
Unrestricted Fund	\$ 423,240	\$ 391,653	\$ 408,977	420,000	420,000	-	0.0%
Restricted Fund	\$ 18,957,778	\$ 21,040,936	\$ 20,537,747	\$ 19,898,719	\$ 19,702,848	(195,871)	-1.0%
Current Expense Fund - Total	\$ 19,381,018	\$ 21,432,589	\$ 20,946,725	\$ 20,318,719	\$ 20,122,848	\$ (195,871)	-1.0%
% Current Expense Fund	4.2%	4.5%	4.4%	4.1%	4.0%		

Other Revenue

In the Unrestricted Fund Budget, other revenues include fees, tuition, building use fees, gate receipts, interest income and other sources. In the Restricted Budget, other sources include small local grants and donations. In the total Current Expense Fund Budget, other revenue sources account for slightly less than one percent of the overall budget resources. In fiscal year 2020 other revenue is projected to increase by \$1.3 million, due to establishing a budget for the Medicare Part D Subsidy. The details of other revenues are reflected in the table below.

Other Revenue - Current Expense Fund						
	Actual FY2016	Actual FY2017	Actual FY2018	Budget FY2019	Budget FY2020	Change FY19 - FY20
Tuition - Non-Resident Pupils	66,622	75,441	78,834	75,000	75,000	-
Tuition - Adult. Education (MSDE In-service)	22,456	27,792	23,360	22,000	22,000	-
Tuition - Summer School & PE Classes	124,601	142,242	105,036	105,000	105,000	-
Transportation Receipts from Field Trips	225,468	217,975	178,830	200,000	200,000	-
Transporting Students in Foster Care	-	-	30,307	75,000	75,000	-
Interest Income	35,579	132,185	400,427	300,000	420,000	120,000
Rental of Facilities	1,818	1,872	1,928	2,000	2,000	-
Building Use Fee	434,133	462,803	453,094	435,000	445,000	10,000
Donations	2,518	411	115,129	2,500	2,500	-
CPR Course Fees	933	2,395	1,610	1,500	1,500	-
Document/Bid Fees	2,800	2,900	-	3,000	3,000	-
Unspent - Flex & Dependent Care	28,099	64,935	44,666	40,000	40,000	-
Energy Rebates/Load Response Rebates	217,941	162,062	158,133	125,000	125,000	-
HCEA - Employees on Loan	93,809	101,122	110,046	107,960	107,960	-
Health/Dental - Rebates & Settlements	130,111	124,902	-	-	-	-
Insurance Dividends	46,444	83,246	-	-	-	-
Insurance Recovery	19,453	532,026	32,867	45,000	45,000	-
Medicare Part D Subsidy	1,236,567	1,275,009	1,391,721	-	1,250,000	1,250,000
Other Revenue	(64,795)	25,034	84,469	75,000	86,000	11,000
Rebates - Other	305,808	436,857	471,502	400,000	305,000	(95,000)
Refund Health Care Consortium	895,489	-	-	-	-	-
Gate Receipts	435,712	440,522	389,267	430,000	390,000	(40,000)
Other Interscholastic Receipts	19,035	53,770	52,183	30,000	50,000	20,000
Finger Printing Receipts	58,946	63,517	65,414	58,500	58,500	-
Garnishment Admin. Charge	1,354	1,592	1,400	1,500	1,500	-
E-Rate	221,221	16,209	115,064	-	-	-
Equipment Sale	9,928	31,026	64,235	40,000	50,000	10,000
Out of County LEA	252,547	239,748	225,359	250,000	225,000	(25,000)
Sports Participation Fees	283,985	514,900	519,100	515,000	515,000	-
Student Activity Fees	-	32,500	-	-	-	-
PSAT-Fees	37,565	8,230	45	-	-	-
Unrestricted - Total	5,146,148	5,273,223	5,114,027	3,338,960	4,599,960	1,261,000
Restricted - Total	236,828	412,325	273,866	136,900	153,000	16,100
Current Expense Fund - Total	5,382,975	5,685,549	5,387,892	3,475,860	4,752,960	1,277,100
% Current Expense Fund	1.2%	1.2%	1.1%	0.7%	1.0%	

Indirect Cost Recovery

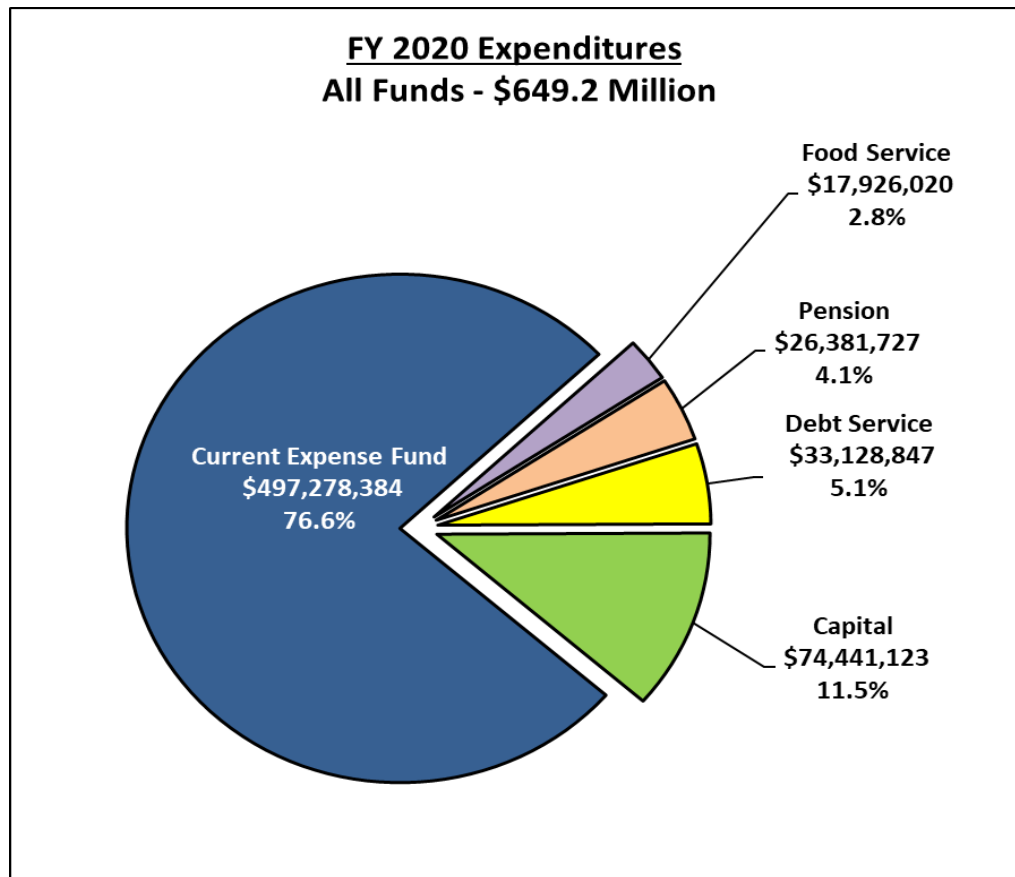
Indirect cost recovery provides the means of allocating administrative expenditures to restricted programs based on a predetermined formula. The application of these principles is based upon the fundamental premise that school systems are responsible for the efficient and effective administration of grants and for ensuring that program funds are expended and accounted for as required. Indirect cost recovery effectively acts as a transfer of eligible business and centralized service support expenditures to the restricted grant program. The eligible services include accounting, audit, budgeting, finance, payroll, personnel and purchasing. This recovery charge is posted to existing grant awards. MSDE establishes the indirect cost recovery rate for all state restricted grants and federal restricted grants that pass through the state government. The adjusted rate established, used by Harford County Public Schools to recover these administrative overhead costs, will be 3.1% of the total grant funds expended. Indirect cost recovery rates on other grants are negotiated with the grantor. Not every grant features indirect cost recovery eligibility. Such eligibility is dependent upon approval in the grant award. The total indirect cost recovery projected for fiscal year 2020 is \$0.6 million.

Expenditures

Total expenditures by fund for Harford County Public Schools are summarized below. The combination of the Unrestricted Fund and Restricted Fund generally referred to as the Current Expense Fund, or Operating Budget, totals \$497.3 million for fiscal 2020. The Operating Budget will be discussed in detail in this section of the budget book.

The Food Service Fund is a self-supporting special revenue fund. The Food Service Fund is \$17.9 million for fiscal 2020. Additional detail is provided in the Food Service section of this document. Debt Service funds in the estimated amount of \$33.1 million are managed by the Harford County Government. The Capital Projects Fund totaling \$74.4 million includes primarily state and local government funding. The Capital Budget Summary is contained in Capital Projects section. The Pension Fund is \$26.4 million, which represents the State of Maryland’s projected contribution to the teacher pension system for fiscal 2020.

Expenditures - All Funds							
	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget	Change	% Chg.
Unrestricted Fund	424,895,247	433,154,622	442,862,593	461,667,449	467,678,414	6,010,965	1.3%
Restricted Fund	29,539,443	30,351,483	29,850,985	29,664,021	29,599,970	(64,051)	-0.2%
Current Expense Fund	\$ 454,434,690	\$ 463,506,105	\$ 472,713,578	\$ 491,331,470	\$ 497,278,384	\$ 5,946,914	1.2%
Food Service	16,761,751	17,264,329	17,365,191	17,619,542	17,926,020	306,478	
Debt Service	31,014,737	30,921,157	31,825,571	34,075,503	33,128,847	(946,656)	
Capital	33,285,201	23,576,768	30,518,578	48,205,472	74,441,123	26,235,651	
Pension	26,626,689	26,083,972	26,381,727	26,381,727	26,381,727	-	
Total - All Funds	\$ 562,123,068	\$ 561,352,331	\$ 578,804,645	\$ 617,613,714	\$ 649,156,101	\$ 31,542,387	5.1%



Current Expense Fund (Unrestricted and Restricted Funds) by Program

The Current Expense Fund is comprised of the Unrestricted Fund, usually referred to as the Operating Budget, and the Restricted Fund. The state and federal government primarily provide restricted funds, which require the money be spent on specific programs. Hence, the term "restricted" is used to classify these programs. Proposed Unrestricted Fund expenditures for fiscal 2020 increase \$6.0 million and Restricted Fund expenditures decreased \$0.1 million. The total Current Expense Fund Budget for fiscal 2020 is \$497.3 million, an increase of \$6.0 million, or 1.3%, from fiscal 2019. The fiscal 2020 Current Expense Fund Budget is summarized below by program area:

Expenditures - Current Expense Fund							
	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget	Change	% Chg.
Board of Education	\$ 629,338	\$ 567,526	\$ 653,713	\$ 629,101	\$ 640,439	\$ 11,338	
Board of Education Services	228,786	206,980	268,062	226,602	230,459	3,857	
Internal Audit Services	178,555	134,764	155,592	164,728	170,056	5,328	
Legal Services	221,997	225,783	230,059	237,771	239,924	2,153	
Business Services	\$ 34,881,745	\$ 34,198,345	\$ 35,263,576	\$ 37,250,102	\$ 37,501,325	\$ 251,223	
Fiscal Services	33,995,904	33,392,694	34,446,899	36,354,118	36,712,836	358,718	
Purchasing	885,841	805,651	816,677	895,984	788,489	(107,495)	
Curriculum and Instruction	\$ 5,749,068	\$ 5,931,839	\$ 5,945,228	\$ 5,724,804	\$ 5,426,526	\$ (298,278)	
Curriculum Dev and Implementation	3,985,415	4,153,441	4,229,791	3,955,992	3,738,515	(217,477)	
Office of Accountability	774,517	746,205	751,759	777,651	690,620	(87,031)	
Professional Development	989,136	1,032,193	963,678	991,161	997,391	6,230	
Education Services	\$ 172,216,622	\$ 175,800,623	\$ 177,060,166	\$ 184,148,881	\$ 179,724,300	\$ (4,424,581)	
Career and Technology Programs	7,314,619	7,770,828	7,844,321	8,194,461	8,405,689	211,228	
Gifted and Talented Program	1,198,746	1,258,948	1,301,816	1,536,886	1,573,849	36,963	
Intervention Services	716,300	422,461	405,397	145,995	148,422	2,427	
Magnet Programs	1,531,844	1,589,883	1,628,126	1,727,054	1,760,795	33,741	
Office of Elem/Mid/High Schools	575,493	607,372	644,567	607,889	893,006	285,117	
Other Special Programs	2,823,871	2,877,242	2,942,153	2,989,008	3,087,323	98,315	
Regular Programs	152,092,586	155,150,851	156,013,656	162,831,983	157,554,083	(5,277,900)	
School Library Media Program	5,834,659	6,002,606	6,149,160	5,941,677	6,127,205	185,528	
Summer School	128,504	120,432	130,970	173,928	173,928	-	
Executive Administration	\$ 1,531,827	\$ 1,470,450	\$ 1,580,936	\$ 1,521,762	\$ 1,549,957	\$ 28,195	
Communications	377,547	369,503	404,935	401,538	413,953	12,415	
Equity and Cultural Proficiency	221,972	196,847	238,726	245,317	250,593	5,276	
Executive Administration Office	932,308	904,099	937,275	874,907	885,411	10,504	
Extra Curricular Activities	\$ 3,537,524	\$ 3,688,230	\$ 3,779,357	\$ 3,796,597	\$ 3,796,097	\$ (500)	
Interscholastic Athletics	2,757,618	2,812,007	2,866,150	2,871,376	2,871,376	-	
Student Activities	779,906	876,223	913,207	925,221	924,721	(500)	
Human Resources	\$ 76,852,968	\$ 79,482,391	\$ 84,036,069	\$ 88,541,736	\$ 95,766,710	\$ 7,224,974	
Operations and Maintenance	\$ 64,844,761	\$ 67,483,858	\$ 66,561,799	\$ 68,933,312	\$ 70,481,538	\$ 1,548,226	
Facilities Management	22,125,603	22,453,985	21,951,801	23,689,661	23,958,151	268,490	
Planning and Construction	808,053	844,585	887,989	918,826	771,162	(147,664)	
Transportation	29,569,924	30,992,796	31,595,597	32,384,927	33,810,196	1,425,269	
Utility Resource Management	12,341,181	13,192,493	12,126,412	11,939,898	11,942,029	2,131	
Safety and Security	\$ 899,420	\$ 877,487	\$ 901,954	\$ 900,623	\$ 903,593	\$ 2,970	
Special Education	\$ 40,604,926	\$ 40,621,052	\$ 42,445,974	\$ 44,683,083	\$ 45,927,877	\$ 1,244,794	
Student Services	\$ 14,111,726	\$ 14,450,598	\$ 15,465,629	\$ 16,234,682	\$ 16,862,284	\$ 627,602	
Health Services	3,250,722	3,373,446	3,788,061	3,951,315	4,038,012	86,697	
Psychological Services	2,256,849	2,244,280	2,395,671	2,565,085	2,813,682	248,597	
Pupil Personnel Services	1,693,217	1,714,422	1,744,881	1,819,529	1,870,702	51,173	
School Counseling Services	6,910,938	7,118,450	7,537,016	7,898,753	8,139,888	241,135	
Office of Technology & Information	\$ 9,035,322	\$ 8,582,224	\$ 9,168,192	\$ 9,302,766	\$ 9,097,768	\$ (204,998)	
Unrestricted Fund	424,895,247	433,154,622	442,862,593	461,667,449	467,678,414	6,010,965	1.3%
Restricted Fund	29,539,443	30,351,483	29,850,985	29,664,021	29,599,970	(64,051)	-0.2%
Current Expense Fund	\$ 454,434,690	\$ 463,506,105	\$ 472,713,578	\$ 491,331,470	\$ 497,278,384	\$ 5,946,914	1.2%

Current Expense Fund by Maryland State Reporting Category

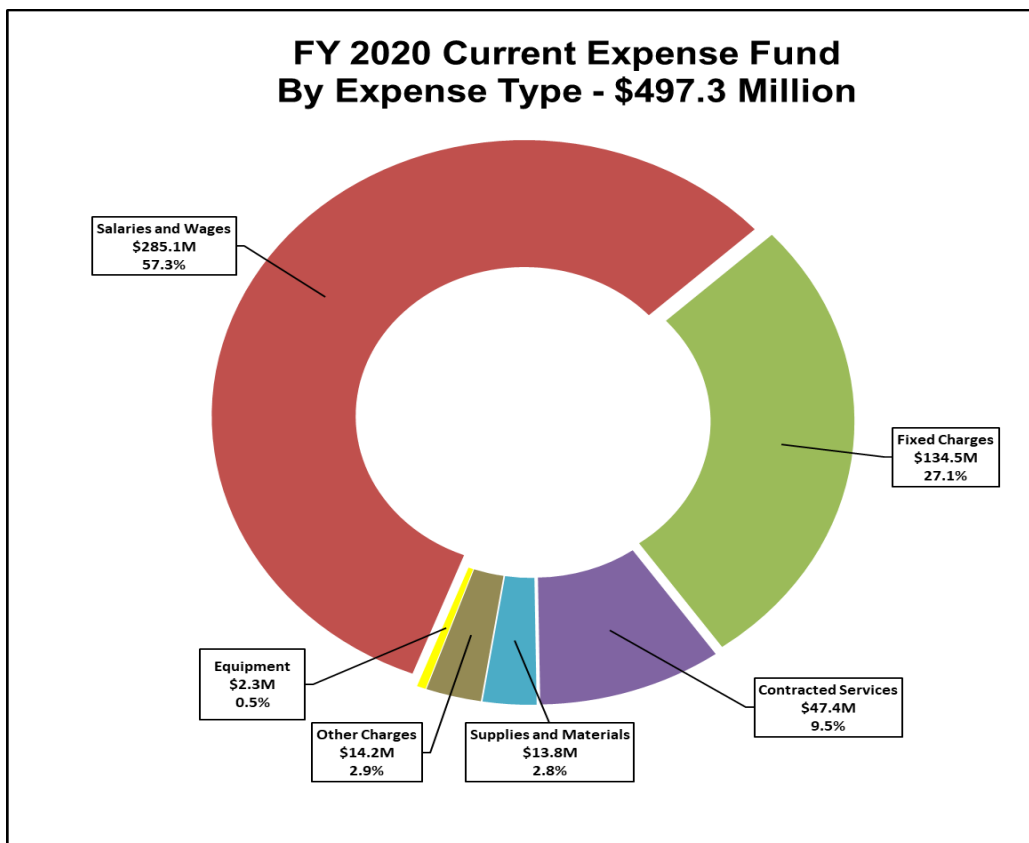
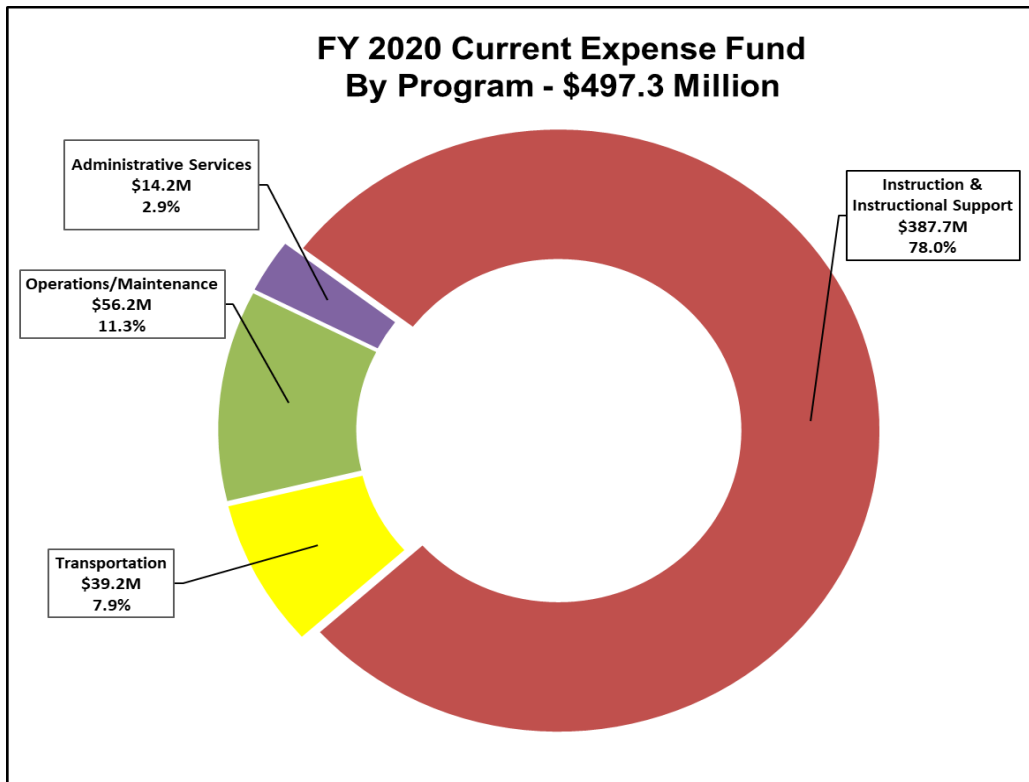
The following tables reflect Current Expense Fund expenditures by object class and state reporting category, the method of reporting that is required by the Maryland State Department of Education:

Harford County Public Schools						
Current Expense Fund - By State Category						
SUMMARY BY CATEGORY	Unrestricted		Restricted		Current Expense	
	FY 2020		FY 2020		FY 2020	
	Budget	FTE	Budget	FTE	Budget	FTE
Administrative Services	\$ 10,334,204	110.2	\$ 636,945	0.5	\$ 10,971,149	110.7
Mid-Level Administration	25,980,311	310.0	659,309	3.4	26,639,620	313.4
Instructional Salaries	165,196,800	2,372.6	4,387,432	29.0	169,584,232	2,401.6
Textbooks & Classroom Supplies	6,858,042	0.0	714,910	0.0	7,572,952	0.0
Other Instructional Costs	2,688,786	0.0	1,036,202	0.0	3,724,988	0.0
Special Education	46,016,964	852.9	15,763,134	194.4	61,780,098	1,047.3
Student Services	1,870,702	20.5	-	0.0	1,870,702	20.5
Health Services	4,038,012	70.4	-	0.0	4,038,012	70.4
Student Transportation	33,701,180	185.4	66,182	0.0	33,767,362	185.4
Operation of Plant	27,591,957	338.9	-	0.0	27,591,957	338.9
Maintenance of Plant	13,964,116	116.5	-	0.0	13,964,116	116.5
Fixed Charges	128,283,514	0.0	6,225,856	0.0	134,509,370	0.0
Community Services	547,073	1.6	-	0.0	547,073	1.6
Capital Outlay	606,753	0.0	110,000	0.0	716,753	0.0
TOTAL	\$ 467,678,414	4,379.0	\$ 29,599,970	227.3	\$ 497,278,384	4,606.3



Current Expense Fund - By Object Class						
SUMMARY BY OBJECT	Unrestricted		Restricted		Current Expense	
	FY 2020		FY 2020		FY 2020	
	Amount	FTE	Amount	FTE	Amount	FTE
Salary and Wages	\$ 270,166,702	4379.0	\$ 14,925,003	227.3	\$ 285,091,705	4606.3
Contracted Services	41,287,778	0.0	6,110,071	0.0	47,397,849	0.0
Supplies and Materials	12,695,442	0.0	1,073,734	0.0	13,769,176	0.0
Other Charges	142,278,397	0.0	6,703,041	0.0	148,981,438	0.0
Equipment	2,065,095	0.0	238,121	0.0	2,303,216	0.0
Transfers	(815,000)	0.0	550,000	0.0	(265,000)	0.0
TOTAL	\$ 467,678,414	4,379.0	\$ 29,599,970	227.3	\$ 497,278,384	4,606.3

How does HCPS Spend Its Money?



Summary of Unrestricted Operating Budget Changes FY 2019 – FY 2020

Revenue

Revenue	FY 2019	Change	FY 2020
Local	245,815,645	10,000,000	255,815,645
MD State	201,190,128	652,681	201,842,809
Federal	420,000	-	420,000
Other	3,338,960	1,261,000	4,599,960
Fund Balance	10,902,716	(5,902,716)	5,000,000
Total	\$ 461,667,449	\$ 6,010,965	\$ 467,678,414

Expenditures

Positions	FY 2019 Unrestricted Budget - Revised		
4,558.0		\$ 461,667,449	
	Increases to Proposed Budget		
0.0	Student Services	11,000	
0.0	Curriculum and Instruction	25,000	
6.5	Special Education-Medical Assistance Transfer to Operating	443,200	
15.0	Education Services-Instructional Increases	1,093,086	
3.0	Education Services-Administrative Increases-Elementary Schools	358,384	
0.0	Education Services-Administrative Increases-AP's 10 to 12 month	344,616	
2.0	Education Services-Administrative Increases-Central Office	335,344	
0.0	Transportation-Bus Contractor	1,446,779	
0.0	Insurance and Other Fixed Charges	15,687,951	
	Employee Salary/Wage Package Placeholder	8,578,260	
		28,323,620	6.1%
	Decreases to Proposed Budget		
(3.5)	Base Budget Adjustments	-	
(153.0)	Education Services-Instructional Reductions	(10,740,294)	
(16.0)	Education Services-Administrative Reductions-Elementary Schools	(1,566,349)	
(10.0)	Education Services-Administrative Reductions-Secondary Schools	(847,210)	
(23.0)	Central Office-Administrative and Other Staff Reductions	(2,158,802)	
0.0	Health Insurance Changes	(5,000,000)	
0.0	Projected Employee Turnover	(2,000,000)	
		(22,312,655)	-4.8%
(179.0)	Total - Change FY 2019 - FY 2020	\$ 6,010,965	1.3%
4,379.0	FY 2020 Superintendent's Proposed Unrestricted Budget	\$ 467,678,414	

Position Summary

	FY 2018	FY 2019	FY 2020	Change
Unrestricted Positions				
Administrative/Supervisory	268.5	268.0	237.0	(31.0)
Clerical	239.0	238.0	236.0	(2.0)
Paraprofessionals	522.4	512.4	520.4	8.0
Teacher/Counselor/Psych	2,775.3	2,761.7	2,634.2	(127.5)
Technical/Other	809.4	777.9	751.4	(26.5)
Total Unrestricted	4,614.6	4,558.0	4,379.0	(179.0)
Restricted Positions				
Teacher/Counselor/Psych	186.4	182.9	177.4	(5.5)
Technical/Other	60.0	50.9	49.9	(1.0)
Total Restricted	246.4	233.8	227.3	(6.5)
Total Food Service	263.5	263.5	263.5	0.0
Grand Total	5,124.5	5,055.3	4,869.8	(185.5)

Budget Adjustments

The following charts illustrate proposed changes to the FY 2020 Superintendent’s Proposed Budget:

Budget Increases for FY 2020			
Line	Description	FTE	Total
Student Services Adjustments:			
1	Increase DSS Liason expense. Fully offset by an increase in revenue from Department of Social Services	0.0	11,000
Total - Student Services Adjustments		0.0	\$ 11,000
Curriculum and Instruction			
2	Increase dual enrollment tuition for HCPS students taking courses at HCC. The payment is required by Senate Bill 740.	0.0	25,000
Total - Curriculum & Instruction Adjustments		0.0	\$ 25,000
Special Education			
3	Medical Assistance transfer to Operating	6.5	443,200
Total - Special Education		6.5	\$ 443,200
Education Services			
4	Add back approximately 15 teaching positions as needed in FY20 as enrollment is known	15.0	1,093,086
5	Add back approximately 3 Elementary assistant principal positions as needed in FY20 as enrollment is known	3.0	358,384
6	Two Directors to support the Executive Directors of Elementary and Secondary schools	2.0	335,344
7	Convert ten month Assistant Principals to twelve month	0.0	344,616
Total - Education Services		20.0	\$ 2,131,430
Transportation/Bus Contractor Adjustments:			
8	Transportation - Increase for FY19 estimated shortfall	0.0	900,000
9	Transportation - Table of rates increase for contracted buses. (Estimated Salary, M&O and Aux Pmt)	0.0	182,455
10	Transportation - Extended bus allotment	0.0	32,490
11	Transportation - Estimated replacement of thirty-three 12-year old contracted buses (Difference in Per Vehicle Allotment)	0.0	129,478
12	Transportation - Estimated taxes on replacement of thirty-three 12-year old contracted buses	0.0	202,356
Total - Transportation/Bus Contractor Adjustments		0.0	\$ 1,446,779
Insurance and Other Fixed Charges Adjustments:			
13	Property Insurance--Estimate per MABE--receive actual premiums in February	0.0	95,213
14	Liability Insurance--Estimate per MABE--receive actual premiums in February	0.0	93,275
15	Workers' Compensation--Estimate per MABE--receive actual premiums in February	0.0	181,963
16	Health Insurance--Estimated 14% increase	0.0	13,600,000
17	Dental Insurance--Estimated 5% increase	0.0	191,000
18	Life Insurance--Estimated 5% increase	0.0	28,500
19	Teacher and Employee Pension increase	0.0	248,000
20	Retirement Drug Subsidy Payment to OPEB	0.0	1,250,000
Total Insurance and Other Fixed Charges Adjustments		0.0	\$ 15,687,951
Salary and Wage Package:			
21	Salary and Wage Package	0.0	8,578,260
Total Salary and Wage Adjustments		0.0	\$ 8,578,260
Grand Total		26.5	\$ 28,323,620

Base Budget Adjustments and Budget Decreases for FY 2020				
<i>Line</i>	Base Budget Adjustments	<i>FTE</i>	<i>Amount</i>	<i>Amount</i>
1	Special Education Base Budget Adjustments	(3.5)		
2	Add 1.0 FTE in Operations (111) per MSDE classification change	1.0		
3	Reduce 1.0 FTE in Facilities (110) per MSDE classification change	(1.0)		
4	Add .2 FTE to Regular Education (103) Art Teacher cut from John Archer in FY19	0.2		
5	Reduce .2 FTE from Special Education (106) Art Teacher cut from John Archer in FY19	(0.2)		
	Total Base Budget Adjustments	(3.5)		-
	Budget Reductions			
6	Education Services-Administrative Reductions-Elementary Schools	(16.0)	(1,566,349)	
7	Education Services-Administrative Reductions-Secondary Schools	(10.0)	(847,210)	
8	Central Office-Administrative and Other Staff Reductions	(23.0)	(2,158,802)	
9	Education Services-Instructional Reductions	(153.0)	(10,740,294)	
10	Health Insurance Changes	-	(5,000,000)	
11	Projected Employee Turnover	-	(2,000,000)	
	Total Budget Decreases	(202.0)		(22,312,655)
	Total Base Budget Adjustments and Budget Decreases	(205.5)		\$(22,312,655)

Harford County Public Schools continue to face ongoing budget challenges as revenue has not kept pace with system demands, legal mandates and cost drivers such as pension and health care costs for employees and retirees. It is important to note that HCPS employees did not receive a wage increase for five years since fiscal year 2010. Since fiscal year 2016 there has been a commitment to include a wage increase in each budget. In fact, the budget increases each year since fiscal 2016 have been largely due to salaries and benefits. In addition, employees, if eligible, received one make-up step in fiscal years 2017 through fiscal year 2019. Two make-up steps remain to be funded for eligible employees.

HCPS has an ongoing structural deficit created by spending one-time year-end funds (fund balance) for ongoing expenditures. The use of \$10.9 million of fund balance in fiscal 2019 to support ongoing operations is the largest amount ever allocated. As of June 30, 2018, the HCPS unassigned fund balance totaled \$4.1 million. HCPS used \$2.6 million in unassigned fund balance to fund the health insurance call in fiscal year 2019, leaving \$1.5 million in unassigned fund balance. Although \$5.0 million in fund balance is being assigned to balance the FY 2020 budget, we are optimistic that improved economic conditions will allow for additional support from Harford County Government and eliminate the use of fund balance to support ongoing operations in the near future.

Expenditures by Account

The charts on the next several pages detail expenditures by account:

EXPENDITURES BY ACCOUNT						
ACCOUNT	ACCOUNT DESCRIPTION	FY17 ACTUAL	FY18 ACTUAL	FY19 BUDGET	FY20 BUDGET	FY19/FY20 VARIANCE
51100-0	PROFESSIONAL	\$192,181,315	\$198,829,060	\$207,113,836	\$203,329,660	(\$3,784,176)
51101-0	PROFESSIONAL - SUBSTITUTES	3,560,579	3,630,471	3,746,532	3,755,532	9,000
51102-0	PUPIL PERSONNEL WORKERS	903,496	937,723	965,613	983,895	18,282
51105-0	NON-INSTRUCTIONAL/AIDES/TECHS	12,555,878	13,826,593	14,454,992	15,082,724	627,732
51106-0	NON-INSTRUCTIONAL SUBSTITUTES	384,313	424,387	421,609	419,609	(2,000)
51107-0	NON-INSTR/AIDES/TECHS-ADD. HRS	27,084	12,094	0	7,000	7,000
51110-0	CLERICAL	9,178,897	9,643,764	10,349,730	10,598,912	249,182
51111-0	CLERICAL SUBSTITUTES	45,332	60,579	42,509	42,509	0
51115-0	CUSTODIAL	10,057,388	10,561,034	11,132,101	11,482,673	350,572
51120-0	MAINTENANCE/MECHANICS/TECHS	9,669,296	9,976,157	10,719,373	10,194,372	(525,001)
51125-0	BUS DRIVERS/ATTENDANTS	3,451,346	3,600,657	3,872,287	3,983,359	111,072
51126-0	BUS DRIVERS/ATTENDANTS SUBS	94,355	182,081	130,395	130,395	0
51127-0	BUS DRIVERS/ATTENDANTS SUMMER	318,392	393,974	400,000	400,000	0
51128-0	BUS DRIVER/ATTENDANT FIELDTRIPS	262,289	218,713	240,720	230,000	(10,720)
51140-0	TEMPORARY HELP	253,875	232,850	230,769	199,241	(31,528)
51141-0	SPECIAL EDUCATION - SUMMER	370,089	450,242	433,032	436,032	3,000
51150-0	CLERICAL - ADDTL HRS	71,979	25,756	71,536	71,399	(137)
51155-0	CUSTODIAL - ADDTL HRS	267,680	294,793	311,819	311,819	0
51160-0	MAINT./MECH./TECH. - ADDTL HRS	161,935	230,999	235,376	231,960	(3,416)
51165-0	BUS DRIVER/ATTEND. - ADDTL HRS	677,767	642,615	656,205	656,205	0
51166-0	TERMINATION PAY - ANNUAL LEAVE	675,047	371,714	523,428	523,428	0
51167-0	TERMINATION PAY - SICK LEAVE	1,608,298	1,129,926	1,736,053	1,736,053	0
51168-0	INCLUSION HELPERS	2,949,122	2,532,811	2,189,657	2,025,148	(164,509)
51169-0	INTERPRETERS	143,112	196,087	205,623	207,618	1,995
51170-0	OTHER SALARIES	2,828,171	2,990,751	3,030,169	3,052,960	22,791
51178-0	INCLUSION HELPER SUBSTITUTES	84,337	70,072	73,199	73,199	0
51179-0	INCLUSION HELPER - ADDTL HRS	3,200	1,179	0	1,000	1,000
	TOTAL SALARIES	252,784,567	261,467,084	273,286,563	270,166,702	(3,119,861)
52170-0	OTHER CONTRACTED SERVICES	7,994,980	7,064,228	391,426	394,926	3,500
52185-0	AUDITING	52,389	50,184	50,000	50,000	0
52186-0	BANK FEES	0	44,585	40,000	45,000	5,000
52195-0	LEGAL FEES	86,825	119,850	162,000	162,000	0
52196-0	SETTLEMENTS	89,064	67,393	69,683	69,683	0
52205-0	CONSULTANTS	1,139,141	1,067,441	479,866	515,866	36,000
52210-0	BIDS/NOTICES/ADVERTISING	5,065	5,247	7,500	7,500	0
52220-0	CONTRACTED INSTRUCTION	337,114	295,445	7,070,331	6,962,613	(107,718)
52222-0	RESTITUTION	(87)	0	0	0	0
52225-0	INSTRUCTION PROGRAM EVALUATION	33,078	31,052	31,250	31,250	0
52241-0	ART	677	1,953	2,500	2,500	0
52243-0	PHYSICAL EDUCATION	28,044	20,840	21,499	21,499	0
52244-0	SCIENCE	0	3,505	4,000	4,000	0
52245-0	INTERSCH. OFFICIALS, JUDGES	287,820	294,223	295,197	295,197	0
52255-0	MICROFILMING/IMAGING	8,523	6,844	7,900	7,900	0
52265-0	UNIFORMS	63,349	55,736	78,663	78,663	0

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EXPENDITURES BY ACCOUNT						
ACCOUNT	ACCOUNT DESCRIPTION	FY17 ACTUAL	FY18 ACTUAL	FY19 BUDGET	FY20 BUDGET	FY19/FY20 VARIANCE
52270-0	SECURITY & SAFETY	282,724	298,862	200,240	200,240	0
52271-0	FIRE SYSTEMS	121,637	146,822	140,311	140,311	0
52275-0	EMPLOYEE BACKGROUND CHECKS	40,415	42,097	47,000	47,000	0
52280-0	MEDICAL SERVICES	60,107	52,135	66,775	66,775	0
52284-0	BUS CONTRACTS-FOSTER	45,243	74,874	0	75,000	75,000
52285-0	BUS CONTRACTS	21,533,189	21,970,221	21,869,537	23,316,316	1,446,779
52286-0	BUS CONTRACTS - ALT ED	388,220	414,064	502,700	445,000	(57,700)
52287-0	BUS CONTRACTS - ARROW	300,272	291,322	335,000	335,000	0
52288-0	BUS CONTRACTS-MCKINNEY VENTO	249,422	427,483	353,962	400,000	46,038
52289-0	BUS CONTRACTS-HIGHROADS	65,511	74,347	0	75,000	75,000
52290-0	INSPECTIONS	28,370	27,312	37,207	37,207	0
52300-0	TRANSPORTATION-FIELD TRIPS	337,466	346,379	360,000	360,000	0
52301-0	TRANSPORTATION-SCIENCE	100,251	96,633	101,503	101,503	0
52302-0	TRANSPORTATION-MUSIC	73,804	69,279	77,278	77,278	0
52303-0	TRANSPORTATION-TECH/NURSE	21,150	14,858	20,960	21,379	419
52304-0	TRANSPORTATION-OTHER	9,014	10,129	20,072	10,331	(9,741)
52310-0	REP./ MAINT.- BLDGS. & GROUNDS	28,941	50,234	38,066	38,066	0
52311-0	OTHER BUILDING	0	2,100	4,607	4,607	0
52312-0	POWER TOOLS	0	0	1,658	1,658	0
52315-0	REPAIRS-EQUIPMENT	6,906	11,352	17,200	23,200	6,000
52316-0	FURNITURE	62,383	(14,878)	30,595	30,595	0
52317-0	REPAIRS-MATERIALS HAND EQUIP	0	1,368	3,043	3,043	0
52320-0	REPAIRS-COMPUTERS	0	0	0	0	0
52325-0	REPAIRS/MAINTENANCE-VEHICLES	503,779	348,600	272,675	262,820	(9,855)
52330-0	AIR CONDITIONING	699,002	535,320	669,922	669,922	0
52331-0	BOILER/PRESSURE VESSELS	89,171	77,159	100,000	100,000	0
52335-0	ELECTRICAL	171,065	161,951	148,492	148,492	0
52339-0	NATATORIUMS	2,815	12,300	4,000	4,000	0
52340-0	PLUMBING	170,237	160,129	160,000	160,000	0
52341-0	FAMILY/CONSUMER SCIENCE	426	5,551	0	0	0
52342-0	INDUSTRIAL ARTS	14,928	8,098	0	0	0
52343-0	VOCATIONAL EDUCATION	8,002	14,063	22,656	22,656	0
52345-0	MASONRY	4,908	358	9,213	9,213	0
52346-0	GLASS AND GLAZING	87	2,250	4,607	4,607	0
52350-0	ROOFING	24,803	3,395	18,427	18,427	0
52351-0	ENVIRONMENTAL COMPLIANCE	308,603	173,574	534,956	534,956	0
52355-0	PARKING LOTS	39,382	7,625	18,427	18,427	0
52357-0	SIGNS AND FLAGPOLES	(1,055)	0	4,607	4,607	0
52358-0	SWITCH GEAR	0	2,016	20,000	20,000	0
52360-0	EQUIPMENT MAINTENANCE CONTRACT	394,647	372,732	755,861	774,861	19,000
52361-0	BUSINESS MACHINES	100,520	123,540	106,000	126,000	20,000
52370-0	COPIER / MACHINE RENTAL	720,523	646,177	849,230	847,230	(2,000)
52375-0	HARDWARE MAINTENANCE	408,093	871,856	760,274	810,274	50,000
52380-0	SOFTWARE MAINTENANCE	937,108	947,930	1,036,558	1,017,619	(18,939)
52385-0	REFUSE DISPOSAL	169,444	208,212	138,000	138,000	0
52390-0	SEPTIC SERVICE/TANK PUMPING	311,718	287,214	364,200	364,200	0
52395-0	TANK TESTING	20,642	67,662	57,250	57,250	0

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EXPENDITURES BY ACCOUNT						
ACCOUNT	ACCOUNT DESCRIPTION	FY17 ACTUAL	FY18 ACTUAL	FY19 BUDGET	FY20 BUDGET	FY19/FY20 VARIANCE
52400-0	WATER TESTING/TREATMENT	72,931	1,380	70,675	70,675	0
52420-0	ENVIRONMENTAL SERVICES	12,308	63,434	53,351	53,351	0
52425-0	SNOW REMOVAL	84,986	47,840	50,000	50,000	0
52470-0	TESTING	223,826	178,893	185,571	185,571	0
52480-0	INTERSCHOLASTIC ATHLETICS	17,910	16,201	23,764	23,764	0
52481-0	MUSIC	70,952	66,349	72,502	72,502	0
52495-0	AUDIO VISUAL	9,904	5,135	5,000	5,000	0
52545-0	HARDWARE	890	0	9,213	9,213	0
52555-0	EXTERM AND PEST CONTROL	2,463	125	4,900	4,900	0
52565-0	FLOORS	30,686	28,027	601	601	0
52580-0	TRAINING	12,945	11,640	15,970	15,970	0
52645-0	RENT	168,710	184,773	170,000	170,000	0
52765-0	COMMUNICATIONS	44,930	44,930	46,800	46,800	0
52830-0	GROUPS EQUIPMENT	22,378	1,184	7,764	7,764	0
	TOTAL CONTRACTED SERVICES	39,755,671	39,223,145	39,710,995	41,287,778	1,576,783
53115-0	CUSTODIAL	750,601	793,963	756,061	756,061	0
53170-0	OTHER SUPPLIES	509,507	513,377	328,333	313,051	(15,282)
53241-0	ART	0	0	500	500	0
53243-0	PHYSICAL EDUCATION	5,109	7,275	14,171	14,171	0
53244-0	SCIENCE	4,000	2,495	71,000	73,000	2,000
53250-0	COMMENCEMENT	47,362	47,886	51,250	51,250	0
53266-0	LAUNDRY	1,912	2,481	2,000	2,000	0
53267-0	LOCKERS	18,979	10,100	8,292	8,292	0
53270-0	SAFETY AND SECURITY	24,604	27,185	29,528	29,528	0
53310-0	REP./ MAINT.- BLDGS. & GROUNDS	222,678	205,244	170,447	170,447	0
53312-0	POWER TOOLS	19,088	26,708	10,000	10,000	0
53313-0	ACCOM. FOR DISABLED	10,957	2,094	14,607	14,607	0
53314-0	PAINTING	25,953	36,786	41,067	41,067	0
53316-0	FURNITURE	2,631	4,119	2,000	2,000	0
53317-0	SUPPLIES-MATERIALS HAND EQUIP.	19,906	8,166	5,528	5,528	0
53318-0	SHADES, CURTAINS	3,283	273	3,685	3,685	0
53320-0	REPAIRS-COMPUTERS	78,141	122,058	93,000	93,000	0
53325-0	REPAIRS/MAINTENANCE-VEHICLES	602,949	460,303	619,750	620,688	938
53330-0	AIR CONDITIONING	378,972	310,011	284,382	284,382	0
53331-0	BOILER/PRESSURE VESSELS	61,083	35,479	120,752	120,752	0
53335-0	ELECTRICAL	199,336	165,639	185,000	185,000	0
53336-0	LUMBER AND BUILDING	44,480	48,568	50,000	50,000	0
53340-0	PLUMBING	304,785	357,723	330,000	330,000	0
53341-0	FAMILY/CONSUMER SCIENCE	0	54	0	0	0
53342-0	INDUSTRIAL ARTS	513	18	0	0	0
53343-0	VOCATIONAL EDUCATION	2,000	13,504	5,033	5,033	0
53345-0	MASONRY	10,599	11,012	9,213	9,213	0
53346-0	GLASS AND GLAZING	20,252	19,441	30,427	20,427	(10,000)
53350-0	ROOFING	16,833	26,321	18,427	18,427	0
53351-0	ENVIRONMENTAL COMPLIANCE	9,788	4,823	17,961	17,961	0
53355-0	PARKING LOTS	7,596	16,730	24,213	24,213	0
53357-0	SIGNS AND FLAGPOLES	1,942	1,283	2,764	2,764	0

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EXPENDITURES BY ACCOUNT						
ACCOUNT	ACCOUNT DESCRIPTION	FY17 ACTUAL	FY18 ACTUAL	FY19 BUDGET	FY20 BUDGET	FY19/FY20 VARIANCE
53361-0	BUSINESS MACHINES	10,495	12,789	23,000	23,000	0
53420-0	ENVIRONMENTAL SUPPLIES	104,859	15,253	63,510	63,510	0
53425-0	SNOW REMOVAL	149,034	125,811	150,000	150,000	0
53440-0	OFFICE	232,580	224,585	295,056	284,806	(10,250)
53445-0	PRINTING	193,073	169,151	239,473	239,073	(400)
53450-0	POSTAGE/COURIER SERVICE	157,719	163,808	152,268	152,368	100
53455-0	MATERIALS OF INSTRUCTION	2,708,956	2,510,904	2,750,184	2,747,184	(3,000)
53460-0	MATERIALS OF INSTR.- SOFTWARE	1,397,597	1,551,831	1,455,888	1,455,888	0
53465-0	FORMS/BOOKS/REPORT CARDS	9,443	6,003	20,000	20,000	0
53470-0	TESTING	55,074	54,861	103,031	103,031	0
53475-0	BOOKS, SUBS, PERIODICALS	9,399	8,888	14,560	14,560	0
53476-0	BULLETINS, GUIDES, ETC.	62,925	66,230	66,000	66,000	0
53480-0	INTERSCHOLASTIC ATHLETICS	483,869	495,211	483,018	483,018	0
53481-0	MUSIC	10,246	10,272	12,312	11,812	(500)
53482-0	STUDENT ACTIVITIES	58,076	48,697	118,372	118,372	0
53490-0	LIBRARY/MEDIA	487,326	486,910	489,235	489,235	0
53491-0	PROFESSIONAL LIBRARY	11,208	17,027	17,093	17,093	0
53495-0	AV	109,430	149,859	129,259	149,259	20,000
53505-0	PAPER/TONER/INK	737,630	684,038	715,917	715,917	0
53510-0	TEXTBOOKS	581,456	516,622	686,007	684,007	(2,000)
53515-0	SCIENCE KITS	86,176	101,606	91,650	91,650	0
53522-0	MUSIC CAMP SUPPLIES	814	1,603	1,000	1,000	0
53525-0	HEALTH	91,135	116,025	101,053	101,053	0
53526-0	MULTICULTURAL TRAINING	2,792	2,616	1,792	1,792	0
53535-0	UNIFORMS-STAFF	0	766	2,300	1,800	(500)
53536-0	ID BADGES	1,080	1,118	1,162	1,162	0
53540-0	TOOLS	8,976	8,342	10,000	10,000	0
53545-0	HARDWARE	7,815	6,333	3,000	6,000	3,000
53555-0	PEST CONTROL	8,768	7,455	6,633	6,633	0
53565-0	FLOOR	29,897	34,536	14,372	14,372	0
53570-0	WATER CONDITIONING	73,471	83,257	83,700	83,700	0
53575-0	FUEL/OIL	939,878	651,922	1,054,250	945,373	(108,877)
53576-0	BULK STORAGE	(361,500)	13,601	0	0	0
53580-0	TRAINING SUPPLIES	11,399	12,065	25,727	22,727	(3,000)
53765-0	COMMUNICATIONS	35,438	25,147	48,000	28,000	(20,000)
53830-0	GROUPS EQUIPMENT	94,016	92,398	115,000	115,000	0
	TOTAL SUPPLIES AND MATERIALS	12,006,388	11,758,659	12,843,213	12,695,442	(147,771)
54170-0	OTHER CHARGES	41,539	34,800	6,500	6,500	0
54580-0	TRAINING	0	133	0	0	0
54640-0	BOARD MEMBERS ALLOWANCE	33,400	33,400	33,400	33,400	0
54650-0	PROPERTY INSURANCE	624,472	601,702	662,408	757,621	95,213
54655-0	LIABILITY INSURANCE	708,082	774,771	800,050	893,325	93,275
54665-0	RETIREMENT	10,172,990	10,985,459	11,276,091	11,490,788	214,697
54675-0	SOCIAL SECURITY	18,459,348	18,634,214	20,060,484	19,833,758	(226,726)
54680-0	UNEMPLOYMENT COMPENSATION	76,428	120,197	160,000	160,000	0
54685-0	WORKER'S COMPENSATION	2,041,341	2,143,651	2,153,002	2,382,349	229,347
54690-0	HEALTH INSURANCE	70,409,176	74,692,423	80,388,172	86,427,900	6,039,728

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EXPENDITURES BY ACCOUNT						
ACCOUNT	ACCOUNT DESCRIPTION	FY17 ACTUAL	FY18 ACTUAL	FY19 BUDGET	FY20 BUDGET	FY19/FY20 VARIANCE
54695-0	DENTAL INSURANCE	3,781,126	3,864,989	3,814,709	3,879,107	64,398
54700-0	LIFE INSURANCE	472,161	568,638	570,894	590,594	19,700
54705-0	OTHER POST EMPLOYMENT BENEFITS COST	1,464,846	1,436,387	0	1,250,000	1,250,000
54710-0	EMPLOYEE RECOGNITION	295	207	22,750	24,149	1,399
54720-0	MILEAGE, PARKING, TOLLS	370,727	371,887	421,350	410,735	(10,615)
54722-0	TRAVEL, CONSULTANTS	1,341	3,014	1,200	1,200	0
54730-0	PROFESSIONAL DUES	72,392	75,192	94,550	94,350	(200)
54735-0	REFRESHMENTS	0	44,396	57,720	57,720	0
54740-0	COLLEGE CREDIT REIMBURSEMENT	902,380	978,275	1,130,123	1,130,123	0
54745-0	RECRUITMENT	38,426	38,906	41,727	41,727	0
54750-0	INSTITUTES, CONFERENCES, MTGS.	208,025	199,792	231,078	226,491	(4,587)
54751-0	INST.,CONF.,MEET.,-ELEM.ED	0	0	2,700	2,700	0
54752-0	INST., CONF., MEET.,-HIGH SCHOOLS	532	0	3,332	3,332	0
54753-0	INST., CONF., MEET.,-MIDDLE SCHOOLS	0	0	2,569	2,569	0
54760-0	FINES & VIOLATIONS	75	200	500	500	0
54765-0	COMMUNICATIONS	535,960	450,606	550,170	480,170	(70,000)
54766-0	INTERNET ACCESS FEES	170,203	154,200	104,400	104,400	0
54767-0	WAN	400,164	0	0	0	0
54770-0	UTILITIES-ELECTRICITY	7,787,727	6,615,840	6,897,271	6,897,271	0
54775-0	UTILITIES-GAS	1,529,106	1,859,450	1,859,541	1,859,541	0
54780-0	UTILITIES-OIL	419,124	584,537	566,565	566,565	0
54785-0	SEWAGE	354,789	354,264	355,000	355,000	0
54786-0	SEWAGE - FRONT FOOT	26,324	25,064	26,190	26,190	0
54790-0	WATER	328,841	329,952	331,927	331,927	0
54791-0	WATER - FRONT FOOT	29,330	28,070	27,000	27,000	0
54795-0	ENERGY LOAN PAYMENT	1,947,302	1,765,199	1,105,572	1,105,572	0
54900-0	DEBT SERVICE - PRINCIPAL	525,043	542,212	559,943	578,253	18,310
54901-0	DEBT SERVICE - INTEREST	298,779	281,610	263,880	245,570	(18,310)
	TOTAL OTHER EXPENSES	124,231,793	128,593,638	134,582,768	142,278,397	7,695,629
55170-0	OTHER EQUIPMENT	872,004	663,106	440,854	441,104	250
55266-0	LAUNDRY	3,710	2,314	1,215	1,215	0
55270-0	SAFETY AND SECURITY	174,684	25,664	20,646	20,646	0
55271-0	SECURITY SYSTEMS	151,829	137,147	136,593	116,593	(20,000)
55272-0	P. A. SYSTEMS	4,021	0	2,310	2,310	0
55312-0	POWER TOOLS	236	0	500	500	0
55318-0	SHADES, CURTAINS	4,021	1,761	4,251	4,251	0
55330-0	AIR CONDITIONING	491	2,295	4,921	4,921	0
55331-0	BOILER/PRESSURE VESSELS	0	1,335	5,716	5,716	0
55335-0	ELECTRICAL	1,673	4,450	4,723	4,723	0
55339-0	NATATORIUMS	1,637	1,351	4,723	4,723	0
55340-0	PLUMBING	11,385	1,059	4,921	4,921	0
55455-0	INSTRUCTIONAL EQUIPMENT	3,030,626	1,260,315	687,676	686,676	(1,000)
55460-0	SOFTWARE	20,526	18,167	49,531	71,557	22,026
55480-0	INTERSCHOLASTIC ATHLETICS	29,856	27,120	29,564	29,564	0
55481-0	MUSIC	(1,562)	14,878	12,457	14,207	1,750
55483-0	PLAYGROUND	35,931	26,239	27,620	27,620	0
55495-0	AV EQUIPMENT	114,718	87,008	107,000	107,000	0

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EXPENDITURES BY ACCOUNT						
ACCOUNT	ACCOUNT DESCRIPTION	FY17 ACTUAL	FY18 ACTUAL	FY19 BUDGET	FY20 BUDGET	FY19/FY20 VARIANCE
55545-0	HARDWARE	18,328	22,637	12,377	19,377	7,000
55565-0	FLOORS	4,515	8,540	7,409	7,409	0
55765-0	COMMUNICATIONS	1,756	6,680	5,155	5,155	0
55805-0	COMPUTERS/BUSINESS EQUIPMENT	109,579	186,786	233,034	233,972	938
55810-0	OFFICE FURNITURE/EQUIPMENT	24,251	26,700	101,882	102,103	221
55820-0	VEHICLES	256,567	17,468	9,048	9,048	0
55830-0	GROUPS EQUIPMENT	245,950	88,542	58,318	58,318	0
55850-0	ASSISTIVE TECHNOLOGY	18,787	14,618	63,323	63,323	0
55855-0	DHH EQUIPMENT	22,322	25,221	18,143	18,143	0
	TOTAL EQUIPMENT	5,157,839	2,671,402	2,053,910	2,065,095	11,185
89000-0	INDIRECT COST RECOVERY	(498,556)	(613,844)	(545,000)	(550,000)	(5,000)
89500-0	FIELDTRIP COST RECOVERY	(283,080)	(237,491)	(265,000)	(265,000)	0
	TOTAL INDIRECT COST RECOVERY	(781,636)	(851,335)	(810,000)	(815,000)	(5,000)
	GRAND TOTAL	\$433,154,622	\$442,862,593	\$461,667,449	\$467,678,414	\$6,010,965

Positions

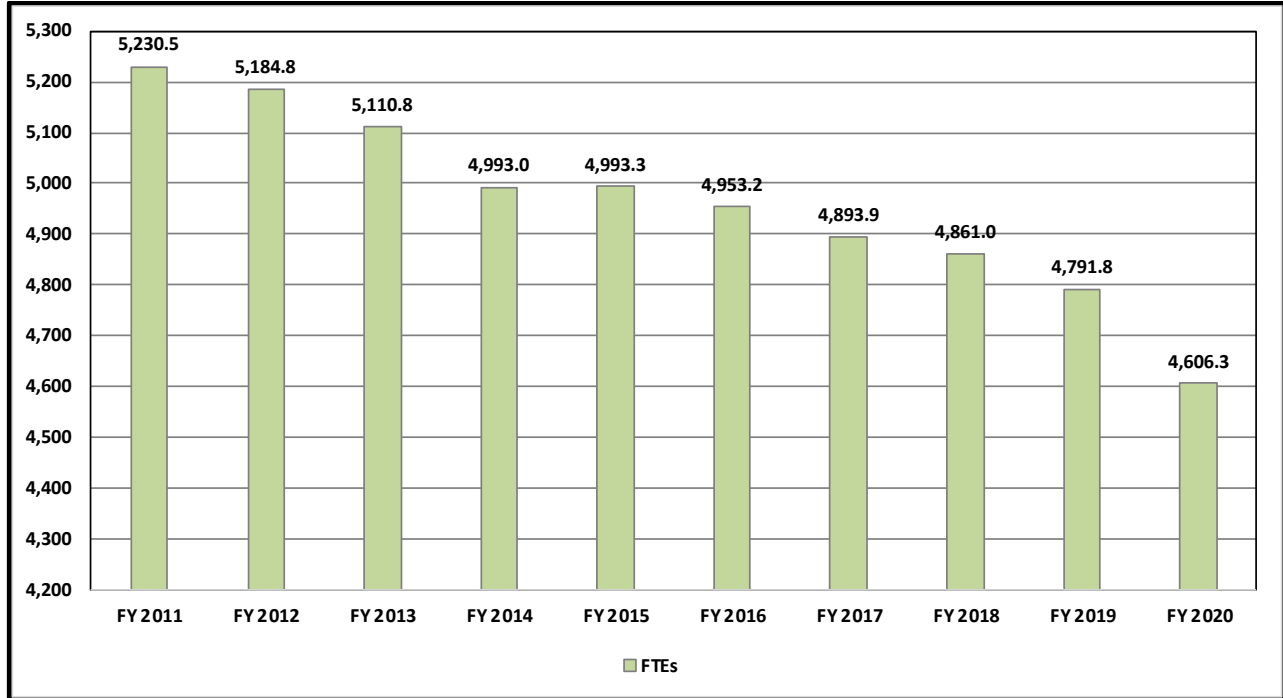
The Harford County Public School System is the second largest employer in Harford County with 4,869.8 full time equivalent positions and numerous substitute and temporary positions. Compensation for salary and wages comprises the largest portion of the current expense fund. Employee compensation continues to be a top priority for fiscal 2020. However, in order to eliminate a structural deficit created by the use of one-time funding for ongoing expenses such as healthcare and wage increases, the FY20 unrestricted budget includes a net position reduction of 179.0 FTEs, 127.5 of which are teaching positions.

Summary				
	FY 2018	FY 2019	FY 2020	Change
Unrestricted Positions				
Administrative/Supervisory	268.5	268.0	237.0	(31.0)
Clerical	239.0	238.0	236.0	(2.0)
Paraprofessionals	522.4	512.4	520.4	8.0
Teacher/Counselor/Psych	2,775.3	2,761.7	2,634.2	(127.5)
Technical/Other	809.4	777.9	751.4	(26.5)
Total Unrestricted	4,614.6	4,558.0	4,379.0	(179.0)
Restricted Positions				
Teacher/Counselor/Psych	186.4	182.9	177.4	(5.5)
Technical/Other	60.0	50.9	49.9	(1.0)
Total Restricted	246.4	233.8	227.3	(6.5)
Total Food Service	263.5	263.5	263.5	0.0
Grand Total	5,124.5	5,055.3	4,869.8	(185.5)

The following table identifies total positions by state category:

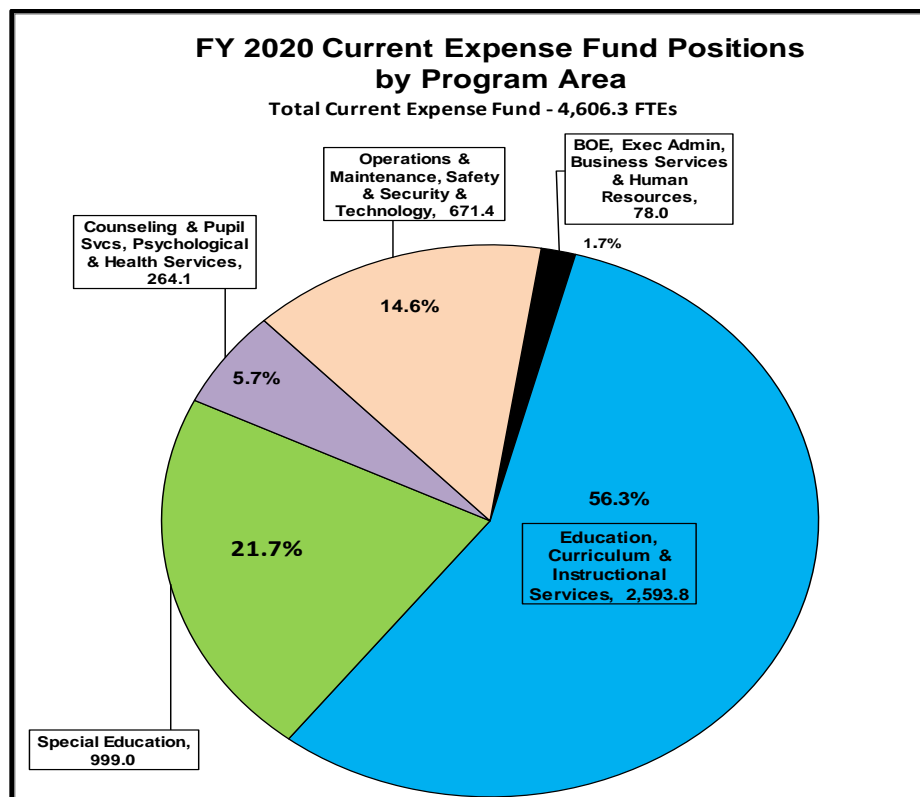
Summary By State Category				
State Category	FY18 FTE	FY19 FTE	FY20 FTE	19 - 20 Change
Administrative Services	116.7	116.2	110.2	(6.0)
Mid-Level Administration	341.0	334.0	310.0	(24.0)
Instructional Salaries	2,542.4	2,507.9	2,372.6	(135.3)
Special Education	867.7	853.6	852.9	(0.7)
Student Personnel Services	20.5	20.5	20.5	0.0
Health Services	70.4	70.4	70.4	0.0
Student Transportation	188.4	188.4	185.4	(3.0)
Operation of Plant	340.4	337.9	338.9	1.0
Maintenance of Plant	125.5	127.5	116.5	(11.0)
Community Services	1.6	1.6	1.6	0.0
Unrestricted Program	4,614.6	4,558.0	4,379.0	(179.0)
Restricted Programs	246.4	233.8	227.3	(6.5)
CURRENT EXPENSE FUND	4,861.0	4,791.8	4,606.3	(185.5)

Historical Position Trends in Unrestricted Funds



As the chart above indicates, the number of full-time equivalents (FTEs) in the Current Expense Fund (unrestricted and grant funded positions) peaked in fiscal 2011 and has decreased through fiscal 2020. The net change in positions from peak employment in fiscal 2011 to fiscal 2020 is a decrease of 624 positions.

The following chart summarizes full-time equivalent positions in the Current Expense Fund:



Summary Report

Board of Education

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$391,893	\$425,392	\$423,197	\$442,716	\$11,338	\$454,054
Contracted Services	\$80,661	\$129,583	\$103,500	\$92,000	\$2,500	\$94,500
Supplies	\$9,780	\$9,917	\$13,000	\$15,033	(\$250)	\$14,783
Other Charges	\$82,422	\$86,090	\$97,602	\$76,102	(\$1,500)	\$74,602
Equipment	\$2,770	\$2,731	\$4,500	\$3,250	(\$750)	\$2,500
Total:	\$567,526	\$653,713	\$641,799	\$629,101	\$11,338	\$640,439

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
ADMINISTRATIVE SERVICES							
Contracted Services	\$80,661	\$129,583	\$103,500	\$92,000	\$2,500	\$94,500	
Equipment	\$2,770	\$2,731	\$4,500	\$3,250	(\$750)	\$2,500	
Other Charges	\$82,422	\$86,090	\$97,602	\$76,102	(\$1,500)	\$74,602	
Salaries	\$307,687	\$339,515	\$337,513	\$354,490	\$10,477	\$364,967	
Supplies	\$9,780	\$9,917	\$13,000	\$15,033	(\$250)	\$14,783	
TOTAL:	\$483,320	\$567,836	\$556,115	\$540,875	\$10,477	\$551,352	4.2
SPECIAL EDUCATION							
Salaries	\$84,206	\$85,878	\$85,684	\$88,226	\$861	\$89,087	
TOTAL:	\$84,206	\$85,878	\$85,684	\$88,226	\$861	\$89,087	0.8
Grand Total:	\$567,526	\$653,713	\$641,799	\$629,101	\$11,338	\$640,439	5.0

Board of Education Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$51,143	\$60,535	\$59,116	\$63,702	\$3,857	\$67,559
Contracted Services	\$80,457	\$128,731	\$101,000	\$91,000	\$0	\$91,000
Supplies	\$31	\$0	\$750	\$500	\$0	\$500
Other Charges	\$75,349	\$78,796	\$85,100	\$71,400	\$0	\$71,400
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$206,980	\$268,062	\$245,966	\$226,602	\$3,857	\$230,459

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 1.0 ADMINISTRATIVE SERVICES						
Salaries						
1 CLERICAL Board of Education 101-XXX-021-005 51110 FTE: 1.0	\$51,143	\$58,951	\$59,116	\$63,702	\$3,857	\$67,559
2 CLERICAL - ADDT'L HRS Board of Education 101-XXX-021-005 51150 FTE: 0.0	\$0	\$1,585	\$0	\$0	\$0	\$0
Total Salaries	\$51,143	\$60,535	\$59,116	\$63,702	\$3,857	\$67,559
Contracted Services						
3 AUDITING Board of Education 101-XXX-021-005 52185	\$52,389	\$50,184	\$50,000	\$50,000	\$0	\$50,000
4 LEGAL FEES Board of Education 101-XXX-021-005 52195	\$28,068	\$45,961	\$45,000	\$40,000	\$0	\$40,000
5 CONSULTANTS Board of Education 101-XXX-021-005 52205	\$0	\$32,585	\$6,000	\$1,000	\$0	\$1,000
Total Contracted Services	\$80,457	\$128,731	\$101,000	\$91,000	\$0	\$91,000
Supplies						
6 OFFICE Board of Education 101-XXX-021-005 53440	\$31	\$0	\$500	\$500	\$0	\$500
7 BOOKS, SUBS, PERIODICALS Board of Education 101-XXX-021-005 53475	\$0	\$0	\$250	\$0	\$0	\$0
Total Supplies	\$31	\$0	\$750	\$500	\$0	\$500
Other Charges						
8 OTHER CHARGES Board of Education 101-XXX-021-005 54170	\$823	\$1,533	\$2,000	\$1,000	\$0	\$1,000

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES							
Other Charges							
9	BOARD MEMBERS ALLOWANCE Board of Education 101-XXX-021-005 54640	\$33,400	\$33,400	\$33,400	\$33,400	\$0	\$33,400
10	MILEAGE, PARKING, TOLLS Board of Education 101-XXX-021-005 54720	\$37	\$0	\$0	\$0	\$0	\$0
11	PROFESSIONAL DUES Board of Education 101-XXX-021-005 54730	\$32,059	\$32,862	\$39,700	\$33,000	\$0	\$33,000
12	INSTITUTES, CONFERENCES, MTGS. Board of Education 101-XXX-021-005 54750	\$9,030	\$11,001	\$10,000	\$4,000	\$0	\$4,000
Total Other Charges		\$75,349	\$78,796	\$85,100	\$71,400	\$0	\$71,400
Total ADMINISTRATIVE SERVICES		\$206,980	\$268,062	\$245,966	\$226,602	\$3,857	\$230,459
Report Total:		\$206,980	\$268,062	\$245,966	\$226,602	\$3,857	\$230,459

Internal Audit Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$130,234	\$149,989	\$149,147	\$158,045	\$5,328	\$163,373
Contracted Services	\$204	\$852	\$2,500	\$1,000	\$2,500	\$3,500
Supplies	\$357	\$608	\$1,500	\$433	(\$250)	\$183
Other Charges	\$1,689	\$1,904	\$3,750	\$2,500	(\$1,500)	\$1,000
Equipment	\$2,280	\$2,240	\$4,000	\$2,750	(\$750)	\$2,000
Total:	\$134,764	\$155,592	\$160,897	\$164,728	\$5,328	\$170,056

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 2.0				ADMINISTRATIVE SERVICES					
Salaries									
1	PROFESSIONAL			\$84,337	\$99,825	\$99,811	\$103,825	\$2,089	\$105,914
	Internal Audit								
	101-XXX-022-016	51100	FTE: 1.0						
2	CLERICAL			\$45,898	\$50,165	\$49,336	\$54,220	\$3,239	\$57,459
	Internal Audit								
	101-XXX-022-016	51110	FTE: 1.0						
Total Salaries				\$130,234	\$149,989	\$149,147	\$158,045	\$5,328	\$163,373
Contracted Services									
3	CONSULTANTS			\$0	\$0	\$0	\$0	\$2,500	\$2,500
	Internal Audit								
	101-XXX-022-016	52205							
4	SOFTWARE MAINTENANCE			\$204	\$852	\$2,500	\$1,000	\$0	\$1,000
	Internal Audit								
	101-XXX-022-016	52380							
Total Contracted Services				\$204	\$852	\$2,500	\$1,000	\$2,500	\$3,500
Supplies									
5	OFFICE			\$357	\$608	\$1,500	\$433	(\$250)	\$183
	Internal Audit								
	101-XXX-022-016	53440							
Total Supplies				\$357	\$608	\$1,500	\$433	(\$250)	\$183
Other Charges									
6	MILEAGE, PARKING, TOLLS			\$7	\$110	\$350	\$100	\$0	\$100
	Internal Audit								
	101-XXX-022-016	54720							
7	PROFESSIONAL DUES			\$1,272	\$820	\$900	\$900	(\$200)	\$700
	Internal Audit								
	101-XXX-022-016	54730							
8	INSTITUTES, CONFERENCES, MTGS.			\$410	\$974	\$2,500	\$1,500	(\$1,300)	\$200
	Internal Audit								
	101-XXX-022-016	54750							

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES						
Total Other Charges	\$1,689	\$1,904	\$3,750	\$2,500	\$(1,500)	\$1,000
Equipment						
9 SOFTWARE Internal Audit 101-XXX-022-016 55460	\$1,830	\$1,756	\$2,000	\$2,000	\$0	\$2,000
10 COMPUTERS/BUSINESS EQUIPMENT Internal Audit 101-XXX-022-016 55805	\$450	\$484	\$2,000	\$750	\$(750)	\$0
Total Equipment	\$2,280	\$2,240	\$4,000	\$2,750	\$(750)	\$2,000
Total ADMINISTRATIVE SERVICES	\$134,764	\$155,592	\$160,897	\$164,728	\$5,328	\$170,056
Report Total:	\$134,764	\$155,592	\$160,897	\$164,728	\$5,328	\$170,056

Legal Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$210,516	\$214,868	\$214,934	\$220,969	\$2,153	\$223,122
Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0
Supplies	\$9,393	\$9,310	\$10,750	\$14,100	\$0	\$14,100
Other Charges	\$5,384	\$5,390	\$8,752	\$2,202	\$0	\$2,202
Equipment	\$490	\$492	\$500	\$500	\$0	\$500
Total:	\$225,783	\$230,059	\$234,936	\$237,771	\$2,153	\$239,924

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 1.2				ADMINISTRATIVE SERVICES					
Salaries									
1	PROFESSIONAL Legal Services 101-XXX-021-011	51100	FTE: 0.6	\$89,142	\$90,680	\$90,687	\$93,374	\$912	\$94,286
2	CLERICAL Legal Services 101-XXX-021-011	51110	FTE: 0.6	\$37,168	\$38,311	\$38,563	\$39,369	\$380	\$39,749
Total Salaries				\$126,309	\$128,990	\$129,250	\$132,743	\$1,292	\$134,035
Supplies									
3	OFFICE Legal Services 101-XXX-021-011	53440		\$856	\$1,495	\$1,500	\$1,500	\$0	\$1,500
4	POSTAGE/COURIER SERVICE Legal Services 101-XXX-021-011	53450		\$73	\$180	\$150	\$150	\$0	\$150
5	BOOKS, SUBS, PERIODICALS Legal Services 101-XXX-021-011	53475		\$8,463	\$7,635	\$9,100	\$12,450	\$0	\$12,450
Total Supplies				\$9,393	\$9,310	\$10,750	\$14,100	\$0	\$14,100
Other Charges									
6	OTHER CHARGES Legal Services 101-XXX-021-011	54170		\$4,325	\$4,512	\$4,350	\$0	\$0	\$0
7	MILEAGE, PARKING, TOLLS Legal Services 101-XXX-021-011	54720		\$419	\$223	\$702	\$602	\$0	\$602
8	PROFESSIONAL DUES Legal Services 101-XXX-021-011	54730		\$435	\$655	\$650	\$550	\$0	\$550

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES						
Other Charges						
9 INSTITUTES, CONFERENCES, MTGS. Legal Services 101-XXX-021-011 54750	\$205	\$0	\$3,050	\$1,050	\$0	\$1,050
Total Other Charges	\$5,384	\$5,390	\$8,752	\$2,202	\$0	\$2,202
Equipment						
10 COMPUTERS/BUSINESS EQUIPMENT Legal Services 101-XXX-021-011 55805	\$490	\$492	\$500	\$500	\$0	\$500
Total Equipment	\$490	\$492	\$500	\$500	\$0	\$500
Total ADMINISTRATIVE SERVICES	\$141,576	\$144,182	\$149,252	\$149,545	\$1,292	\$150,837
FTE: 0.8						
SPECIAL EDUCATION						
Salaries						
11 PROFESSIONAL Spec. Ed. - Legal Services 106-XXX-016-011 51100 FTE: 0.4	\$59,428	\$60,453	\$60,470	\$62,262	\$608	\$62,870
12 CLERICAL Spec. Ed. - Legal Services 106-XXX-016-011 51110 FTE: 0.4	\$24,779	\$25,425	\$25,214	\$25,964	\$253	\$26,217
Total Salaries	\$84,206	\$85,878	\$85,684	\$88,226	\$861	\$89,087
Total SPECIAL EDUCATION	\$84,206	\$85,878	\$85,684	\$88,226	\$861	\$89,087
Report Total:	\$225,783	\$230,059	\$234,936	\$237,771	\$2,153	\$239,924

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Summary Report

Business Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$2,276,422	\$2,340,046	\$2,401,473	\$2,514,177	(\$59,370)	\$2,454,807
Contracted Services	\$168,322	\$131,945	\$115,276	\$98,980	\$8,000	\$106,980
Supplies	\$15,976	\$17,452	\$24,834	\$20,684	(\$1,500)	\$19,184
Other Charges	\$32,227,176	\$33,382,003	\$34,093,708	\$35,149,180	\$309,593	\$35,458,773
Equipment	\$9,005	\$5,973	\$12,081	\$12,081	(\$500)	\$11,581
Transfers	(\$498,556)	(\$613,844)	(\$500,000)	(\$545,000)	(\$5,000)	(\$550,000)
Total:	\$34,198,345	\$35,263,576	\$36,147,372	\$37,250,102	\$251,223	\$37,501,325

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
ADMINISTRATIVE SERVICES							
Contracted Services	\$168,322	\$131,945	\$115,276	\$98,980	\$8,000	\$106,980	
Equipment	\$9,005	\$5,973	\$12,081	\$12,081	(\$500)	\$11,581	
Other Charges	\$21,593	\$20,086	\$35,280	\$35,730	\$(1,000)	\$34,730	
Salaries	\$2,276,422	\$2,340,046	\$2,401,473	\$2,514,177	\$(59,370)	\$2,454,807	
Supplies	\$15,976	\$17,452	\$24,834	\$20,684	\$(1,500)	\$19,184	
Transfers	\$(498,556)	\$(613,844)	\$(500,000)	\$(545,000)	\$(5,000)	\$(550,000)	
TOTAL:	\$1,992,762	\$1,901,659	\$2,088,944	\$2,136,652	\$(59,370)	\$2,077,282	31.0
FIXED CHARGES							
Other Charges	\$31,680,540	\$32,819,705	\$33,516,215	\$34,553,507	\$292,283	\$34,845,790	
TOTAL:	\$31,680,540	\$32,819,705	\$33,516,215	\$34,553,507	\$292,283	\$34,845,790	0.0
CAPITAL OUTLAY							
Other Charges	\$525,043	\$542,212	\$542,213	\$559,943	\$18,310	\$578,253	
TOTAL:	\$525,043	\$542,212	\$542,213	\$559,943	\$18,310	\$578,253	0.0
Grand Total:	\$34,198,345	\$35,263,576	\$36,147,372	\$37,250,102	\$251,223	\$37,501,325	31.0

Fiscal Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$1,508,110	\$1,569,116	\$1,566,761	\$1,646,565	\$48,125	\$1,694,690
Contracted Services	\$144,043	\$96,152	\$90,720	\$93,720	\$5,000	\$98,720
Supplies	\$9,927	\$11,866	\$14,874	\$11,874	\$0	\$11,874
Other Charges	\$32,221,660	\$33,377,710	\$34,083,560	\$35,138,582	\$310,593	\$35,449,175
Equipment	\$7,510	\$5,898	\$8,377	\$8,377	\$0	\$8,377
Transfers	(\$498,556)	(\$613,844)	(\$500,000)	(\$545,000)	(\$5,000)	(\$550,000)
Total:	\$33,392,694	\$34,446,899	\$35,264,292	\$36,354,118	\$358,718	\$36,712,836

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 19.0				ADMINISTRATIVE SERVICES					
				Salaries					
1	PROFESSIONAL			\$606,694	\$629,478	\$622,333	\$650,365	\$19,817	\$670,182
	Fiscal Services								
	101-XXX-022-015	51100	FTE: 5.0						
2	CLERICAL			\$375,662	\$401,290	\$399,804	\$429,771	\$18,202	\$447,973
	Fiscal Services								
	101-XXX-022-015	51110	FTE: 8.0						
3	MAINTENANCE/MECHANICS/TECHS			\$511,101	\$529,870	\$533,139	\$554,763	\$10,106	\$564,869
	Fiscal Services								
	101-XXX-022-015	51120	FTE: 6.0						
4	TEMPORARY HELP			\$853	\$2,831	\$2,450	\$2,450	\$0	\$2,450
	Fiscal Services								
	101-XXX-022-015	51140	FTE: 0.0						
5	CLERICAL - ADDT'L HRS			\$13,800	\$5,647	\$9,035	\$9,216	\$0	\$9,216
	Fiscal Services								
	101-XXX-022-015	51150	FTE: 0.0						
Total Salaries				\$1,508,110	\$1,569,116	\$1,566,761	\$1,646,565	\$48,125	\$1,694,690
				Contracted Services					
6	OTHER CONTRACTED SERVICES			\$44,377	\$3,300	\$37,000	\$0	\$0	\$0
	Fiscal Services								
	101-XXX-022-015	52170							
7	BANK FEES			\$0	\$44,585	\$0	\$40,000	\$5,000	\$45,000
	Fiscal Services								
	101-XXX-022-015	52186							
8	CONSULTANTS			\$70,000	\$18,600	\$24,000	\$24,000	\$0	\$24,000
	Fiscal Services								
	101-XXX-022-015	52205							
9	EQUIPMENT MAINTENANCE CONTRACT			\$1,911	\$1,911	\$1,940	\$1,940	\$0	\$1,940
	Fiscal Services								
	101-XXX-022-015	52360							

By State Category

FY17
Actual

FY18
Actual

FY18
Budget

FY19
Budget

19-20
Change

FY20
Budget

ADMINISTRATIVE SERVICES

Contracted Services

10	COPIER / MACHINE RENTAL Fiscal Services 101-XXX-022-015 52370	\$1,775	\$1,775	\$1,800	\$1,800	\$0	\$1,800
11	SOFTWARE MAINTENANCE Fiscal Services 101-XXX-022-015 52380	\$25,980	\$25,980	\$25,980	\$25,980	\$0	\$25,980
Total Contracted Services		\$144,043	\$96,152	\$90,720	\$93,720	\$5,000	\$98,720

Supplies

12	OFFICE Fiscal Services 101-XXX-022-015 53440	\$9,327	\$11,110	\$13,474	\$10,474	\$0	\$10,474
13	PRINTING Fiscal Services 101-XXX-022-015 53445	\$524	\$633	\$1,000	\$1,000	\$0	\$1,000
14	POSTAGE/COURIER SERVICE Fiscal Services 101-XXX-022-015 53450	\$29	\$32	\$100	\$100	\$0	\$100
15	BOOKS, SUBS, PERIODICALS Fiscal Services 101-XXX-022-015 53475	\$48	\$91	\$300	\$300	\$0	\$300
Total Supplies		\$9,927	\$11,866	\$14,874	\$11,874	\$0	\$11,874

Other Charges

16	OTHER CHARGES Fiscal Services 101-XXX-022-015 54170	\$875	\$725	\$1,500	\$0	\$0	\$0
17	MILEAGE, PARKING, TOLLS Fiscal Services 101-XXX-022-015 54720	\$2,016	\$2,165	\$3,000	\$3,000	\$0	\$3,000
18	PROFESSIONAL DUES Fiscal Services 101-XXX-022-015 54730	\$4,725	\$3,816	\$6,152	\$7,652	\$0	\$7,652
19	INSTITUTES, CONFERENCES, MTGS. Fiscal Services 101-XXX-022-015 54750	\$8,462	\$9,086	\$14,480	\$14,480	\$0	\$14,480
Total Other Charges		\$16,077	\$15,793	\$25,132	\$25,132	\$0	\$25,132

Equipment

20	SOFTWARE Fiscal Services 101-XXX-022-015 55460	\$0	\$225	\$500	\$500	\$0	\$500
21	COMPUTERS/BUSINESS EQUIPMENT Fiscal Services 101-XXX-022-015 55805	\$6,410	\$4,820	\$7,377	\$7,377	\$0	\$7,377
22	OFFICE FURNITURE/EQUIPMENT Fiscal Services 101-XXX-022-015 55810	\$1,100	\$854	\$500	\$500	\$0	\$500

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES						
Total Equipment	\$7,510	\$5,898	\$8,377	\$8,377	\$0	\$8,377
Transfers						
23 INDIRECT COST RECOVERY Fiscal Services 101-XXX-022-015 89000	\$(498,556)	\$(613,844)	\$(500,000)	\$(545,000)	\$(5,000)	\$(550,000)
Total Transfers	\$(498,556)	\$(613,844)	\$(500,000)	\$(545,000)	\$(5,000)	\$(550,000)
Total ADMINISTRATIVE SERVICES	\$1,187,111	\$1,084,982	\$1,205,864	\$1,240,668	\$48,125	\$1,288,793
FIXED CHARGES						
Other Charges						
24 LIABILITY INSURANCE Fixed Charges, Fiscal Services 112-XXX-990-992 54655	\$708,082	\$774,771	\$771,429	\$800,050	\$93,275	\$893,325
25 RETIREMENT Fixed Charges, Fiscal Services 112-XXX-990-992 54665	\$10,172,990	\$10,985,459	\$10,928,762	\$11,276,091	\$214,697	\$11,490,788
26 SOCIAL SECURITY Fixed Charges, Fiscal Services 112-XXX-990-992 54675	\$18,459,348	\$18,634,214	\$19,380,527	\$20,060,484	\$(226,726)	\$19,833,758
27 WORKER'S COMPENSATION Fixed Charges, Fiscal Services 112-XXX-990-992 54685	\$2,041,341	\$2,143,651	\$2,153,887	\$2,153,002	\$229,347	\$2,382,349
28 DEBT SERVICE - INTEREST Fixed Charges, Fiscal Services 112-XXX-990-992 54901	\$298,779	\$281,610	\$281,610	\$263,880	\$(18,310)	\$245,570
Total Other Charges	\$31,680,540	\$32,819,705	\$33,516,215	\$34,553,507	\$292,283	\$34,845,790
Total FIXED CHARGES	\$31,680,540	\$32,819,705	\$33,516,215	\$34,553,507	\$292,283	\$34,845,790
CAPITAL OUTLAY						
Other Charges						
29 DEBT SERVICE - PRINCIPAL Principal Admin Bldg Lease 115-XXX-038-990 54900	\$525,043	\$542,212	\$542,213	\$559,943	\$18,310	\$578,253
Total Other Charges	\$525,043	\$542,212	\$542,213	\$559,943	\$18,310	\$578,253
Total CAPITAL OUTLAY	\$525,043	\$542,212	\$542,213	\$559,943	\$18,310	\$578,253
Report Total:	\$33,392,694	\$34,446,899	\$35,264,292	\$36,354,118	\$358,718	\$36,712,836

Purchasing

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$768,311	\$770,930	\$834,712	\$867,612	(\$107,495)	\$760,117
Contracted Services	\$24,279	\$35,793	\$24,556	\$5,260	\$3,000	\$8,260
Supplies	\$6,049	\$5,586	\$9,960	\$8,810	(\$1,500)	\$7,310
Other Charges	\$5,516	\$4,293	\$10,148	\$10,598	(\$1,000)	\$9,598
Equipment	\$1,495	\$75	\$3,704	\$3,704	(\$500)	\$3,204
Total:	\$805,651	\$816,677	\$883,080	\$895,984	(\$107,495)	\$788,489

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 12.0						
ADMINISTRATIVE SERVICES						
Salaries						
1 PROFESSIONAL Purchasing 101-XXX-022-020 51100 FTE: 1.0	\$79,661	\$96,890	\$99,054	\$100,784	\$2,025	\$102,809
2 CLERICAL Purchasing 101-XXX-022-020 51110 FTE: 3.0	\$113,791	\$112,661	\$122,446	\$129,185	\$5,997	\$135,182
3 MAINTENANCE/MECHANICS/TECHS Purchasing 101-XXX-022-020 51120 FTE: 8.0	\$574,859	\$561,379	\$613,212	\$637,643	\$(115,517)	\$522,126
Total Salaries	\$768,311	\$770,930	\$834,712	\$867,612	\$(107,495)	\$760,117
Contracted Services						
4 OTHER CONTRACTED SERVICES Purchasing 101-XXX-022-020 52170	\$19,970	\$28,490	\$19,996	\$0	\$0	\$0
5 REPAIRS-EQUIPMENT Purchasing 101-XXX-022-020 52315	\$2,599	\$5,593	\$2,800	\$3,500	\$3,000	\$6,500
6 COPIER / MACHINE RENTAL Purchasing 101-XXX-022-020 52370	\$1,710	\$1,710	\$1,760	\$1,760	\$0	\$1,760
Total Contracted Services	\$24,279	\$35,793	\$24,556	\$5,260	\$3,000	\$8,260
Supplies						
7 OTHER SUPPLIES Purchasing 101-XXX-022-020 53170	\$1,200	\$296	\$3,000	\$0	\$0	\$0
8 OFFICE Purchasing 101-XXX-022-020 53440	\$4,467	\$3,351	\$5,900	\$5,900	\$(1,000)	\$4,900

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES							
Supplies							
9	PRINTING Purchasing 101-XXX-022-020 53445	\$274	\$965	\$900	\$450	\$0	\$450
10	POSTAGE/COURIER SERVICE Purchasing 101-XXX-022-020 53450	\$108	\$0	\$50	\$50	\$0	\$50
11	BOOKS, SUBS, PERIODICALS Purchasing 101-XXX-022-020 53475	\$0	\$207	\$110	\$110	\$0	\$110
12	UNIFORMS-STAFF Purchasing 101-XXX-022-020 53535	\$0	\$766	\$0	\$2,300	\$(500)	\$1,800
Total Supplies		\$6,049	\$5,586	\$9,960	\$8,810	\$(1,500)	\$7,310
Other Charges							
13	MILEAGE, PARKING, TOLLS Purchasing 101-XXX-022-020 54720	\$1,053	\$570	\$3,400	\$2,850	\$(1,000)	\$1,850
14	PROFESSIONAL DUES Purchasing 101-XXX-022-020 54730	\$600	\$129	\$1,448	\$1,448	\$0	\$1,448
15	INSTITUTES, CONFERENCES, MTGS. Purchasing 101-XXX-022-020 54750	\$3,863	\$3,594	\$5,300	\$6,300	\$0	\$6,300
Total Other Charges		\$5,516	\$4,293	\$10,148	\$10,598	\$(1,000)	\$9,598
Equipment							
16	OTHER EQUIPMENT Purchasing 101-XXX-022-020 55170	\$0	\$0	\$2,500	\$2,500	\$(500)	\$2,000
17	COMPUTERS/BUSINESS EQUIPMENT Purchasing 101-XXX-022-020 55805	\$1,495	\$75	\$1,204	\$1,204	\$0	\$1,204
Total Equipment		\$1,495	\$75	\$3,704	\$3,704	\$(500)	\$3,204
Total ADMINISTRATIVE SERVICES		\$805,651	\$816,677	\$883,080	\$895,984	\$(107,495)	\$788,489
Report Total:		\$805,651	\$816,677	\$883,080	\$895,984	\$(107,495)	\$788,489

Summary Report

Curriculum and Instruction

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$5,444,046	\$5,500,612	\$5,709,395	\$5,270,662	(\$298,278)	\$4,972,384
Contracted Services	\$224,148	\$192,960	\$204,571	\$201,571	\$1,000	\$202,571
Supplies	\$91,025	\$85,809	\$94,933	\$92,933	(\$1,900)	\$91,033
Other Charges	\$107,086	\$121,458	\$148,130	\$120,397	\$0	\$120,397
Equipment	\$65,534	\$44,389	\$33,304	\$39,241	\$900	\$40,141
Total:	\$5,931,839	\$5,945,227	\$6,190,333	\$5,724,804	(\$298,278)	\$5,426,526

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
ADMINISTRATIVE SERVICES							
Contracted Services	\$12,985	\$7,600	\$11,500	\$12,500	\$1,000	\$13,500	
Equipment	\$23,551	\$13,861	\$3,314	\$3,314	\$0	\$3,314	
Other Charges	\$2,615	\$5,759	\$6,577	\$4,327	\$0	\$4,327	
Salaries	\$482,456	\$533,206	\$534,589	\$560,590	\$(87,031)	\$473,559	
Supplies	\$8,264	\$6,319	\$9,500	\$8,500	\$(1,000)	\$7,500	
TOTAL:	\$529,871	\$566,744	\$565,480	\$589,231	\$(87,031)	\$502,200	6.0
MID-LEVEL ADMINISTRATION							
Contracted Services	\$28,015	\$35,785	\$38,300	\$36,300	\$0	\$36,300	
Equipment	\$41,983	\$30,528	\$29,990	\$35,927	\$900	\$36,827	
Other Charges	\$71,164	\$90,814	\$107,953	\$82,470	\$0	\$82,470	
Salaries	\$3,559,535	\$3,704,292	\$3,730,737	\$3,366,323	\$(211,247)	\$3,155,076	
Supplies	\$46,393	\$40,895	\$46,784	\$45,784	\$(400)	\$45,384	
TOTAL:	\$3,747,091	\$3,902,314	\$3,953,764	\$3,566,804	\$(210,747)	\$3,356,057	37.5
INSTRUCTIONAL SALARIES							
Salaries	\$1,402,055	\$1,263,114	\$1,444,069	\$1,343,749	\$0	\$1,343,749	
TOTAL:	\$1,402,055	\$1,263,114	\$1,444,069	\$1,343,749	\$0	\$1,343,749	0.0
TEXTBOOKS AND CLASS SUPPLIES							
Supplies	\$36,368	\$38,595	\$38,649	\$38,649	\$(500)	\$38,149	
TOTAL:	\$36,368	\$38,595	\$38,649	\$38,649	\$(500)	\$38,149	0.0
OTHER INSTRUCTIONAL COSTS							
Contracted Services	\$183,148	\$149,575	\$154,771	\$152,771	\$0	\$152,771	
Other Charges	\$33,306	\$24,885	\$33,600	\$33,600	\$0	\$33,600	
TOTAL:	\$216,454	\$174,460	\$188,371	\$186,371	\$0	\$186,371	0.0
Grand Total:	\$5,931,839	\$5,945,227	\$6,190,333	\$5,724,804	(\$298,278)	\$5,426,526	43.5

Curriculum Dev and Implementation

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$4,014,875	\$4,080,051	\$4,184,805	\$3,812,424	(\$217,477)	\$3,594,947
Contracted Services	\$11,799	\$13,208	\$13,700	\$14,700	\$0	\$14,700
Supplies	\$20,917	\$18,248	\$21,231	\$20,231	\$0	\$20,231
Other Charges	\$64,604	\$87,918	\$100,953	\$75,470	\$0	\$75,470
Equipment	\$41,247	\$30,366	\$27,230	\$33,167	\$0	\$33,167
Total:	\$4,153,441	\$4,229,791	\$4,347,919	\$3,955,992	(\$217,477)	\$3,738,515

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 34.5						
MID-LEVEL ADMINISTRATION						
Salaries						
1 PROFESSIONAL Curriculum & Instruction 102-XXX-016-150 51100 FTE: 21.0	\$2,582,974	\$2,654,941	\$2,683,531	\$2,386,606	\$(170,869)	\$2,215,737
2 CLERICAL Curriculum & Instruction 102-XXX-016-150 51110 FTE: 13.5	\$579,685	\$634,505	\$636,057	\$678,492	\$(15,080)	\$663,412
3 CLERICAL SUBSTITUTES Curriculum & Instruction 102-XXX-016-150 51111 FTE: 0.0	\$0	\$6,080	\$0	\$0	\$0	\$0
4 TEMPORARY HELP Curriculum & Instruction 102-XXX-016-150 51140 FTE: 0.0	\$57,723	\$55,655	\$55,420	\$31,528	\$(31,528)	\$0
5 CLERICAL - ADDT'L HRS Curriculum & Instruction 102-XXX-016-150 51150 FTE: 0.0	\$0	\$0	\$225	\$225	\$0	\$225
Total Salaries	\$3,220,382	\$3,351,181	\$3,375,233	\$3,096,851	\$(217,477)	\$2,879,374
Contracted Services						
6 CONSULTANTS Curriculum & Instruction 102-XXX-016-150 52205	\$3,000	\$3,969	\$4,000	\$5,000	\$0	\$5,000
7 COPIER / MACHINE RENTAL Curriculum & Instruction 102-XXX-016-150 52370	\$8,799	\$9,239	\$9,700	\$9,700	\$0	\$9,700
Total Contracted Services	\$11,799	\$13,208	\$13,700	\$14,700	\$0	\$14,700
Supplies						
8 OFFICE Curriculum & Instruction 102-XXX-016-150 53440	\$19,615	\$17,977	\$19,231	\$19,231	\$0	\$19,231

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
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MID-LEVEL ADMINISTRATION

Supplies

9 PRINTING Curriculum & Instruction 102-XXX-016-150 53445	\$1,245	\$131	\$1,500	\$500	\$0	\$500
10 POSTAGE/COURIER SERVICE Curriculum & Instruction 102-XXX-016-150 53450	\$57	\$139	\$500	\$500	\$0	\$500
Total Supplies	\$20,917	\$18,248	\$21,231	\$20,231	\$0	\$20,231

Other Charges

11 MILEAGE, PARKING, TOLLS Curriculum & Instruction 102-XXX-016-150 54720	\$33,663	\$36,793	\$47,470	\$33,470	\$0	\$33,470
12 PROFESSIONAL DUES Curriculum & Instruction 102-XXX-016-150 54730	\$1,333	\$1,970	\$2,000	\$2,000	\$0	\$2,000
13 INSTITUTES, CONFERENCES, MTGS. Curriculum & Instruction 102-XXX-016-150 54750	\$29,608	\$49,155	\$51,483	\$40,000	\$0	\$40,000
Total Other Charges	\$64,604	\$87,918	\$100,953	\$75,470	\$0	\$75,470

Equipment

14 OTHER EQUIPMENT Curriculum & Instruction 102-XXX-016-150 55170	\$38,417	\$27,149	\$24,063	\$0	\$0	\$0
15 COMPUTERS/BUSINESS EQUIPMENT Curriculum & Instruction 102-XXX-016-150 55805	\$0	\$0	\$0	\$30,000	\$0	\$30,000
16 OFFICE FURNITURE/EQUIPMENT Curriculum & Instruction 102-XXX-016-150 55810	\$2,829	\$3,217	\$3,167	\$3,167	\$0	\$3,167
Total Equipment	\$41,247	\$30,366	\$27,230	\$33,167	\$0	\$33,167

Total MID-LEVEL ADMINISTRATION	\$3,358,948	\$3,500,921	\$3,538,347	\$3,240,419	\$(217,477)	\$3,022,942
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FTE: 0.0

INSTRUCTIONAL SALARIES

Salaries

17 PROFESSIONAL Curriculum Development 103-XXX-009-510 51100 FTE: 0.0	\$433,306	\$390,398	\$424,753	\$400,000	\$0	\$400,000
18 PROFESSIONAL - SUBSTITUTES Curriculum Development 103-XXX-009-510 51101 FTE: 0.0	\$5,262	\$2,124	\$0	\$0	\$0	\$0
19 OTHER SALARIES Curriculum Development 103-XXX-009-510 51170 FTE: 0.0	\$65,570	\$43,651	\$28,635	\$15,573	\$0	\$15,573
20 PROFESSIONAL - SUBSTITUTES Professional Staff Development 103-XXX-009-515 51101 FTE: 0.0	\$286,222	\$288,275	\$356,184	\$300,000	\$0	\$300,000

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
INSTRUCTIONAL SALARIES							
Salaries							
21	NON-INSTRUCTIONAL/AIDES/TECHS Professional Staff Development 103-XXX-009-515 51105 FTE: 0.0	\$20	\$92	\$0	\$0	\$0	\$0
22	NON-INSTRUCTIONAL SUBSTITUTES Professional Staff Development 103-XXX-009-515 51106 FTE: 0.0	\$4,114	\$4,332	\$0	\$0	\$0	\$0
Total Salaries		\$794,493	\$728,870	\$809,572	\$715,573	\$0	\$715,573
Total INSTRUCTIONAL SALARIES		\$794,493	\$728,870	\$809,572	\$715,573	\$0	\$715,573
Report Total:		\$4,153,441	\$4,229,791	\$4,347,919	\$3,955,992	\$(217,477)	\$3,738,515

Office of Accountability

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$482,456	\$533,206	\$534,589	\$560,590	(\$87,031)	\$473,559
Contracted Services	\$195,952	\$156,981	\$164,271	\$165,271	\$1,000	\$166,271
Supplies	\$41,631	\$41,953	\$45,149	\$44,149	(\$1,000)	\$43,149
Other Charges	\$2,615	\$5,759	\$6,577	\$4,327	\$0	\$4,327
Equipment	\$23,551	\$13,861	\$3,314	\$3,314	\$0	\$3,314
Total:	\$746,205	\$751,759	\$753,900	\$777,651	(\$87,031)	\$690,620

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 6.0 ADMINISTRATIVE SERVICES						
Salaries						
1 PROFESSIONAL Office of Accountability 101-XXX-023-030 51100 FTE: 2.0	\$296,357	\$308,716	\$308,593	\$321,102	(\$98,747)	\$222,355
2 CLERICAL Office of Accountability 101-XXX-023-030 51110 FTE: 2.0	\$86,492	\$91,533	\$91,239	\$99,286	\$7,920	\$107,206
3 MAINTENANCE/MECHANICS/TECHS Office of Accountability 101-XXX-023-030 51120 FTE: 2.0	\$64,387	\$124,162	\$124,757	\$136,202	\$3,796	\$139,998
4 TEMPORARY HELP Office of Accountability 101-XXX-023-030 51140 FTE: 0.0	\$35,219	\$8,795	\$10,000	\$4,000	\$0	\$4,000
Total Salaries	\$482,456	\$533,206	\$534,589	\$560,590	(\$87,031)	\$473,559
Contracted Services						
5 REPAIRS-EQUIPMENT Office of Accountability 101-XXX-023-030 52315	\$0	\$0	\$0	\$3,000	\$3,000	\$6,000
6 COPIER / MACHINE RENTAL Office of Accountability 101-XXX-023-030 52370	\$12,985	\$7,600	\$11,500	\$9,500	\$(2,000)	\$7,500
Total Contracted Services	\$12,985	\$7,600	\$11,500	\$12,500	\$1,000	\$13,500
Supplies						
7 OTHER SUPPLIES Office of Accountability 101-XXX-023-030 53170	\$944	\$1,421	\$1,000	\$1,000	\$0	\$1,000
8 OFFICE Office of Accountability 101-XXX-023-030 53440	\$6,096	\$4,826	\$7,500	\$6,900	\$(1,000)	\$5,900

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES						
Supplies						
9 PRINTING Office of Accountability 101-XXX-023-030 53445	\$60	\$72	\$500	\$100	\$0	\$100
10 POSTAGE/COURIER SERVICE Office of Accountability 101-XXX-023-030 53450	\$1,164	\$0	\$500	\$500	\$0	\$500
Total Supplies	\$8,264	\$6,319	\$9,500	\$8,500	\$(1,000)	\$7,500
Other Charges						
11 MILEAGE, PARKING, TOLLS Office of Accountability 101-XXX-023-030 54720	\$2,358	\$3,396	\$4,327	\$3,327	\$0	\$3,327
12 INSTITUTES, CONFERENCES, MTGS. Office of Accountability 101-XXX-023-030 54750	\$257	\$2,363	\$2,250	\$1,000	\$0	\$1,000
Total Other Charges	\$2,615	\$5,759	\$6,577	\$4,327	\$0	\$4,327
Equipment						
13 OTHER EQUIPMENT Office of Accountability 101-XXX-023-030 55170	\$244	\$0	\$0	\$0	\$0	\$0
14 COMPUTERS/BUSINESS EQUIPMENT Office of Accountability 101-XXX-023-030 55805	\$22,758	\$13,031	\$2,714	\$2,714	\$0	\$2,714
15 OFFICE FURNITURE/EQUIPMENT Office of Accountability 101-XXX-023-030 55810	\$549	\$830	\$600	\$600	\$0	\$600
Total Equipment	\$23,551	\$13,861	\$3,314	\$3,314	\$0	\$3,314
Total ADMINISTRATIVE SERVICES	\$529,871	\$566,744	\$565,480	\$589,231	\$(87,031)	\$502,200
TEXTBOOKS AND CLASS SUPPLIES						
Supplies						
16 TESTING Guidance - Proctors 104-XXX-010-610 53470	\$33,367	\$35,634	\$35,649	\$35,649	\$0	\$35,649
Total Supplies	\$33,367	\$35,634	\$35,649	\$35,649	\$0	\$35,649
Total TEXTBOOKS AND CLASS SUPPLIES	\$33,367	\$35,634	\$35,649	\$35,649	\$0	\$35,649
OTHER INSTRUCTIONAL COSTS						
Contracted Services						
17 TESTING Guidance 105-XXX-010-610 52470	\$182,967	\$149,381	\$152,771	\$152,771	\$0	\$152,771
Total Contracted Services	\$182,967	\$149,381	\$152,771	\$152,771	\$0	\$152,771
Total OTHER INSTRUCTIONAL COSTS	\$182,967	\$149,381	\$152,771	\$152,771	\$0	\$152,771
Report Total:	\$746,205	\$751,759	\$753,900	\$777,651	\$(87,031)	\$690,620

Professional Development

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$946,716	\$887,355	\$990,001	\$897,648	\$6,230	\$903,878
Contracted Services	\$16,397	\$22,770	\$26,600	\$21,600	\$0	\$21,600
Supplies	\$28,477	\$25,609	\$28,553	\$28,553	(\$900)	\$27,653
Other Charges	\$39,867	\$27,781	\$40,600	\$40,600	\$0	\$40,600
Equipment	\$736	\$162	\$2,760	\$2,760	\$900	\$3,660
Total:	\$1,032,193	\$963,678	\$1,088,514	\$991,161	\$6,230	\$997,391

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 3.0						
MID-LEVEL ADMINISTRATION						
Salaries						
1 PROFESSIONAL Professional Development 102-XXX-016-145 51100 FTE: 2.0	\$305,911	\$315,610	\$316,574	\$229,200	\$4,607	\$233,807
2 CLERICAL Professional Development 102-XXX-016-145 51110 FTE: 1.0	\$33,243	\$37,501	\$38,930	\$40,272	\$1,623	\$41,895
Total Salaries	\$339,153	\$353,111	\$355,504	\$269,472	\$6,230	\$275,702
Contracted Services						
3 OTHER CONTRACTED SERVICES Professional Development 102-XXX-016-145 52170	\$14,623	\$21,177	\$20,000	\$0	\$0	\$0
4 CONSULTANTS Professional Development 102-XXX-016-145 52205	\$0	\$0	\$0	\$20,000	\$0	\$20,000
5 EQUIPMENT MAINTENANCE CONTRACT Professional Development 102-XXX-016-145 52360	\$0	\$0	\$3,000	\$0	\$0	\$0
6 COPIER / MACHINE RENTAL Professional Development 102-XXX-016-145 52370	\$1,594	\$1,400	\$1,600	\$1,600	\$0	\$1,600
Total Contracted Services	\$16,216	\$22,577	\$24,600	\$21,600	\$0	\$21,600
Supplies						
7 OTHER SUPPLIES Professional Development 102-XXX-016-145 53170	\$21,235	\$18,192	\$20,651	\$20,651	\$0	\$20,651
8 OFFICE Professional Development 102-XXX-016-145 53440	\$3,231	\$3,283	\$3,402	\$3,402	\$0	\$3,402

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
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MID-LEVEL ADMINISTRATION

Supplies

9 PRINTING Professional Development 102-XXX-016-145 53445	\$1,010	\$941	\$1,500	\$1,500	\$(400)	\$1,100
10 POSTAGE/COURIER SERVICE Professional Development 102-XXX-016-145 53450	\$0	\$231	\$0	\$0	\$0	\$0
Total Supplies	\$25,476	\$22,647	\$25,553	\$25,553	\$(400)	\$25,153

Other Charges

11 MILEAGE, PARKING, TOLLS Professional Development 102-XXX-016-145 54720	\$3,003	\$2,099	\$3,000	\$3,000	\$0	\$3,000
12 INSTITUTES, CONFERENCES, MTGS. Professional Development 102-XXX-016-145 54750	\$3,557	\$797	\$4,000	\$4,000	\$0	\$4,000
Total Other Charges	\$6,560	\$2,896	\$7,000	\$7,000	\$0	\$7,000

Equipment

13 OTHER EQUIPMENT Professional Development 102-XXX-016-145 55170	\$736	\$162	\$2,760	\$0	\$0	\$0
14 COMPUTERS/BUSINESS EQUIPMENT Professional Development 102-XXX-016-145 55805	\$0	\$0	\$0	\$2,760	\$900	\$3,660
Total Equipment	\$736	\$162	\$2,760	\$2,760	\$900	\$3,660

Total MID-LEVEL ADMINISTRATION	\$388,143	\$401,393	\$415,417	\$326,385	\$6,730	\$333,115
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FTE: 0.0

INSTRUCTIONAL SALARIES

Salaries

15 PROFESSIONAL Staff Dev. - Equity & Cultural Diversity 103-XXX-009-140 51100 FTE: 0.0	\$17,876	\$17,980	\$18,023	\$17,912	\$0	\$17,912
16 PROFESSIONAL Staff Dev. - In-service 103-XXX-009-505 51100 FTE: 0.0	\$32,943	\$37,842	\$31,318	\$31,944	\$5,000	\$36,944
17 PROFESSIONAL Curriculum Implementation 103-XXX-009-511 51100 FTE: 0.0	\$148,386	\$105,381	\$122,528	\$124,979	\$0	\$124,979
18 PROFESSIONAL - SUBSTITUTES Curriculum Implementation 103-XXX-009-511 51101 FTE: 0.0	\$12,652	\$12,242	\$42,125	\$32,838	\$(5,000)	\$27,838
19 PROFESSIONAL School Imp./School Based Staff Dev. 103-XXX-009-520 51100 FTE: 0.0	\$277,790	\$250,300	\$290,263	\$290,263	\$0	\$290,263
20 PROFESSIONAL - SUBSTITUTES School Imp./School Based Staff Dev. 103-XXX-009-520 51101 FTE: 0.0	\$117,916	\$110,499	\$130,240	\$130,240	\$0	\$130,240
Total Salaries	\$607,563	\$534,244	\$634,497	\$628,176	\$0	\$628,176

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Total INSTRUCTIONAL SALARIES		\$607,563	\$534,244	\$634,497	\$628,176	\$0	\$628,176
TEXTBOOKS AND CLASS SUPPLIES							
Supplies							
21	TRAINING SUPPLIES Staff Dev. - In-service 104-XXX-009-505 53580	\$3,001	\$2,962	\$3,000	\$3,000	\$(500)	\$2,500
Total Supplies		\$3,001	\$2,962	\$3,000	\$3,000	\$(500)	\$2,500
Total TEXTBOOKS AND CLASS SUPPLIES		\$3,001	\$2,962	\$3,000	\$3,000	\$(500)	\$2,500
OTHER INSTRUCTIONAL COSTS							
Contracted Services							
22	OTHER CONTRACTED SERVICES School Imp./School Based Staff Dev. 105-XXX-009-520 52170	\$181	\$194	\$2,000	\$0	\$0	\$0
Total Contracted Services		\$181	\$194	\$2,000	\$0	\$0	\$0
Other Charges							
23	MILEAGE, PARKING, TOLLS Staff Dev. - Other 105-XXX-009-990 54720	\$557	\$466	\$0	\$0	\$0	\$0
24	INSTITUTES, CONFERENCES, MTGS. Staff Dev. - Other 105-XXX-009-990 54750	\$32,749	\$24,419	\$33,600	\$33,600	\$0	\$33,600
Total Other Charges		\$33,306	\$24,885	\$33,600	\$33,600	\$0	\$33,600
Total OTHER INSTRUCTIONAL COSTS		\$33,487	\$25,079	\$35,600	\$33,600	\$0	\$33,600
Report Total:		\$1,032,193	\$963,678	\$1,088,514	\$991,161	\$6,230	\$997,391

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Summary Report

Education Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$166,479,435	\$169,890,085	\$171,640,455	\$176,994,741	(\$4,448,581)	\$172,546,160
Contracted Services	\$826,400	\$755,319	\$859,601	\$884,151	\$26,500	\$910,651
Supplies	\$4,973,694	\$4,716,802	\$4,735,269	\$5,086,876	\$0	\$5,086,876
Other Charges	\$148,825	\$177,230	\$244,469	\$223,269	(\$1,500)	\$221,769
Equipment	\$3,372,269	\$1,520,732	\$1,430,144	\$959,844	(\$1,000)	\$958,844
Total:	\$175,800,623	\$177,060,167	\$178,909,938	\$184,148,881	(\$4,424,581)	\$179,724,300

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
MID-LEVEL ADMINISTRATION							
Contracted Services	\$2,341	\$2,230	\$3,500	\$3,500	\$0	\$3,500	
Equipment	\$92,342	\$53,347	\$68,082	\$78,082	\$0	\$78,082	
Other Charges	\$28,081	\$22,648	\$43,387	\$35,387	\$0	\$35,387	
Salaries	\$21,549,183	\$21,759,976	\$21,884,971	\$23,057,621	\$(947,109)	\$22,110,512	
Supplies	\$325,272	\$316,755	\$396,773	\$396,773	\$0	\$396,773	
TOTAL:	\$21,997,220	\$22,154,956	\$22,396,713	\$23,571,363	\$(947,109)	\$22,624,254	272.5
INSTRUCTIONAL SALARIES							
Salaries	\$144,930,252	\$148,130,108	\$149,755,484	\$153,937,120	\$(3,501,472)	\$150,435,648	
TOTAL:	\$144,930,252	\$148,130,108	\$149,755,484	\$153,937,120	\$(3,501,472)	\$150,435,648	2,210.4
TEXTBOOKS AND CLASS SUPPLIES							
Supplies	\$4,648,422	\$4,400,046	\$4,338,496	\$4,690,103	\$0	\$4,690,103	
TOTAL:	\$4,648,422	\$4,400,046	\$4,338,496	\$4,690,103	\$0	\$4,690,103	0.0
OTHER INSTRUCTIONAL COSTS							
Contracted Services	\$824,058	\$753,089	\$856,101	\$880,651	\$26,500	\$907,151	
Equipment	\$3,279,926	\$1,467,384	\$1,362,062	\$881,762	\$(1,000)	\$880,762	
Other Charges	\$120,744	\$154,583	\$201,082	\$187,882	\$(1,500)	\$186,382	
TOTAL:	\$4,224,729	\$2,375,056	\$2,419,245	\$1,950,295	\$24,000	\$1,974,295	0.0
Grand Total:	\$175,800,623	\$177,060,167	\$178,909,938	\$184,148,881	\$(4,424,581)	\$179,724,300	2,482.9

Career and Technology Programs

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$7,358,059	\$7,473,802	\$7,513,749	\$7,812,889	\$211,228	\$8,024,117
Contracted Services	\$33,078	\$31,849	\$26,700	\$31,450	\$1,000	\$32,450
Supplies	\$328,344	\$308,230	\$348,684	\$295,187	\$0	\$295,187
Other Charges	\$12,156	\$7,824	\$11,301	\$9,601	\$0	\$9,601
Equipment	\$39,190	\$22,616	\$25,334	\$45,334	(\$1,000)	\$44,334
Total:	\$7,770,828	\$7,844,321	\$7,925,768	\$8,194,461	\$211,228	\$8,405,689

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 7.0						
MID-LEVEL ADMINISTRATION						
Salaries						
1 PROFESSIONAL Office of the Principal - Career & Technology 102-XXX-015-110 51100 FTE: 3.0	\$311,538	\$291,522	\$322,812	\$309,367	\$6,178	\$315,545
2 CLERICAL Office of the Principal - Career & Technology 102-XXX-015-110 51110 FTE: 4.0	\$128,644	\$140,811	\$140,891	\$161,708	\$6,104	\$167,812
Total Salaries	\$440,182	\$432,332	\$463,703	\$471,075	\$12,282	\$483,357
Supplies						
3 COMMENCEMENT Office of the Principal - Career & Technology 102-XXX-015-110 53250	\$3,323	\$4,011	\$2,915	\$0	\$0	\$0
4 OFFICE Office of the Principal - Career & Technology 102-XXX-015-110 53440	\$1,416	\$1,959	\$5,050	\$2,080	\$0	\$2,080
5 PRINTING Office of the Principal - Career & Technology 102-XXX-015-110 53445	\$2,812	\$1,832	\$4,040	\$3,817	\$0	\$3,817
6 POSTAGE/COURIER SERVICE Office of the Principal - Career & Technology 102-XXX-015-110 53450	\$6,619	\$7,124	\$4,040	\$5,044	\$0	\$5,044
Total Supplies	\$14,171	\$14,926	\$16,045	\$10,941	\$0	\$10,941
Other Charges						
7 MILEAGE, PARKING, TOLLS Office of the Principal - Career & Technology 102-XXX-015-110 54720	\$1,191	\$638	\$601	\$1,601	\$0	\$1,601
8 INSTITUTES, CONFERENCES, MTGS. Office of the Principal - Career & Technology 102-XXX-015-110 54750	\$448	\$0	\$0	\$0	\$0	\$0
Total Other Charges	\$1,639	\$638	\$601	\$1,601	\$0	\$1,601
Equipment						

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MID-LEVEL ADMINISTRATION						
Equipment						
9 OTHER EQUIPMENT Office of the Principal - Career & Technology 102-XXX-015-110 55170	\$3,003	\$302	\$0	\$0	\$0	\$0
Total Equipment	\$3,003	\$302	\$0	\$0	\$0	\$0
Total MID-LEVEL ADMINISTRATION	\$458,994	\$448,198	\$480,349	\$483,617	\$12,282	\$495,899

FTE: 110.5

INSTRUCTIONAL SALARIES						
Salaries						
10 NON-INSTRUCTIONAL SUBSTITUTES C&T - Trades/Industry 103-XXX-003-430 51106 FTE: 0.0	\$937	\$0	\$0	\$0	\$0	\$0
11 PROFESSIONAL C&T - Budget 103-XXX-003-999 51100 FTE: 109.5	\$6,763,678	\$6,848,497	\$6,900,000	\$7,186,728	\$197,694	\$7,384,422
12 PROFESSIONAL - SUBSTITUTES C&T - Budget 103-XXX-003-999 51101 FTE: 0.0	\$122,562	\$163,398	\$119,799	\$122,195	\$0	\$122,195
13 NON-INSTRUCTIONAL/AIDES/TECHS C&T - Budget 103-XXX-003-999 51105 FTE: 1.0	\$26,021	\$28,375	\$28,395	\$31,002	\$1,252	\$32,254
14 PROFESSIONAL Curriculum Development - C&T 103-XXX-009-512 51100 FTE: 0.0	\$4,680	\$1,200	\$1,852	\$1,889	\$0	\$1,889
Total Salaries	\$6,917,877	\$7,041,470	\$7,050,046	\$7,341,814	\$198,946	\$7,540,760
Total INSTRUCTIONAL SALARIES	\$6,917,877	\$7,041,470	\$7,050,046	\$7,341,814	\$198,946	\$7,540,760

TEXTBOOKS AND CLASS SUPPLIES						
Supplies						
15 OTHER SUPPLIES Career & Tech 104-XXX-003-990 53170	\$41,162	\$103,026	\$97,000	\$49,207	\$0	\$49,207
16 MATERIALS OF INSTRUCTION Career & Tech 104-XXX-003-990 53455	\$221,161	\$178,821	\$193,246	\$193,246	\$0	\$193,246
17 BULLETINS, GUIDES, ETC. Career & Tech 104-XXX-003-990 53476	\$335	\$748	\$1,000	\$1,000	\$0	\$1,000
18 TEXTBOOKS Career & Tech 104-XXX-003-990 53510	\$51,516	\$9,289	\$40,793	\$40,793	\$0	\$40,793
19 TRAINING SUPPLIES Career & Tech 104-XXX-003-990 53580	\$0	\$1,420	\$100	\$0	\$0	\$0
20 PROFESSIONAL LIBRARY School Library Programs - C&T 104-XXX-008-110 53491	\$0	\$0	\$500	\$0	\$0	\$0

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
TEXTBOOKS AND CLASS SUPPLIES						
Total Supplies	\$314,174	\$293,304	\$332,639	\$284,246	\$0	\$284,246
Total TEXTBOOKS AND CLASS SUPPLIES	\$314,174	\$293,304	\$332,639	\$284,246	\$0	\$284,246
OTHER INSTRUCTIONAL COSTS						
Contracted Services						
21 CONSULTANTS Career & Tech 105-XXX-003-990 52205	\$0	\$797	\$200	\$200	\$1,000	\$1,200
22 INSTRUCTION PROGRAM EVALUATION Career & Tech 105-XXX-003-990 52225	\$33,078	\$31,052	\$26,500	\$31,250	\$0	\$31,250
Total Contracted Services	\$33,078	\$31,849	\$26,700	\$31,450	\$1,000	\$32,450
Other Charges						
23 OTHER CHARGES Career & Tech 105-XXX-003-990 54170	\$850	\$67	\$400	\$0	\$0	\$0
24 MILEAGE, PARKING, TOLLS Career & Tech 105-XXX-003-990 54720	\$5,297	\$3,979	\$7,500	\$2,000	\$1,500	\$3,500
25 INSTITUTES, CONFERENCES, MTGS. Career & Tech 105-XXX-003-990 54750	\$4,370	\$3,140	\$2,800	\$6,000	\$(1,500)	\$4,500
Total Other Charges	\$10,517	\$7,186	\$10,700	\$8,000	\$0	\$8,000
Equipment						
26 OTHER EQUIPMENT C&T - Family Consumer Science 105-XXX-003-425 55170	\$34,463	\$5	\$5,500	\$0	\$0	\$0
27 OTHER EQUIPMENT C&T - Trades/Industry 105-XXX-003-430 55170	\$1,724	\$22,309	\$19,834	\$0	\$0	\$0
28 INSTRUCTIONAL EQUIPMENT C&T - Trades/Industry 105-XXX-003-430 55455	\$0	\$0	\$0	\$45,334	\$(1,000)	\$44,334
Total Equipment	\$36,187	\$22,314	\$25,334	\$45,334	\$(1,000)	\$44,334
Total OTHER INSTRUCTIONAL COSTS	\$79,782	\$61,350	\$62,734	\$84,784	\$0	\$84,784
Report Total:	\$7,770,828	\$7,844,321	\$7,925,768	\$8,194,461	\$211,228	\$8,405,689

Gifted and Talented Program

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$1,203,280	\$1,218,291	\$1,282,810	\$1,293,423	\$36,963	\$1,330,386
Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0
Supplies	\$55,668	\$83,525	\$143,463	\$243,463	\$0	\$243,463
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$1,258,948	\$1,301,816	\$1,426,273	\$1,536,886	\$36,963	\$1,573,849

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 17.9						
INSTRUCTIONAL SALARIES						
Salaries						
1 PROFESSIONAL Gifted and Talented 103-XXX-004-305 51100 FTE: 17.9	\$1,184,920	\$1,190,463	\$1,268,807	\$1,279,140	\$36,963	\$1,316,103
2 PROFESSIONAL - SUBSTITUTES Gifted and Talented 103-XXX-004-305 51101 FTE: 0.0	\$4,987	\$27,827	\$3,030	\$3,091	\$0	\$3,091
3 OTHER SALARIES Advanced Placement Program 103-XXX-004-306 51170 FTE: 0.0	\$0	\$0	\$0	\$0	\$11,192	\$11,192
4 PROFESSIONAL Summer Laureate 103-XXX-004-340 51100 FTE: 0.0	\$13,373	\$0	\$10,973	\$11,192	\$(11,192)	\$0
Total Salaries	\$1,203,280	\$1,218,291	\$1,282,810	\$1,293,423	\$36,963	\$1,330,386
Total INSTRUCTIONAL SALARIES	\$1,203,280	\$1,218,291	\$1,282,810	\$1,293,423	\$36,963	\$1,330,386
TEXTBOOKS AND CLASS SUPPLIES						
Supplies						
5 MATERIALS OF INSTRUCTION Gifted and Talented 104-XXX-004-305 53455	\$55,343	\$82,454	\$141,963	\$241,963	\$0	\$241,963
6 OTHER SUPPLIES Summer Laureate 104-XXX-004-340 53170	\$325	\$1,071	\$1,500	\$0	\$0	\$0
7 MATERIALS OF INSTRUCTION Summer Laureate 104-XXX-004-340 53455	\$0	\$0	\$0	\$1,500	\$0	\$1,500
Total Supplies	\$55,668	\$83,525	\$143,463	\$243,463	\$0	\$243,463
Total TEXTBOOKS AND CLASS SUPPLIES	\$55,668	\$83,525	\$143,463	\$243,463	\$0	\$243,463
Report Total:	\$1,258,948	\$1,301,816	\$1,426,273	\$1,536,886	\$36,963	\$1,573,849

Intervention Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$419,137	\$402,781	\$415,147	\$144,203	\$2,427	\$146,630
Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0
Supplies	\$3,324	\$2,616	\$2,792	\$1,792	\$0	\$1,792
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$422,461	\$405,397	\$417,939	\$145,995	\$2,427	\$148,422

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 3.0						
INSTRUCTIONAL SALARIES						
Salaries						
1 PROFESSIONAL Intervention 103-XXX-002-345 51100 FTE: 1.0	\$73,252	\$72,292	\$72,303	\$74,387	\$698	\$75,085
2 PROFESSIONAL - SUBSTITUTES Intervention 103-XXX-002-345 51101 FTE: 0.0	\$460	\$300	\$5,050	\$550	\$0	\$550
3 NON-INSTRUCTIONAL/AIDES/TECHS Intervention 103-XXX-002-345 51105 FTE: 2.0	\$118,886	\$80,941	\$108,818	\$54,266	\$1,729	\$55,995
4 NON-INSTRUCTIONAL SUBSTITUTES Intervention 103-XXX-002-345 51106 FTE: 0.0	\$0	\$35	\$0	\$0	\$0	\$0
5 OTHER SALARIES Intervention 103-XXX-002-345 51170 FTE: 0.0	\$6,303	\$46	\$0	\$0	\$0	\$0
6 PROFESSIONAL Extended Day Programs 103-XXX-002-346 51100 FTE: 0.0	\$210,130	\$226,181	\$205,514	\$0	\$0	\$0
7 PROFESSIONAL - SUBSTITUTES Extended Day Programs 103-XXX-002-346 51101 FTE: 0.0	\$60	\$0	\$0	\$0	\$0	\$0
8 PROFESSIONAL High School Bridge Plan 103-XXX-002-347 51100 FTE: 0.0	\$10,044	\$10,315	\$10,784	\$15,000	\$0	\$15,000
9 PROFESSIONAL Intervention Staff Development 103-XXX-009-345 51100 FTE: 0.0	\$0	\$12,672	\$12,678	\$0	\$0	\$0
Total Salaries	\$419,137	\$402,781	\$415,147	\$144,203	\$2,427	\$146,630
Total INSTRUCTIONAL SALARIES	\$419,137	\$402,781	\$415,147	\$144,203	\$2,427	\$146,630

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
TEXTBOOKS AND CLASS SUPPLIES							
Supplies							
10	MULTICULTURAL TRAINING Intervention 104-XXX-002-345 53526	\$2,792	\$2,616	\$2,792	\$1,792	\$0	\$1,792
11	MATERIALS OF INSTRUCTION Extended Day Programs 104-XXX-002-346 53455	\$532	\$0	\$0	\$0	\$0	\$0
Total Supplies		\$3,324	\$2,616	\$2,792	\$1,792	\$0	\$1,792
Total TEXTBOOKS AND CLASS SUPPLIES		\$3,324	\$2,616	\$2,792	\$1,792	\$0	\$1,792
Report Total:		\$422,461	\$405,397	\$417,939	\$145,995	\$2,427	\$148,422

Magnet Programs

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$1,509,718	\$1,565,137	\$1,605,074	\$1,655,386	\$34,741	\$1,690,127
Contracted Services	\$54,882	\$43,815	\$40,500	\$45,800	\$1,000	\$46,800
Supplies	\$17,213	\$10,794	\$17,290	\$17,290	(\$2,000)	\$15,290
Other Charges	\$8,070	\$8,380	\$8,578	\$8,578	\$0	\$8,578
Equipment	\$0	\$0	\$300	\$0	\$0	\$0
Total:	\$1,589,883	\$1,628,126	\$1,671,742	\$1,727,054	\$33,741	\$1,760,795

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 25.8						
INSTRUCTIONAL SALARIES						
Salaries						
1 PROFESSIONAL International Baccalaureate 103-XXX-002-365 51100 FTE: 12.3	\$640,451	\$614,068	\$650,372	\$661,649	\$3,561	\$665,210
2 PROFESSIONAL Agriculture/Science 103-XXX-002-370 51100 FTE: 4.5	\$264,759	\$324,364	\$289,000	\$304,491	\$9,475	\$313,966
3 PROFESSIONAL - SUBSTITUTES Agriculture/Science 103-XXX-002-370 51101 FTE: 0.0	\$354	\$2,194	\$0	\$0	\$0	\$0
4 OTHER SALARIES Agriculture/Science 103-XXX-002-370 51170 FTE: 0.0	\$9,530	\$8,960	\$6,300	\$10,426	\$0	\$10,426
5 PROFESSIONAL Math Science Academy 103-XXX-002-375 51100 FTE: 9.0	\$590,907	\$594,434	\$634,202	\$660,590	\$23,248	\$683,838
6 PROFESSIONAL - SUBSTITUTES Math Science Academy 103-XXX-002-375 51101 FTE: 0.0	\$2,258	\$3,722	\$12,241	\$5,241	\$0	\$5,241
7 OTHER SALARIES Math Science Academy 103-XXX-002-375 51170 FTE: 0.0	\$1,460	\$1,560	\$1,513	\$1,543	\$(1,543)	\$0
8 PROFESSIONAL Staff Dev. - International Baccalaureate 103-XXX-009-365 51100 FTE: 0.0	\$0	\$15,835	\$11,446	\$11,446	\$0	\$11,446
Total Salaries	\$1,509,718	\$1,565,137	\$1,605,074	\$1,655,386	\$34,741	\$1,690,127
Total INSTRUCTIONAL SALARIES	\$1,509,718	\$1,565,137	\$1,605,074	\$1,655,386	\$34,741	\$1,690,127

TEXTBOOKS AND CLASS SUPPLIES

Supplies

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
TEXTBOOKS AND CLASS SUPPLIES							
Supplies							
9	OTHER SUPPLIES International Baccalaureate 104-XXX-002-365 53170	\$11,901	\$8,902	\$10,790	\$0	\$0	\$0
10	POSTAGE/COURIER SERVICE International Baccalaureate 104-XXX-002-365 53450	\$312	\$387	\$1,500	\$1,500	\$0	\$1,500
11	MATERIALS OF INSTRUCTION International Baccalaureate 104-XXX-002-365 53455	\$0	\$0	\$0	\$10,790	\$0	\$10,790
12	MATERIALS OF INSTRUCTION Math Science Academy 104-XXX-002-375 53455	\$0	\$0	\$0	\$1,000	\$0	\$1,000
13	TEXTBOOKS Math Science Academy 104-XXX-002-375 53510	\$5,000	\$1,505	\$5,000	\$4,000	\$(2,000)	\$2,000
Total Supplies		\$17,213	\$10,794	\$17,290	\$17,290	\$(2,000)	\$15,290
Total TEXTBOOKS AND CLASS SUPPLIES		\$17,213	\$10,794	\$17,290	\$17,290	\$(2,000)	\$15,290
OTHER INSTRUCTIONAL COSTS							
Contracted Services							
14	CONSULTANTS International Baccalaureate 105-XXX-002-365 52205	\$11,370	\$11,650	\$10,000	\$10,000	\$1,000	\$11,000
15	TESTING International Baccalaureate 105-XXX-002-365 52470	\$40,859	\$29,512	\$27,500	\$32,800	\$0	\$32,800
16	SOFTWARE MAINTENANCE Math Science Academy 105-XXX-002-375 52380	\$2,653	\$2,653	\$3,000	\$3,000	\$0	\$3,000
Total Contracted Services		\$54,882	\$43,815	\$40,500	\$45,800	\$1,000	\$46,800
Other Charges							
17	MILEAGE, PARKING, TOLLS International Baccalaureate 105-XXX-002-365 54720	\$385	\$32	\$500	\$500	\$(200)	\$300
18	INSTITUTES, CONFERENCES, MTGS. International Baccalaureate 105-XXX-002-365 54750	\$7,686	\$8,348	\$8,078	\$8,078	\$200	\$8,278
Total Other Charges		\$8,070	\$8,380	\$8,578	\$8,578	\$0	\$8,578
Equipment							
19	OTHER EQUIPMENT International Baccalaureate 105-XXX-002-365 55170	\$0	\$0	\$300	\$0	\$0	\$0
Total Equipment		\$0	\$0	\$300	\$0	\$0	\$0
Total OTHER INSTRUCTIONAL COSTS		\$62,952	\$52,195	\$49,378	\$54,378	\$1,000	\$55,378

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Report Total:	\$1,589,883	\$1,628,126	\$1,671,742	\$1,727,054	\$33,741	\$1,760,795

Office of Elem/Mid/High School Performance

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$591,357	\$632,991	\$615,317	\$586,550	\$285,117	\$871,667
Contracted Services	\$2,341	\$2,230	\$3,500	\$3,500	\$0	\$3,500
Supplies	\$4,835	\$3,702	\$6,600	\$6,600	\$0	\$6,600
Other Charges	\$4,416	\$3,745	\$10,742	\$6,742	\$0	\$6,742
Equipment	\$4,423	\$1,899	\$5,997	\$4,497	\$0	\$4,497
Total:	\$607,372	\$644,567	\$642,156	\$607,889	\$285,117	\$893,006

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 8.0						
MID-LEVEL ADMINISTRATION						
Salaries						
1 PROFESSIONAL Educational Services 102-XXX-016-115 51100 FTE: 5.0	\$394,475	\$419,966	\$402,704	\$406,892	\$279,465	\$686,357
2 CLERICAL Educational Services 102-XXX-016-115 51110 FTE: 3.0	\$194,621	\$212,680	\$212,613	\$179,658	\$5,652	\$185,310
3 CLERICAL - ADDT'L HRS Educational Services 102-XXX-016-115 51150 FTE: 0.0	\$2,261	\$345	\$0	\$0	\$0	\$0
Total Salaries	\$591,357	\$632,991	\$615,317	\$586,550	\$285,117	\$871,667
Contracted Services						
4 OTHER CONTRACTED SERVICES Educational Services 102-XXX-016-115 52170	\$0	\$99	\$0	\$0	\$0	\$0
5 COPIER / MACHINE RENTAL Educational Services 102-XXX-016-115 52370	\$2,341	\$2,131	\$3,500	\$3,500	\$0	\$3,500
Total Contracted Services	\$2,341	\$2,230	\$3,500	\$3,500	\$0	\$3,500
Supplies						
6 OFFICE Educational Services 102-XXX-016-115 53440	\$4,817	\$3,602	\$6,000	\$6,000	\$0	\$6,000
7 PRINTING Educational Services 102-XXX-016-115 53445	\$0	\$0	\$500	\$500	\$0	\$500
8 POSTAGE/COURIER SERVICE Educational Services 102-XXX-016-115 53450	\$19	\$100	\$100	\$100	\$0	\$100
Total Supplies	\$4,835	\$3,702	\$6,600	\$6,600	\$0	\$6,600
Other Charges						

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MID-LEVEL ADMINISTRATION							
Other Charges							
9	MILEAGE, PARKING, TOLLS Educational Services 102-XXX-016-115 54720	\$3,872	\$3,004	\$9,232	\$5,232	\$0	\$5,232
10	INSTITUTES, CONFERENCES, MTGS. Educational Services 102-XXX-016-115 54750	\$544	\$741	\$1,510	\$1,510	\$0	\$1,510
Total Other Charges		\$4,416	\$3,745	\$10,742	\$6,742	\$0	\$6,742
Equipment							
11	OTHER EQUIPMENT Educational Services 102-XXX-016-115 55170	\$1,809	\$59	\$1,230	\$0	\$0	\$0
12	COMPUTERS/BUSINESS EQUIPMENT Educational Services 102-XXX-016-115 55805	\$2,126	\$1,841	\$2,017	\$2,017	\$0	\$2,017
13	OFFICE FURNITURE/EQUIPMENT Educational Services 102-XXX-016-115 55810	\$488	\$0	\$2,750	\$2,480	\$0	\$2,480
Total Equipment		\$4,423	\$1,899	\$5,997	\$4,497	\$0	\$4,497
Total MID-LEVEL ADMINISTRATION		\$607,372	\$644,567	\$642,156	\$607,889	\$285,117	\$893,006
Report Total:		\$607,372	\$644,567	\$642,156	\$607,889	\$285,117	\$893,006

Other Special Programs

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$2,770,499	\$2,799,196	\$2,825,106	\$2,878,468	\$73,315	\$2,951,783
Contracted Services	\$55,431	\$93,620	\$45,039	\$54,039	\$25,000	\$79,039
Supplies	\$8,045	\$8,353	\$7,969	\$7,969	\$0	\$7,969
Other Charges	\$43,267	\$40,984	\$53,532	\$48,532	\$0	\$48,532
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$2,877,242	\$2,942,153	\$2,931,646	\$2,989,008	\$98,315	\$3,087,323

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
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FTE: 51.0

INSTRUCTIONAL SALARIES

Salaries

1	PROFESSIONAL ESOL 103-XXX-002-310 51100 FTE: 9.0	\$556,374	\$615,552	\$610,033	\$616,862	\$10,761	\$627,623
2	PROFESSIONAL - SUBSTITUTES ESOL 103-XXX-002-310 51101 FTE: 0.0	\$14,762	\$1,672	\$3,030	\$3,030	\$0	\$3,030
3	OTHER SALARIES ESOL 103-XXX-002-310 51170 FTE: 0.0	\$12,920	\$0	\$0	\$0	\$0	\$0
4	OTHER SALARIES Alternative Education 103-XXX-002-330 51170 FTE: 0.0	\$50,545	\$30,816	\$0	\$0	\$0	\$0
5	PROFESSIONAL Pre-Kindergarten 103-XXX-002-335 51100 FTE: 21.0	\$1,336,764	\$1,341,023	\$1,346,024	\$1,390,991	\$46,252	\$1,437,243
6	PROFESSIONAL - SUBSTITUTES Pre-Kindergarten 103-XXX-002-335 51101 FTE: 0.0	\$20,835	\$26,371	\$30,909	\$20,909	\$0	\$20,909
7	NON-INSTRUCTIONAL/AIDES/TECHS Pre-Kindergarten 103-XXX-002-335 51105 FTE: 21.0	\$490,551	\$511,796	\$529,534	\$546,788	\$16,302	\$563,090
8	NON-INSTRUCTIONAL SUBSTITUTES Pre-Kindergarten 103-XXX-002-335 51106 FTE: 0.0	\$19,266	\$7,896	\$15,576	\$15,888	\$0	\$15,888
9	NON-INSTR/AIDES/TECHS-ADD. HRS Pre-Kindergarten 103-XXX-002-335 51107 FTE: 0.0	\$300	\$0	\$0	\$0	\$0	\$0

By State Category				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
INSTRUCTIONAL SALARIES									
Salaries									
10	PROFESSIONAL Home and Hospital 103-XXX-002-390	51100	FTE: 0.0	\$268,064	\$264,069	\$290,000	\$284,000	\$0	\$284,000
11	PROFESSIONAL Special Programs Other 103-XXX-002-990	51100	FTE: 0.0	\$120	\$0	\$0	\$0	\$0	\$0
Total Salaries				\$2,770,499	\$2,799,196	\$2,825,106	\$2,878,468	\$73,315	\$2,951,783
Total INSTRUCTIONAL SALARIES				\$2,770,499	\$2,799,196	\$2,825,106	\$2,878,468	\$73,315	\$2,951,783
TEXTBOOKS AND CLASS SUPPLIES									
Supplies									
12	OTHER SUPPLIES Pre-Kindergarten 104-XXX-002-335	53170		\$8,045	\$8,353	\$7,969	\$0	\$0	\$0
13	MATERIALS OF INSTRUCTION Pre-Kindergarten 104-XXX-002-335	53455		\$0	\$0	\$0	\$7,969	\$0	\$7,969
Total Supplies				\$8,045	\$8,353	\$7,969	\$7,969	\$0	\$7,969
Total TEXTBOOKS AND CLASS SUPPLIES				\$8,045	\$8,353	\$7,969	\$7,969	\$0	\$7,969
OTHER INSTRUCTIONAL COSTS									
Contracted Services									
14	CONSULTANTS ESOL 105-XXX-002-310	52205		\$3,565	\$5,287	\$4,000	\$4,000	\$0	\$4,000
15	CONTRACTED INSTRUCTION College Readiness 105-XXX-002-349	52220		\$17,244	\$44,538	\$8,000	\$17,000	\$25,000	\$42,000
16	CONTRACTED INSTRUCTION Mobil Agricultural Lab 105-XXX-002-370	52220		\$7,500	\$7,500	\$7,500	\$7,500	\$0	\$7,500
17	OTHER CONTRACTED SERVICES Home and Hospital 105-XXX-002-390	52170		\$27,122	\$36,295	\$25,539	\$0	\$0	\$0
18	CONTRACTED INSTRUCTION Home and Hospital 105-XXX-002-390	52220		\$0	\$0	\$0	\$25,539	\$0	\$25,539
Total Contracted Services				\$55,431	\$93,620	\$45,039	\$54,039	\$25,000	\$79,039
Other Charges									
19	MILEAGE, PARKING, TOLLS Home and Hospital 105-XXX-002-390	54720		\$43,267	\$40,984	\$53,532	\$48,532	\$0	\$48,532
Total Other Charges				\$43,267	\$40,984	\$53,532	\$48,532	\$0	\$48,532
Total OTHER INSTRUCTIONAL COSTS				\$98,698	\$134,604	\$98,571	\$102,571	\$25,000	\$127,571
Report Total:				\$2,877,242	\$2,942,153	\$2,931,646	\$2,989,008	\$98,315	\$3,087,323

Regular Programs

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$147,033,791	\$150,049,376	\$151,407,433	\$157,042,561	(\$5,277,900)	\$151,764,661
Contracted Services	\$679,789	\$583,239	\$742,855	\$748,355	(\$500)	\$747,855
Supplies	\$4,042,027	\$3,779,191	\$3,687,288	\$3,992,392	\$2,000	\$3,994,392
Other Charges	\$80,556	\$116,288	\$159,816	\$149,316	(\$1,500)	\$147,816
Equipment	\$3,314,688	\$1,485,562	\$1,387,859	\$899,359	\$0	\$899,359
Total:	\$155,150,850	\$156,013,656	\$157,385,251	\$162,831,983	(\$5,277,900)	\$157,554,083

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 256.0						
MID-LEVEL ADMINISTRATION						
Salaries						
1 PROFESSIONAL Office of the Principal 102-XXX-015-105 51100 FTE: 127.0	\$15,552,345	\$15,600,870	\$15,658,133	\$16,527,862	\$(1,425,207)	\$15,102,655
2 PROFESSIONAL - SUBSTITUTES Office of the Principal 102-XXX-015-105 51101 FTE: 0.0	\$102,815	\$3,651	\$0	\$0	\$0	\$0
3 CLERICAL Office of the Principal 102-XXX-015-105 51110 FTE: 129.0	\$4,613,948	\$4,861,346	\$4,894,407	\$5,211,057	\$178,216	\$5,389,273
4 CLERICAL SUBSTITUTES Office of the Principal 102-XXX-015-105 51111 FTE: 0.0	\$36,125	\$52,772	\$40,862	\$40,862	\$0	\$40,862
5 TEMPORARY HELP Office of the Principal 102-XXX-015-105 51140 FTE: 0.0	\$41,165	\$35,356	\$38,281	\$39,047	\$0	\$39,047
6 CLERICAL - ADDT'L HRS Office of the Principal 102-XXX-015-105 51150 FTE: 0.0	\$45,714	\$9,620	\$45,000	\$45,000	\$0	\$45,000
Total Salaries	\$20,392,113	\$20,563,616	\$20,676,683	\$21,863,828	\$(1,246,991)	\$20,616,837

Supplies

7 COMMENCEMENT Office of the Principal 102-XXX-015-105 53250	\$43,174	\$42,583	\$47,085	\$50,000	\$0	\$50,000
8 OFFICE Office of the Principal 102-XXX-015-105 53440	\$102,800	\$102,477	\$138,715	\$139,615	\$0	\$139,615
9 PRINTING Office of the Principal 102-XXX-015-105 53445	\$54,629	\$44,032	\$80,350	\$81,639	\$0	\$81,639

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
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MID-LEVEL ADMINISTRATION

Supplies

10 POSTAGE/COURIER SERVICE Office of the Principal 102-XXX-015-105 53450	\$105,662	\$109,035	\$107,978	\$107,978	\$0	\$107,978
Total Supplies	\$306,266	\$298,127	\$374,128	\$379,232	\$0	\$379,232

Other Charges

11 MILEAGE, PARKING, TOLLS Office of the Principal 102-XXX-015-105 54720	\$19,146	\$16,714	\$27,044	\$22,044	\$0	\$22,044
12 INSTITUTES, CONFERENCES, MTGS. Office of the Principal 102-XXX-015-105 54750	\$2,881	\$1,550	\$5,000	\$5,000	\$0	\$5,000
Total Other Charges	\$22,027	\$18,264	\$32,044	\$27,044	\$0	\$27,044

Equipment

13 OTHER EQUIPMENT Office of the Principal 102-XXX-015-105 55170	\$68,265	\$33,772	\$45,000	\$0	\$0	\$0
14 OFFICE FURNITURE/EQUIPMENT Office of the Principal 102-XXX-015-105 55810	\$16,651	\$17,374	\$17,085	\$73,585	\$0	\$73,585
Total Equipment	\$84,917	\$51,146	\$62,085	\$73,585	\$0	\$73,585
Total MID-LEVEL ADMINISTRATION	\$20,805,322	\$20,931,154	\$21,144,940	\$22,343,689	\$(1,246,991)	\$21,096,698

FTE: 1,911.6

INSTRUCTIONAL SALARIES

Salaries

15 NON-INSTRUCTIONAL/AIDES/TECHS Swim Program 103-XXX-001-251 51105 FTE: 6.0	\$153,632	\$133,318	\$148,638	\$160,763	\$5,774	\$166,537
16 PROFESSIONAL Outdoor Education 103-XXX-001-265 51100 FTE: 4.0	\$285,071	\$299,512	\$299,457	\$323,237	\$4,998	\$328,235
17 OTHER SALARIES Outdoor Education 103-XXX-001-265 51170 FTE: 0.0	\$39,790	\$162,625	\$192,073	\$195,914	\$0	\$195,914
18 OTHER SALARIES Science 103-XXX-001-270 51170 FTE: 0.0	\$0	\$0	\$0	\$2,000	\$1,543	\$3,543
19 NON-INSTR/AIDES/TECHS-ADD. HRS Elementary Education 103-XXX-001-295 51107 FTE: 0.0	\$83	\$35	\$0	\$0	\$0	\$0
20 TERMINATION PAY - ANNUAL LEAVE Regular Program 103-XXX-001-990 51166 FTE: 0.0	\$675,047	\$371,714	\$415,125	\$523,428	\$0	\$523,428
21 OTHER SALARIES Regular Program 103-XXX-001-990 51170 FTE: 0.0	\$60,893	\$47,444	\$66,799	\$66,799	\$0	\$66,799

By State Category				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
INSTRUCTIONAL SALARIES									
Salaries									
22	INCLUSION HELPER SUBSTITUTES Regular Program 103-XXX-001-990 51178 FTE: 0.0	\$563	\$705	\$0	\$1,000	\$0	\$1,000		
23	INCLUSION HELPER - ADDT'L HRS Regular Program 103-XXX-001-990 51179 FTE: 0.0	\$46	\$0	\$0	\$0	\$0	\$0		
24	PROFESSIONAL - SUBSTITUTES Regular Program Other 103-XXX-001-991 51101 FTE: 0.0	\$0	\$0	\$144,242	\$119,242	\$0	\$119,242		
25	PROFESSIONAL Regular Program Budget 103-XXX-001-999 51100 FTE: 1,843.4	\$117,939,059	\$121,319,760	\$121,378,769	\$127,812,700	\$(4,089,660)	\$123,723,040		
26	PROFESSIONAL - SUBSTITUTES Regular Program Budget 103-XXX-001-999 51101 FTE: 0.0	\$2,345,691	\$2,277,840	\$2,491,103	\$2,424,633	\$0	\$2,424,633		
27	NON-INSTRUCTIONAL/AIDES/TECHS Regular Program Budget 103-XXX-001-999 51105 FTE: 49.0	\$1,139,599	\$1,201,289	\$1,212,813	\$1,268,567	\$40,725	\$1,309,292		
28	NON-INSTRUCTIONAL SUBSTITUTES Regular Program Budget 103-XXX-001-999 51106 FTE: 0.0	\$17,147	\$27,126	\$32,195	\$25,195	\$0	\$25,195		
29	TERMINATION PAY - SICK LEAVE Regular Program Budget 103-XXX-001-999 51167 FTE: 0.0	\$1,608,298	\$1,129,926	\$1,702,013	\$1,736,053	\$0	\$1,736,053		
30	INCLUSION HELPERS Regular Program Budget 103-XXX-001-999 51168 FTE: 7.0	\$88,993	\$133,979	\$118,000	\$157,213	\$5,711	\$162,924		
31	PROFESSIONAL Learning & Mentoring 103-XXX-002-325 51100 FTE: 0.0	\$1,882,046	\$1,992,459	\$1,997,850	\$0	\$0	\$0		
32	PROFESSIONAL - SUBSTITUTES Learning & Mentoring 103-XXX-002-325 51101 FTE: 0.0	\$0	\$0	\$3,030	\$0	\$0	\$0		
33	OTHER SALARIES Alternative Education 103-XXX-002-330 51170 FTE: 0.0	\$0	\$0	\$74,235	\$74,235	\$0	\$74,235		
34	PROFESSIONAL Homeland Security Program 103-XXX-002-385 51100 FTE: 2.2	\$91,947	\$104,236	\$98,170	\$99,152	\$0	\$99,152		
35	PROFESSIONAL Department Chairs, TIC, Teacher Spec. 103-XXX-009-530 51100 FTE: 0.0	\$313,772	\$283,792	\$356,238	\$188,602	\$0	\$188,602		
Total Salaries		\$126,641,678	\$129,485,760	\$130,730,750	\$135,178,733	\$(4,030,909)	\$131,147,824		
Total INSTRUCTIONAL SALARIES		\$126,641,678	\$129,485,760	\$130,730,750	\$135,178,733	\$(4,030,909)	\$131,147,824		

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
TEXTBOOKS AND CLASS SUPPLIES							
Supplies							
36	OTHER SUPPLIES Art 104-XXX-001-205 53170	\$605	\$1,267	\$0	\$0	\$0	\$0
37	PHYSICAL EDUCATION Physical Education 104-XXX-001-250 53243	\$2,760	\$6,800	\$6,800	\$6,800	\$0	\$6,800
38	OTHER SUPPLIES Music 104-XXX-001-260 53170	\$1,079	\$1,353	\$1,500	\$1,500	\$0	\$1,500
39	OTHER SUPPLIES Science 104-XXX-001-270 53170	\$72,782	\$61,530	\$68,000	\$0	\$0	\$0
40	SCIENCE Science 104-XXX-001-270 53244	\$0	\$0	\$0	\$68,000	\$2,000	\$70,000
41	SCIENCE KITS Science 104-XXX-001-270 53515	\$86,176	\$101,606	\$91,650	\$91,650	\$0	\$91,650
42	MATERIALS OF INSTRUCTION Other 104-XXX-001-990 53455	\$2,261,671	\$2,069,414	\$1,872,250	\$2,022,250	\$0	\$2,022,250
43	FORMS/BOOKS/REPORT CARDS Other 104-XXX-001-990 53465	\$9,375	\$6,003	\$20,000	\$20,000	\$0	\$20,000
44	BULLETINS, GUIDES, ETC. Other 104-XXX-001-990 53476	\$62,590	\$65,482	\$65,000	\$65,000	\$0	\$65,000
45	PAPER/TONER/INK Other 104-XXX-001-990 53505	\$712,197	\$661,779	\$696,746	\$696,746	\$0	\$696,746
46	TEXTBOOKS Other 104-XXX-001-990 53510	\$524,940	\$505,828	\$491,214	\$641,214	\$0	\$641,214
47	MATERIALS OF INSTRUCTION Alternative Education 104-XXX-002-330 53455	\$1,586	\$0	\$0	\$0	\$0	\$0
Total Supplies		\$3,735,761	\$3,481,063	\$3,313,160	\$3,613,160	\$2,000	\$3,615,160
Total TEXTBOOKS AND CLASS SUPPLIES		\$3,735,761	\$3,481,063	\$3,313,160	\$3,613,160	\$2,000	\$3,615,160
OTHER INSTRUCTIONAL COSTS							
Contracted Services							
48	CONTRACTED INSTRUCTION Physical Education 105-XXX-001-250 52220	\$561	\$675	\$6,500	\$6,500	\$0	\$6,500

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
OTHER INSTRUCTIONAL COSTS							
Contracted Services							
49	INSPECTIONS Physical Education 105-XXX-001-250 52290	\$7,728	\$8,628	\$5,000	\$5,000	\$0	\$5,000
50	CONTRACTED INSTRUCTION Music 105-XXX-001-260 52220	\$1,658	\$0	\$3,000	\$3,000	\$(500)	\$2,500
51	REPAIRS-EQUIPMENT Outdoor Education 105-XXX-001-265 52315	\$0	\$0	\$0	\$5,500	\$0	\$5,500
52	COPIER / MACHINE RENTAL Science 105-XXX-001-270 52370	\$1,019	\$956	\$1,350	\$1,350	\$0	\$1,350
53	CONTRACTED INSTRUCTION Regular Program Other 105-XXX-001-990 52220	\$310,151	\$242,732	\$200,000	\$200,000	\$0	\$200,000
54	COPIER / MACHINE RENTAL Regular Program Other 105-XXX-001-990 52370	\$358,672	\$330,248	\$527,005	\$527,005	\$0	\$527,005
Total Contracted Services		\$679,789	\$583,239	\$742,855	\$748,355	\$(500)	\$747,855
Other Charges							
55	OTHER CHARGES Outdoor Education 105-XXX-001-265 54170	\$9,746	\$9,718	\$11,000	\$5,500	\$0	\$5,500
56	REFRESHMENTS Outdoor Education 105-XXX-001-265 54735	\$0	\$44,396	\$57,720	\$57,720	\$0	\$57,720
57	INSTITUTES, CONFERENCES, MTGS. Science 105-XXX-001-270 54750	\$687	\$35	\$500	\$500	\$0	\$500
58	MILEAGE, PARKING, TOLLS Regular Program Other 105-XXX-001-990 54720	\$32,261	\$31,775	\$29,951	\$29,951	\$(1,500)	\$28,451
59	PROFESSIONAL DUES Regular Program Other 105-XXX-001-990 54730	\$15,303	\$12,100	\$20,000	\$20,000	\$0	\$20,000
60	INST.,CONF.,MEET.,-ELEM.ED Regular Program Other 105-XXX-001-990 54751	\$0	\$0	\$2,700	\$2,700	\$0	\$2,700
61	INST., CONF., MEET.,-HIGH SCHOOLS Regular Program Other 105-XXX-001-990 54752	\$532	\$0	\$3,332	\$3,332	\$0	\$3,332
62	INST., CONF., MEET.,-MIDDLE SCHOOLS Regular Program Other 105-XXX-001-990 54753	\$0	\$0	\$2,569	\$2,569	\$0	\$2,569

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
OTHER INSTRUCTIONAL COSTS						
Total Other Charges	\$58,529	\$98,024	\$127,772	\$122,272	\$(1,500)	\$120,772
Equipment						
63 OTHER EQUIPMENT Art 105-XXX-001-205 55170	\$10,775	\$9,930	\$11,107	\$11,107	\$(750)	\$10,357
64 COMPUTERS/BUSINESS EQUIPMENT Business Technology 105-XXX-001-210 55805	\$2,301	\$5,681	\$6,899	\$6,899	\$(1,000)	\$5,899
65 OTHER EQUIPMENT Physical Education 105-XXX-001-250 55170	\$1,217	\$2,088	\$2,990	\$2,990	\$0	\$2,990
66 PLAYGROUND Physical Education 105-XXX-001-250 55483	\$35,931	\$26,239	\$27,620	\$27,620	\$0	\$27,620
67 MUSIC Music 105-XXX-001-260 55481	\$(1,562)	\$14,878	\$12,457	\$12,457	\$1,750	\$14,207
68 OTHER EQUIPMENT Science 105-XXX-001-270 55170	\$26,067	\$33,357	\$27,609	\$27,609	\$0	\$27,609
69 COMPUTERS/BUSINESS EQUIPMENT Science 105-XXX-001-270 55805	\$14,220	\$5,892	\$10,496	\$10,496	\$0	\$10,496
70 OTHER EQUIPMENT Regular Program Other 105-XXX-001-990 55170	\$119,104	\$102,386	\$102,767	\$102,767	\$0	\$102,767
71 INSTRUCTIONAL EQUIPMENT Regular Program Other 105-XXX-001-990 55455	\$3,021,716	\$1,233,965	\$1,123,829	\$623,829	\$0	\$623,829
Total Equipment	\$3,229,771	\$1,434,416	\$1,325,774	\$825,774	\$0	\$825,774
Total OTHER INSTRUCTIONAL COSTS	\$3,968,089	\$2,115,679	\$2,196,401	\$1,696,401	\$(2,000)	\$1,694,401
Report Total:	\$155,150,850	\$156,013,656	\$157,385,251	\$162,831,983	\$(5,277,900)	\$157,554,083

School Library Media Program

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$5,491,520	\$5,633,413	\$5,811,871	\$5,422,529	\$185,528	\$5,608,057
Contracted Services	\$879	\$567	\$1,007	\$1,007	\$0	\$1,007
Supplies	\$495,878	\$504,519	\$506,987	\$506,987	\$0	\$506,987
Other Charges	\$360	\$8	\$500	\$500	\$0	\$500
Equipment	\$13,968	\$10,654	\$10,654	\$10,654	\$0	\$10,654
Total:	\$6,002,606	\$6,149,160	\$6,331,019	\$5,941,677	\$185,528	\$6,127,205

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 1.5 MID-LEVEL ADMINISTRATION						
Salaries						
1 PROFESSIONAL Library Administration 102-XXX-016-130 51100 FTE: 1.0	\$106,672	\$114,281	\$113,291	\$117,719	\$2,297	\$120,016
2 CLERICAL Library Administration 102-XXX-016-130 51110 FTE: 0.5	\$18,859	\$16,756	\$15,977	\$18,449	\$186	\$18,635
Total Salaries	\$125,531	\$131,037	\$129,268	\$136,168	\$2,483	\$138,651
Total MID-LEVEL ADMINISTRATION	\$125,531	\$131,037	\$129,268	\$136,168	\$2,483	\$138,651
FTE: 90.6 INSTRUCTIONAL SALARIES						
Salaries						
3 PROFESSIONAL School Library Programs 103-XXX-008-285 51100 FTE: 60.6	\$3,857,399	\$3,991,098	\$4,095,168	\$4,207,720	\$149,063	\$4,356,783
4 PROFESSIONAL - SUBSTITUTES School Library Programs 103-XXX-008-285 51101 FTE: 0.0	\$55,797	\$104,503	\$119,343	\$89,343	\$0	\$89,343
5 NON-INSTRUCTIONAL/AIDES/TECHS School Library Programs 103-XXX-008-285 51105 FTE: 30.0	\$1,321,460	\$1,337,672	\$1,395,648	\$972,340	\$33,982	\$1,006,322
6 NON-INSTRUCTIONAL SUBSTITUTES School Library Programs 103-XXX-008-285 51106 FTE: 0.0	\$8,344	\$7,770	\$6,555	\$0	\$0	\$0
7 NON-INSTR/AIDES/TECHS-ADD. HRS School Library Programs 103-XXX-008-285 51107 FTE: 0.0	\$12	\$106	\$0	\$0	\$0	\$0
8 CLERICAL School Library Programs 103-XXX-008-285 51110 FTE: 0.0	\$69,093	\$0	\$0	\$0	\$0	\$0

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
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INSTRUCTIONAL SALARIES

Salaries

9 CLERICAL SUBSTITUTES School Library Programs 103-XXX-008-285 51111 FTE: 0.0	\$4,257	\$0	\$0	\$0	\$0	\$0
10 OTHER SALARIES School Library Programs 103-XXX-008-285 51170 FTE: 0.0	\$0	\$12,445	\$16,958	\$16,958	\$0	\$16,958
11 PROFESSIONAL Summer Library 103-XXX-008-286 51100 FTE: 0.0	\$49,627	\$48,781	\$48,931	\$0	\$0	\$0
Total Salaries	\$5,365,989	\$5,502,376	\$5,682,603	\$5,286,361	\$183,045	\$5,469,406
Total INSTRUCTIONAL SALARIES	\$5,365,989	\$5,502,376	\$5,682,603	\$5,286,361	\$183,045	\$5,469,406

TEXTBOOKS AND CLASS SUPPLIES

Supplies

12 OTHER SUPPLIES School Library Programs 104-XXX-008-285 53170	\$7,185	\$10,416	\$10,500	\$10,500	\$0	\$10,500
13 LIBRARY/MEDIA School Library Programs 104-XXX-008-285 53490	\$456,126	\$455,717	\$458,035	\$458,035	\$0	\$458,035
14 PROFESSIONAL LIBRARY School Library Programs 104-XXX-008-285 53491	\$11,208	\$17,027	\$17,093	\$17,093	\$0	\$17,093
15 LIBRARY/MEDIA School Library Programs - SAFE Program 104-XXX-008-355 53490	\$21,359	\$21,359	\$21,359	\$21,359	\$0	\$21,359
Total Supplies	\$495,878	\$504,519	\$506,987	\$506,987	\$0	\$506,987
Total TEXTBOOKS AND CLASS SUPPLIES	\$495,878	\$504,519	\$506,987	\$506,987	\$0	\$506,987

OTHER INSTRUCTIONAL COSTS

Contracted Services

16 COPIER / MACHINE RENTAL School Library Programs 105-XXX-008-285 52370	\$879	\$567	\$1,007	\$1,007	\$0	\$1,007
Total Contracted Services	\$879	\$567	\$1,007	\$1,007	\$0	\$1,007

Other Charges

17 MILEAGE, PARKING, TOLLS School Library Programs 105-XXX-008-285 54720	\$360	\$8	\$500	\$500	\$0	\$500
Total Other Charges	\$360	\$8	\$500	\$500	\$0	\$500

Equipment

18 OTHER EQUIPMENT School Library Programs 105-XXX-008-285 55170	\$12,066	\$10,654	\$10,654	\$0	\$0	\$0
19 A/V EQUIPMENT School Library Programs 105-XXX-008-285 55495	\$1,902	\$0	\$0	\$0	\$0	\$0

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
OTHER INSTRUCTIONAL COSTS							
Equipment							
20	COMPUTERS/BUSINESS EQUIPMENT School Library Programs 105-XXX-008-285 55805	\$0	\$0	\$0	\$10,654	\$0	\$10,654
Total Equipment		\$13,968	\$10,654	\$10,654	\$10,654	\$0	\$10,654
Total OTHER INSTRUCTIONAL COSTS		\$15,208	\$11,229	\$12,161	\$12,161	\$0	\$12,161
Report Total:		\$6,002,606	\$6,149,160	\$6,331,019	\$5,941,677	\$185,528	\$6,127,205

Summer School

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$102,073	\$115,097	\$163,948	\$158,732	\$0	\$158,732
Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0
Supplies	\$18,359	\$15,872	\$14,196	\$15,196	\$0	\$15,196
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$120,432	\$130,970	\$178,144	\$173,928	\$0	\$173,928

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 0.0									
INSTRUCTIONAL SALARIES									
Salaries									
1	PROFESSIONAL Summer - High 103-XXX-002-319	51100	FTE: 0.0	\$69,478	\$98,310	\$116,018	\$116,018	\$0	\$116,018
2	PROFESSIONAL Summer Music 103-XXX-002-341	51100	FTE: 0.0	\$2,583	\$3,809	\$4,894	\$3,894	\$0	\$3,894
3	PROFESSIONAL Summer Swim 103-XXX-002-342	51100	FTE: 0.0	\$21,915	\$12,979	\$30,011	\$30,011	\$0	\$30,011
4	PROFESSIONAL Summer School Physical Education 103-XXX-002-344	51100	FTE: 0.0	\$8,098	\$0	\$10,500	\$6,284	\$0	\$6,284
5	PROFESSIONAL Summer Bridge 103-XXX-002-348	51100	FTE: 0.0	\$0	\$0	\$2,525	\$2,525	\$0	\$2,525
Total Salaries				\$102,073	\$115,097	\$163,948	\$158,732	\$0	\$158,732
Total INSTRUCTIONAL SALARIES				\$102,073	\$115,097	\$163,948	\$158,732	\$0	\$158,732

TEXTBOOKS AND CLASS SUPPLIES

Supplies

6	MUSIC CAMP SUPPLIES Summer Music 104-XXX-002-341	53522		\$814	\$1,603	\$0	\$1,000	\$0	\$1,000
7	OTHER SUPPLIES Summer Swim 104-XXX-002-342	53170		\$17,545	\$14,269	\$14,196	\$0	\$0	\$0
8	MATERIALS OF INSTRUCTION Summer Swim 104-XXX-002-342	53455		\$0	\$0	\$0	\$14,196	\$0	\$14,196
Total Supplies				\$18,359	\$15,872	\$14,196	\$15,196	\$0	\$15,196

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Total TEXTBOOKS AND CLASS SUPPLIES	\$18,359	\$15,872	\$14,196	\$15,196	\$0	\$15,196
Report Total:	\$120,432	\$130,970	\$178,144	\$173,928	\$0	\$173,928

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Summary Report

Executive Administration

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$1,339,707	\$1,403,396	\$1,395,605	\$1,378,963	\$28,195	\$1,407,158
Contracted Services	\$38,915	\$80,033	\$53,170	\$30,450	\$0	\$30,450
Supplies	\$48,011	\$58,852	\$60,967	\$70,584	\$0	\$70,584
Other Charges	\$43,816	\$38,131	\$53,671	\$39,765	\$0	\$39,765
Equipment	\$0	\$524	\$2,000	\$2,000	\$0	\$2,000
Total:	\$1,470,450	\$1,580,936	\$1,565,413	\$1,521,762	\$28,195	\$1,549,957

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
ADMINISTRATIVE SERVICES							
Contracted Services	\$38,915	\$80,033	\$53,170	\$30,450	\$0	\$30,450	
Equipment	\$0	\$524	\$2,000	\$2,000	\$0	\$2,000	
Other Charges	\$43,816	\$38,131	\$53,671	\$39,765	\$0	\$39,765	
Salaries	\$1,282,279	\$1,342,774	\$1,339,248	\$1,319,534	\$25,732	\$1,345,266	
Supplies	\$48,011	\$58,852	\$60,967	\$70,584	\$0	\$70,584	
TOTAL:	\$1,413,022	\$1,520,314	\$1,509,056	\$1,462,333	\$25,732	\$1,488,065	13.0
INSTRUCTIONAL SALARIES							
Salaries	\$57,428	\$60,622	\$56,357	\$59,429	\$2,463	\$61,892	
TOTAL:	\$57,428	\$60,622	\$56,357	\$59,429	\$2,463	\$61,892	2.0
Grand Total:	\$1,470,450	\$1,580,936	\$1,565,413	\$1,521,762	\$28,195	\$1,549,957	15.0

Executive Administration Office

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$852,901	\$848,239	\$852,718	\$813,165	\$10,504	\$823,669
Contracted Services	\$12,934	\$55,169	\$24,000	\$24,000	\$0	\$24,000
Supplies	\$3,979	\$4,806	\$7,242	\$5,242	\$0	\$5,242
Other Charges	\$34,285	\$28,537	\$41,500	\$31,000	\$0	\$31,000
Equipment	\$0	\$524	\$1,500	\$1,500	\$0	\$1,500
Total:	\$904,099	\$937,275	\$926,960	\$874,907	\$10,504	\$885,411

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 6.0						
ADMINISTRATIVE SERVICES						
Salaries						
1 PROFESSIONAL Executive Administration 101-XXX-021-010 51100 FTE: 4.0	\$732,940	\$723,239	\$727,682	\$683,030	\$7,785	\$690,815
2 CLERICAL Executive Administration 101-XXX-021-010 51110 FTE: 2.0	\$119,960	\$125,000	\$125,036	\$130,135	\$2,719	\$132,854
Total Salaries	\$852,901	\$848,239	\$852,718	\$813,165	\$10,504	\$823,669
Contracted Services						
3 LEGAL FEES Executive Administration 101-XXX-021-010 52195	\$10,952	\$52,748	\$22,000	\$22,000	\$0	\$22,000
4 COPIER / MACHINE RENTAL Executive Administration 101-XXX-021-010 52370	\$1,983	\$2,421	\$2,000	\$2,000	\$0	\$2,000
Total Contracted Services	\$12,934	\$55,169	\$24,000	\$24,000	\$0	\$24,000
Supplies						
5 OFFICE Executive Administration 101-XXX-021-010 53440	\$3,940	\$4,806	\$7,000	\$5,000	\$0	\$5,000
6 PRINTING Executive Administration 101-XXX-021-010 53445	\$20	\$0	\$100	\$100	\$0	\$100
7 POSTAGE/COURIER SERVICE Executive Administration 101-XXX-021-010 53450	\$20	\$0	\$142	\$142	\$0	\$142
Total Supplies	\$3,979	\$4,806	\$7,242	\$5,242	\$0	\$5,242
Other Charges						
8 OTHER CHARGES Executive Administration 101-XXX-021-010 54170	\$401	\$0	\$0	\$0	\$0	\$0

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES						
Other Charges						
9 MILEAGE, PARKING, TOLLS Executive Administration 101-XXX-021-010 54720	\$10,395	\$5,503	\$16,000	\$8,500	\$0	\$8,500
10 PROFESSIONAL DUES Executive Administration 101-XXX-021-010 54730	\$12,598	\$14,687	\$15,000	\$13,500	\$0	\$13,500
11 INSTITUTES, CONFERENCES, MTGS. Executive Administration 101-XXX-021-010 54750	\$10,891	\$8,347	\$10,500	\$9,000	\$0	\$9,000
Total Other Charges	\$34,285	\$28,537	\$41,500	\$31,000	\$0	\$31,000
Equipment						
12 OTHER EQUIPMENT Executive Administration 101-XXX-021-010 55170	\$0	\$0	\$500	\$0	\$0	\$0
13 COMPUTERS/BUSINESS EQUIPMENT Executive Administration 101-XXX-021-010 55805	\$0	\$524	\$1,000	\$1,500	\$0	\$1,500
Total Equipment	\$0	\$524	\$1,500	\$1,500	\$0	\$1,500
Total ADMINISTRATIVE SERVICES	\$904,099	\$937,275	\$926,960	\$874,907	\$10,504	\$885,411
Report Total:	\$904,099	\$937,275	\$926,960	\$874,907	\$10,504	\$885,411

Communications

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$298,691	\$325,712	\$313,109	\$330,046	\$12,415	\$342,461
Contracted Services	\$25,981	\$24,864	\$28,370	\$5,650	\$0	\$5,650
Supplies	\$41,256	\$51,272	\$50,225	\$61,842	\$0	\$61,842
Other Charges	\$3,575	\$3,086	\$7,406	\$4,000	\$0	\$4,000
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$369,503	\$404,935	\$399,110	\$401,538	\$12,415	\$413,953

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 5.0				ADMINISTRATIVE SERVICES					
				Salaries					
1	PROFESSIONAL			\$102,420	\$134,166	\$106,846	\$111,144	\$2,235	\$113,379
	Public Information								
	101-XXX-023-035	51100	FTE: 1.0						
2	CLERICAL			\$65,991	\$68,614	\$67,657	\$74,917	\$5,338	\$80,255
	Public Information								
	101-XXX-023-035	51110	FTE: 2.0						
3	CLERICAL SUBSTITUTES			\$70	\$71	\$0	\$0	\$0	\$0
	Public Information								
	101-XXX-023-035	51111	FTE: 0.0						
4	MAINTENANCE/MECHANICS/TECHS			\$103,896	\$95,642	\$111,445	\$120,021	\$4,842	\$124,863
	Public Information								
	101-XXX-023-035	51120	FTE: 2.0						
5	CLERICAL - ADDT'L HRS			\$814	\$748	\$1,000	\$1,000	\$0	\$1,000
	Public Information								
	101-XXX-023-035	51150	FTE: 0.0						
6	MAINT./MECH./TECH. - ADDT'L HRS			\$734	\$909	\$990	\$890	\$0	\$890
	Public Information								
	101-XXX-023-035	51160	FTE: 0.0						
7	OTHER SALARIES			\$24,765	\$25,564	\$25,171	\$22,074	\$0	\$22,074
	Public Information								
	101-XXX-023-035	51170	FTE: 0.0						
Total Salaries				\$298,691	\$325,712	\$313,109	\$330,046	\$12,415	\$342,461
				Contracted Services					
8	OTHER CONTRACTED SERVICES			\$20,655	\$21,874	\$22,720	\$0	\$0	\$0
	Public Information								
	101-XXX-023-035	52170							
9	COPIER / MACHINE RENTAL			\$5,326	\$2,991	\$5,650	\$5,650	\$0	\$5,650
	Public Information								
	101-XXX-023-035	52370							
Total Contracted Services				\$25,981	\$24,864	\$28,370	\$5,650	\$0	\$5,650

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES							
Supplies							
10	OFFICE Public Information 101-XXX-023-035 53440	\$3,825	\$4,734	\$3,500	\$3,500	\$0	\$3,500
11	PRINTING Public Information 101-XXX-023-035 53445	\$3,023	\$6,892	\$8,000	\$28,000	\$0	\$28,000
12	POSTAGE/COURIER SERVICE Public Information 101-XXX-023-035 53450	\$33,713	\$39,346	\$34,225	\$29,342	\$0	\$29,342
13	BOOKS, SUBS, PERIODICALS Public Information 101-XXX-023-035 53475	\$245	\$300	\$1,500	\$1,000	\$0	\$1,000
14	A/V Public Information 101-XXX-023-035 53495	\$450	\$0	\$3,000	\$0	\$0	\$0
Total Supplies		\$41,256	\$51,272	\$50,225	\$61,842	\$0	\$61,842
Other Charges							
15	OTHER CHARGES Public Information 101-XXX-023-035 54170	\$184	\$793	\$1,000	\$0	\$0	\$0
16	MILEAGE, PARKING, TOLLS Public Information 101-XXX-023-035 54720	\$863	\$828	\$2,406	\$1,500	\$0	\$1,500
17	INSTITUTES, CONFERENCES, MTGS. Public Information 101-XXX-023-035 54750	\$2,528	\$1,465	\$4,000	\$2,500	\$0	\$2,500
Total Other Charges		\$3,575	\$3,086	\$7,406	\$4,000	\$0	\$4,000
Total ADMINISTRATIVE SERVICES		\$369,503	\$404,935	\$399,110	\$401,538	\$12,415	\$413,953
Report Total:		\$369,503	\$404,935	\$399,110	\$401,538	\$12,415	\$413,953

Equity & Cultural Proficiency

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$188,115	\$229,444	\$229,778	\$235,752	\$5,276	\$241,028
Contracted Services	\$0	\$0	\$800	\$800	\$0	\$800
Supplies	\$2,776	\$2,774	\$3,500	\$3,500	\$0	\$3,500
Other Charges	\$5,956	\$6,507	\$4,765	\$4,765	\$0	\$4,765
Equipment	\$0	\$0	\$500	\$500	\$0	\$500
Total:	\$196,847	\$238,726	\$239,343	\$245,317	\$5,276	\$250,593

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 2.0						
ADMINISTRATIVE SERVICES						
Salaries						
1 PROFESSIONAL Equity & Cultural Proficiency 101-XXX-021-012 51100 FTE: 1.0	\$68,495	\$107,626	\$106,548	\$111,929	\$2,251	\$114,180
2 CLERICAL Equity & Cultural Proficiency 101-XXX-021-012 51110 FTE: 1.0	\$52,918	\$54,146	\$53,832	\$58,394	\$562	\$58,956
3 OTHER SALARIES Equity & Cultural Proficiency 101-XXX-021-012 51170 FTE: 0.0	\$9,274	\$7,051	\$13,041	\$6,000	\$0	\$6,000
Total Salaries	\$130,687	\$168,823	\$173,421	\$176,323	\$2,813	\$179,136
Contracted Services						
4 CONSULTANTS Equity & Cultural Proficiency 101-XXX-021-012 52205	\$0	\$0	\$800	\$800	\$0	\$800
Total Contracted Services	\$0	\$0	\$800	\$800	\$0	\$800
Supplies						
5 OFFICE Equity & Cultural Proficiency 101-XXX-021-012 53440	\$2,749	\$2,587	\$2,500	\$2,500	\$0	\$2,500
6 PRINTING Equity & Cultural Proficiency 101-XXX-021-012 53445	\$20	\$178	\$900	\$900	\$0	\$900
7 POSTAGE/COURIER SERVICE Equity & Cultural Proficiency 101-XXX-021-012 53450	\$8	\$10	\$100	\$100	\$0	\$100
Total Supplies	\$2,776	\$2,774	\$3,500	\$3,500	\$0	\$3,500
Other Charges						
8 MILEAGE, PARKING, TOLLS Equity & Cultural Proficiency 101-XXX-021-012 54720	\$2,104	\$2,995	\$3,849	\$2,104	\$0	\$2,104

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES						
Other Charges						
9 INSTITUTES, CONFERENCES, MTGS. Equity & Cultural Proficiency 101-XXX-021-012 54750	\$3,852	\$3,512	\$916	\$2,661	\$0	\$2,661
Total Other Charges	\$5,956	\$6,507	\$4,765	\$4,765	\$0	\$4,765
Equipment						
10 OTHER EQUIPMENT Equity & Cultural Proficiency 101-XXX-021-012 55170	\$0	\$0	\$500	\$500	\$0	\$500
Total Equipment	\$0	\$0	\$500	\$500	\$0	\$500
Total ADMINISTRATIVE SERVICES	\$139,419	\$178,104	\$182,986	\$185,888	\$2,813	\$188,701
FTE: 2.0						
INSTRUCTIONAL SALARIES						
Salaries						
11 NON-INSTRUCTIONAL/AIDES/TECHS Equity & Cultural Diversity 103-XXX-001-140 51105 FTE: 2.0	\$53,808	\$56,296	\$56,357	\$59,429	\$2,463	\$61,892
12 NON-INSTR/AIDES/TECHS-ADD. HRS Equity & Cultural Diversity 103-XXX-001-140 51107 FTE: 0.0	\$3,619	\$4,326	\$0	\$0	\$0	\$0
Total Salaries	\$57,428	\$60,622	\$56,357	\$59,429	\$2,463	\$61,892
Total INSTRUCTIONAL SALARIES	\$57,428	\$60,622	\$56,357	\$59,429	\$2,463	\$61,892
Report Total:	\$196,847	\$238,726	\$239,343	\$245,317	\$5,276	\$250,593

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Summary Report

Extra Curricular Activities

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$2,327,113	\$2,389,797	\$2,312,864	\$2,361,157	\$0	\$2,361,157
Contracted Services	\$780,196	\$807,247	\$808,942	\$795,942	\$0	\$795,942
Supplies	\$551,684	\$552,179	\$610,702	\$610,702	(\$500)	\$610,202
Other Charges	\$1,341	\$3,014	\$3,200	\$1,200	\$0	\$1,200
Equipment	\$27,896	\$27,120	\$27,596	\$27,596	\$0	\$27,596
Total:	\$3,688,230	\$3,779,357	\$3,763,304	\$3,796,597	(\$500)	\$3,796,097

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
INSTRUCTIONAL SALARIES							
Salaries	\$2,327,113	\$2,389,797	\$2,312,864	\$2,361,157	\$0	\$2,361,157	
TOTAL:	\$2,327,113	\$2,389,797	\$2,312,864	\$2,361,157	\$0	\$2,361,157	0.0
TEXTBOOKS AND CLASS SUPPLIES							
Supplies	\$551,684	\$552,179	\$610,702	\$610,702	(\$500)	\$610,202	
TOTAL:	\$551,684	\$552,179	\$610,702	\$610,702	(\$500)	\$610,202	0.0
OTHER INSTRUCTIONAL COSTS							
Contracted Services	\$315,490	\$321,313	\$342,667	\$329,667	\$0	\$329,667	
Equipment	\$27,896	\$27,120	\$27,596	\$27,596	\$0	\$27,596	
Other Charges	\$1,341	\$3,014	\$3,200	\$1,200	\$0	\$1,200	
TOTAL:	\$344,727	\$351,447	\$373,463	\$358,463	\$0	\$358,463	0.0
STUDENT TRANSPORTATION							
Contracted Services	\$464,706	\$485,934	\$466,275	\$466,275	\$0	\$466,275	
TOTAL:	\$464,706	\$485,934	\$466,275	\$466,275	\$0	\$466,275	0.0
Grand Total:	\$3,688,230	\$3,779,357	\$3,763,304	\$3,796,597	(\$500)	\$3,796,097	0.0

Interscholastic Athletics

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$1,534,772	\$1,554,022	\$1,601,259	\$1,585,320	\$0	\$1,585,320
Contracted Services	\$765,471	\$791,797	\$792,442	\$777,442	\$0	\$777,442
Supplies	\$483,869	\$493,211	\$481,018	\$481,018	\$0	\$481,018
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$27,896	\$27,120	\$27,596	\$27,596	\$0	\$27,596
Total:	\$2,812,007	\$2,866,150	\$2,902,315	\$2,871,376	\$0	\$2,871,376

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 0.0						
INSTRUCTIONAL SALARIES						
Salaries						
1 OTHER SALARIES Interscholastic Athletics 103-XXX-001-281 51170 FTE: 0.0	\$1,460,251	\$1,474,665	\$1,511,541	\$1,511,541	\$0	\$1,511,541
2 PROFESSIONAL Summer Athletics 103-XXX-002-343 51100 FTE: 0.0	\$74,521	\$79,358	\$89,718	\$73,779	\$0	\$73,779
Total Salaries	\$1,534,772	\$1,554,022	\$1,601,259	\$1,585,320	\$0	\$1,585,320
Total INSTRUCTIONAL SALARIES	\$1,534,772	\$1,554,022	\$1,601,259	\$1,585,320	\$0	\$1,585,320
TEXTBOOKS AND CLASS SUPPLIES						
Supplies						
3 INTERSCHOLASTIC ATHLETICS Interscholastic Athletics 104-XXX-001-281 53480	\$483,869	\$493,211	\$481,018	\$481,018	\$0	\$481,018
Total Supplies	\$483,869	\$493,211	\$481,018	\$481,018	\$0	\$481,018
Total TEXTBOOKS AND CLASS SUPPLIES	\$483,869	\$493,211	\$481,018	\$481,018	\$0	\$481,018
OTHER INSTRUCTIONAL COSTS						
Contracted Services						
4 INTERSCH. OFFICIALS, JUDGES Interscholastic Athletics 105-XXX-001-281 52245	\$287,820	\$294,223	\$305,197	\$295,197	\$0	\$295,197
5 TRAINING Interscholastic Athletics 105-XXX-001-281 52580	\$12,945	\$11,640	\$20,970	\$15,970	\$0	\$15,970
Total Contracted Services	\$300,765	\$305,863	\$326,167	\$311,167	\$0	\$311,167
Equipment						
6 INTERSCHOLASTIC ATHLETICS Interscholastic Athletics 105-XXX-001-281 55480	\$27,896	\$27,120	\$27,596	\$27,596	\$0	\$27,596
Total Equipment	\$27,896	\$27,120	\$27,596	\$27,596	\$0	\$27,596
Total OTHER INSTRUCTIONAL COSTS	\$328,661	\$332,983	\$353,763	\$338,763	\$0	\$338,763

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
STUDENT TRANSPORTATION						
Contracted Services						
7 BUS CONTRACTS Interscholastic Athletics 109-XXX-990-816 52285	\$464,706	\$485,934	\$466,275	\$466,275	\$0	\$466,275
Total Contracted Services	\$464,706	\$485,934	\$466,275	\$466,275	\$0	\$466,275
Total STUDENT TRANSPORTATION	\$464,706	\$485,934	\$466,275	\$466,275	\$0	\$466,275
Report Total:	\$2,812,007	\$2,866,150	\$2,902,315	\$2,871,376	\$0	\$2,871,376

Student Activities

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$792,341	\$835,774	\$711,605	\$775,837	\$0	\$775,837
Contracted Services	\$14,725	\$15,450	\$16,500	\$18,500	\$0	\$18,500
Supplies	\$67,816	\$58,969	\$129,684	\$129,684	(\$500)	\$129,184
Other Charges	\$1,341	\$3,014	\$3,200	\$1,200	\$0	\$1,200
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$876,223	\$913,207	\$860,989	\$925,221	(\$500)	\$924,721

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 0.0						
INSTRUCTIONAL SALARIES						
Salaries						
1 OTHER SALARIES Extra-curricular Activities 103-XXX-001-280 51170 FTE: 0.0	\$792,341	\$835,774	\$711,605	\$775,837	\$0	\$775,837
Total Salaries	\$792,341	\$835,774	\$711,605	\$775,837	\$0	\$775,837
Total INSTRUCTIONAL SALARIES	\$792,341	\$835,774	\$711,605	\$775,837	\$0	\$775,837
TEXTBOOKS AND CLASS SUPPLIES						
Supplies						
2 MUSIC Extra-curricular Activities 104-XXX-001-280 53481	\$9,740	\$10,272	\$11,312	\$11,312	(\$500)	\$10,812
3 STUDENT ACTIVITIES Extra-curricular Activities 104-XXX-001-280 53482	\$58,076	\$48,697	\$118,372	\$118,372	\$0	\$118,372
Total Supplies	\$67,816	\$58,969	\$129,684	\$129,684	(\$500)	\$129,184
Total TEXTBOOKS AND CLASS SUPPLIES	\$67,816	\$58,969	\$129,684	\$129,684	(\$500)	\$129,184
OTHER INSTRUCTIONAL COSTS						
Contracted Services						
4 CONSULTANTS Music 105-XXX-001-280 52205	\$14,725	\$15,450	\$16,500	\$18,500	\$0	\$18,500
Total Contracted Services	\$14,725	\$15,450	\$16,500	\$18,500	\$0	\$18,500
Other Charges						
5 TRAVEL, CONSULTANTS Music 105-XXX-001-280 54722	\$1,341	\$3,014	\$3,200	\$1,200	\$0	\$1,200
Total Other Charges	\$1,341	\$3,014	\$3,200	\$1,200	\$0	\$1,200
Total OTHER INSTRUCTIONAL COSTS	\$16,066	\$18,464	\$19,700	\$19,700	\$0	\$19,700
Report Total:	\$876,223	\$913,207	\$860,989	\$925,221	(\$500)	\$924,721

Human Resources

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$2,040,083	\$2,115,574	\$2,124,870	\$2,189,224	(\$148,852)	\$2,040,372
Contracted Services	\$225,388	\$152,002	\$242,225	\$180,083	\$0	\$180,083
Supplies	\$13,693	\$12,762	\$14,250	\$14,492	\$0	\$14,492
Other Charges	\$77,197,151	\$81,747,430	\$81,757,517	\$86,152,455	\$7,373,826	\$93,526,281
Equipment	\$6,075	\$8,300	\$7,982	\$5,482	\$0	\$5,482
Total:	\$79,482,391	\$84,036,069	\$84,146,844	\$88,541,736	\$7,224,974	\$95,766,710

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 27.0				ADMINISTRATIVE SERVICES					
				Salaries					
1	PROFESSIONAL Human Resources 101-XXX-023-040	51100	FTE: 5.0	\$825,578	\$829,988	\$830,268	\$859,203	\$(62,734)	\$796,469
2	CLERICAL Human Resources 101-XXX-023-040	51110	FTE: 12.0	\$447,126	\$486,538	\$492,274	\$496,313	\$29,974	\$526,287
3	MAINTENANCE/MECHANICS/TECHS Human Resources 101-XXX-023-040	51120	FTE: 10.0	\$757,887	\$788,989	\$788,518	\$819,815	\$(116,092)	\$703,723
4	TEMPORARY HELP Human Resources 101-XXX-023-040	51140	FTE: 0.0	\$3,867	\$3,838	\$4,152	\$4,235	\$0	\$4,235
5	CLERICAL - ADDT'L HRS Human Resources 101-XXX-023-040	51150	FTE: 0.0	\$5,625	\$5,593	\$9,658	\$9,658	\$0	\$9,658
6	OTHER SALARIES Human Resources 101-XXX-023-040	51170	FTE: 0.0	\$0	\$627	\$0	\$0	\$0	\$0
Total Salaries				\$2,040,083	\$2,115,574	\$2,124,870	\$2,189,224	\$(148,852)	\$2,040,372
				Contracted Services					
7	LEGAL FEES Human Resources 101-XXX-023-040	52195		\$35,984	\$19,318	\$104,400	\$50,000	\$0	\$50,000
8	SETTLEMENTS Human Resources 101-XXX-023-040	52196		\$73,363	\$22,500	\$0	\$0	\$0	\$0
9	CONSULTANTS Human Resources 101-XXX-023-040	52205		\$25,989	\$26,447	\$37,000	\$31,500	\$0	\$31,500

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES							
Contracted Services							
10	BIDS/NOTICES/ADVERTISING Human Resources 101-XXX-023-040 52210	\$2,388	\$2,634	\$3,500	\$2,500	\$0	\$2,500
11	EMPLOYEE BACKGROUND CHECKS Human Resources 101-XXX-023-040 52275	\$40,415	\$42,097	\$50,000	\$47,000	\$0	\$47,000
12	MEDICAL SERVICES Human Resources 101-XXX-023-040 52280	\$44,843	\$35,499	\$44,875	\$44,875	\$0	\$44,875
13	COPIER / MACHINE RENTAL Human Resources 101-XXX-023-040 52370	\$2,406	\$3,507	\$2,450	\$4,208	\$0	\$4,208
Total Contracted Services		\$225,388	\$152,002	\$242,225	\$180,083	\$0	\$180,083
Supplies							
14	OFFICE Human Resources 101-XXX-023-040 53440	\$10,024	\$9,314	\$9,330	\$10,330	\$0	\$10,330
15	PRINTING Human Resources 101-XXX-023-040 53445	\$1,744	\$1,736	\$2,000	\$2,000	\$0	\$2,000
16	POSTAGE/COURIER SERVICE Human Resources 101-XXX-023-040 53450	\$68	\$2	\$0	\$0	\$0	\$0
17	ID BADGES Human Resources 101-XXX-023-040 53536	\$1,080	\$1,118	\$1,920	\$1,162	\$0	\$1,162
18	TRAINING SUPPLIES Human Resources 101-XXX-023-040 53580	\$777	\$593	\$1,000	\$1,000	\$0	\$1,000
Total Supplies		\$13,693	\$12,762	\$14,250	\$14,492	\$0	\$14,492
Other Charges							
19	OTHER CHARGES Human Resources 101-XXX-023-040 54170	\$19,527	\$16,825	\$21,250	\$0	\$0	\$0
20	EMPLOYEE RECOGNITION Human Resources 101-XXX-023-040 54710	\$0	\$0	\$0	\$21,250	\$0	\$21,250
21	MILEAGE, PARKING, TOLLS Human Resources 101-XXX-023-040 54720	\$5,139	\$5,119	\$6,680	\$5,880	\$0	\$5,880
22	PROFESSIONAL DUES Human Resources 101-XXX-023-040 54730	\$3,358	\$3,939	\$2,500	\$3,500	\$0	\$3,500

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES							
Other Charges							
23	RECRUITMENT Human Resources 101-XXX-023-040 54745	\$38,426	\$38,906	\$39,227	\$41,727	\$0	\$41,727
24	INSTITUTES, CONFERENCES, MTGS. Human Resources 101-XXX-023-040 54750	\$24,584	\$21,734	\$18,700	\$16,200	\$0	\$16,200
Total Other Charges		\$91,033	\$86,521	\$88,357	\$88,557	\$0	\$88,557
Equipment							
25	COMPUTERS/BUSINESS EQUIPMENT Human Resources 101-XXX-023-040 55805	\$5,753	\$8,116	\$6,315	\$4,315	\$0	\$4,315
26	OFFICE FURNITURE/EQUIPMENT Human Resources 101-XXX-023-040 55810	\$322	\$185	\$1,667	\$1,167	\$0	\$1,167
Total Equipment		\$6,075	\$8,300	\$7,982	\$5,482	\$0	\$5,482
Total ADMINISTRATIVE SERVICES		\$2,376,272	\$2,375,160	\$2,477,684	\$2,477,838	\$(148,852)	\$2,328,986
FIXED CHARGES							
Other Charges							
27	UNEMPLOYMENT COMPENSATION Fixed Charges 112-XXX-990-990 54680	\$76,428	\$120,197	\$160,000	\$160,000	\$0	\$160,000
28	HEALTH INSURANCE Fixed Charges 112-XXX-990-990 54690	\$70,409,176	\$74,692,423	\$74,529,319	\$80,388,172	\$6,039,728	\$86,427,900
29	DENTAL INSURANCE Fixed Charges 112-XXX-990-990 54695	\$3,781,126	\$3,864,989	\$3,866,958	\$3,814,709	\$64,398	\$3,879,107
30	LIFE INSURANCE Fixed Charges 112-XXX-990-990 54700	\$472,161	\$568,638	\$546,373	\$570,894	\$19,700	\$590,594
31	OTHER POST EMPLOYMENT BENEFITS CC Fixed Charges 112-XXX-990-990 54705	\$1,464,846	\$1,436,387	\$1,436,387	\$0	\$1,250,000	\$1,250,000
32	COLLEGE CREDIT REIMBURSEMENT Fixed Charges 112-XXX-990-990 54740	\$902,380	\$978,275	\$1,130,123	\$1,130,123	\$0	\$1,130,123
Total Other Charges		\$77,106,118	\$81,660,909	\$81,669,160	\$86,063,898	\$7,373,826	\$93,437,724
Total FIXED CHARGES		\$77,106,118	\$81,660,909	\$81,669,160	\$86,063,898	\$7,373,826	\$93,437,724
Report Total:		\$79,482,391	\$84,036,069	\$84,146,844	\$88,541,736	\$7,224,974	\$95,766,710

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Summary Report

Operations and Maintenance

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$22,622,448	\$23,632,158	\$23,927,810	\$24,955,746	(\$8,399)	\$24,947,347
Contracted Services	\$26,940,636	\$26,788,878	\$26,834,997	\$27,472,739	\$1,582,001	\$29,054,740
Supplies	\$4,080,748	\$3,848,149	\$4,498,312	\$4,521,941	(\$140,621)	\$4,381,320
Other Charges	\$13,083,912	\$12,201,661	\$12,239,660	\$11,899,450	\$86,760	\$11,986,210
Equipment	\$1,039,193	\$328,444	\$308,336	\$348,436	\$28,485	\$376,921
Transfers	(\$283,080)	(\$237,491)	(\$265,000)	(\$265,000)	\$0	(\$265,000)
Total:	\$67,483,858	\$66,561,799	\$67,544,115	\$68,933,312	\$1,548,226	\$70,481,538

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
STUDENT TRANSPORTATION							
Contracted Services	\$23,233,333	\$23,720,463	\$23,052,866	\$23,555,912	\$1,576,181	\$25,132,093	
Equipment	\$172,205	\$16,604	\$4,441	\$44,541	\$21,485	\$66,026	
Other Charges	\$19,267	\$17,574	\$32,452	\$41,352	\$(8,453)	\$32,899	
Salaries	\$6,243,812	\$6,520,022	\$6,612,181	\$6,871,853	\$(40,816)	\$6,831,037	
Supplies	\$985,285	\$1,002,599	\$1,623,500	\$1,458,500	\$(20,650)	\$1,437,850	
Transfers	(\$283,080)	(\$237,491)	(\$265,000)	(\$265,000)	\$0	(\$265,000)	
TOTAL:	\$30,370,822	\$31,039,772	\$31,060,440	\$31,707,158	\$1,527,747	\$33,234,905	185.4
OPERATION OF PLANT							
Contracted Services	\$1,100,814	\$892,534	\$1,147,945	\$1,026,422	\$0	\$1,026,422	
Equipment	\$435,672	\$98,983	\$56,768	\$56,768	\$0	\$56,768	
Other Charges	\$13,047,704	\$12,164,727	\$12,177,037	\$11,832,927	\$95,213	\$11,928,140	
Salaries	\$10,499,494	\$11,020,513	\$11,143,042	\$11,635,411	\$407,922	\$12,043,333	
Supplies	\$1,069,094	\$999,067	\$1,061,146	\$1,049,131	\$0	\$1,049,131	
TOTAL:	\$26,152,779	\$25,175,825	\$25,585,938	\$25,600,659	\$503,135	\$26,103,794	336.9
MAINTENANCE OF PLANT							
Contracted Services	\$2,575,683	\$2,150,615	\$2,584,186	\$2,830,405	\$37,320	\$2,867,725	
Equipment	\$431,316	\$212,857	\$247,127	\$247,127	\$7,000	\$254,127	
Other Charges	\$16,940	\$19,359	\$30,171	\$25,171	\$0	\$25,171	
Salaries	\$5,500,676	\$5,684,298	\$5,776,394	\$6,028,829	\$(377,925)	\$5,650,904	
Supplies	\$1,898,183	\$1,723,817	\$1,693,310	\$1,889,310	\$(119,971)	\$1,769,339	
TOTAL:	\$10,422,798	\$9,790,946	\$10,331,188	\$11,020,842	\$(453,576)	\$10,567,266	94.5
COMMUNITY SERVICES							
Salaries	\$373,032	\$382,725	\$396,193	\$419,653	\$2,420	\$422,073	
Supplies	\$122,797	\$122,665	\$120,356	\$125,000	\$0	\$125,000	
TOTAL:	\$495,829	\$505,390	\$516,549	\$544,653	\$2,420	\$547,073	1.6
CAPITAL OUTLAY							
Contracted Services	\$30,806	\$25,266	\$50,000	\$60,000	\$(31,500)	\$28,500	
Salaries	\$5,434	\$24,599	97 \$0	\$0	\$0	\$0	

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
Supplies	\$5,390	\$0	\$0	\$0	\$0	\$0	
TOTAL:	\$41,630	\$49,865	\$50,000	\$60,000	\$(31,500)	\$28,500	0.0
Grand Total:	\$67,483,858	\$66,561,799	\$67,544,115	\$68,933,312	\$1,548,226	\$70,481,538	618.4

Facilities Management

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$15,439,313	\$16,088,698	\$16,310,839	\$17,035,098	\$173,277	\$17,208,375
Contracted Services	\$2,899,078	\$2,385,175	\$2,844,232	\$3,077,288	\$0	\$3,077,288
Supplies	\$2,620,959	\$2,560,006	\$2,404,812	\$2,605,456	(\$7,000)	\$2,598,456
Other Charges	\$629,657	\$607,436	\$609,573	\$670,279	\$95,213	\$765,492
Equipment	\$864,977	\$310,485	\$301,540	\$301,540	\$7,000	\$308,540
Total:	\$22,453,985	\$21,951,801	\$22,470,996	\$23,689,661	\$268,490	\$23,958,151

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 335.9						
OPERATION OF PLANT						
Salaries						
1 PROFESSIONAL Service Area Direction 110-XXX-031-800 51100 FTE: 0.5	\$72,922	\$74,166	\$74,186	\$77,619	\$4,488	\$82,107
2 CLERICAL Service Area Direction 110-XXX-031-800 51110 FTE: 1.0	\$46,979	\$49,378	\$49,621	\$56,782	\$3,949	\$60,731
3 MAINTENANCE/MECHANICS/TECHS Service Area Direction 110-XXX-031-800 51120 FTE: 4.0	\$170,311	\$171,109	\$174,492	\$168,663	\$47,479	\$216,142
4 CUSTODIAL Care and Upkeep 110-XXX-031-825 51115 FTE: 330.4	\$10,042,748	\$10,544,495	\$10,629,770	\$11,114,470	\$349,875	\$11,464,345
5 CUSTODIAL - ADDT'L HRS Care and Upkeep 110-XXX-031-825 51155 FTE: 0.0	\$88,093	\$98,398	\$113,017	\$111,819	\$0	\$111,819
Total Salaries	\$10,421,054	\$10,937,545	\$11,041,086	\$11,529,353	\$405,791	\$11,935,144
Contracted Services						
6 UNIFORMS Care and Upkeep 110-XXX-031-825 52265	\$42,460	\$34,372	\$54,000	\$54,000	\$0	\$54,000
7 INSPECTIONS Care and Upkeep 110-XXX-031-825 52290	\$785	\$5,532	\$15,000	\$15,000	\$0	\$15,000
8 FURNITURE Care and Upkeep 110-XXX-031-825 52316	\$58,736	\$(21,192)	\$20,000	\$20,000	\$0	\$20,000
9 REFUSE DISPOSAL Care and Upkeep 110-XXX-031-825 52385	\$169,444	\$208,212	\$138,000	\$138,000	\$0	\$138,000

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
OPERATION OF PLANT							
Contracted Services							
10	SEPTIC SERVICE/TANK PUMPING Care and Upkeep 110-XXX-031-825 52390	\$311,718	\$287,214	\$364,200	\$364,200	\$0	\$364,200
11	TANK TESTING Care and Upkeep 110-XXX-031-825 52395	\$20,642	\$67,662	\$57,250	\$57,250	\$0	\$57,250
12	WATER TESTING/TREATMENT Care and Upkeep 110-XXX-031-825 52400	\$72,931	\$1,380	\$70,675	\$70,675	\$0	\$70,675
13	SNOW REMOVAL Care and Upkeep 110-XXX-031-825 52425	\$84,986	\$47,840	\$50,000	\$50,000	\$0	\$50,000
14	RENT Care and Upkeep 110-XXX-031-825 52645	\$168,710	\$184,773	\$171,900	\$170,000	\$0	\$170,000
Total Contracted Services		\$930,411	\$815,793	\$941,025	\$939,125	\$0	\$939,125
Supplies							
15	OFFICE Service Area Direction 110-XXX-031-800 53440	\$1,231	\$682	\$1,000	\$3,885	\$0	\$3,885
16	PRINTING Service Area Direction 110-XXX-031-800 53445	\$9	\$15	\$250	\$0	\$0	\$0
17	POSTAGE/COURIER SERVICE Service Area Direction 110-XXX-031-800 53450	\$447	\$477	\$2,635	\$0	\$0	\$0
18	CUSTODIAL Care and Upkeep 110-XXX-031-825 53115	\$627,804	\$671,298	\$631,061	\$631,061	\$0	\$631,061
19	OTHER SUPPLIES Care and Upkeep 110-XXX-031-825 53170	\$0	\$66	\$0	\$0	\$0	\$0
20	REP./ MAINT.- BLDGS. & GROUNDS Care and Upkeep 110-XXX-031-825 53310	\$88,727	\$83,953	\$100,000	\$100,000	\$0	\$100,000
21	SNOW REMOVAL Care and Upkeep 110-XXX-031-825 53425	\$149,034	\$125,811	\$150,000	\$150,000	\$0	\$150,000
22	WATER CONDITIONING Care and Upkeep 110-XXX-031-825 53570	\$73,471	\$83,257	\$83,700	\$83,700	\$0	\$83,700
Total Supplies		\$940,723	\$965,560	\$968,646	\$968,646	\$0	\$968,646
Other Charges							

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
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OPERATION OF PLANT

Other Charges

23 MILEAGE, PARKING, TOLLS Service Area Direction 110-XXX-031-800 54720	\$86	\$25	\$1,203	\$1,203	\$0	\$1,203
24 INSTITUTES, CONFERENCES, MTGS. Service Area Direction 110-XXX-031-800 54750	\$604	\$625	\$250	\$250	\$0	\$250
25 PROPERTY INSURANCE Care and Upkeep 110-XXX-031-825 54650	\$624,472	\$601,702	\$601,702	\$662,408	\$95,213	\$757,621
Total Other Charges	\$625,162	\$602,352	\$603,155	\$663,861	\$95,213	\$759,074

Equipment

26 OTHER EQUIPMENT Service Area Direction 110-XXX-031-800 55170	\$504	\$0	\$0	\$0	\$0	\$0
27 COMPUTERS/BUSINESS EQUIPMENT Service Area Direction 110-XXX-031-800 55805	\$2,438	\$2,222	\$500	\$500	\$0	\$500
28 OTHER EQUIPMENT Care and Upkeep 110-XXX-031-825 55170	\$151,367	\$0	\$15,244	\$15,244	\$0	\$15,244
29 VEHICLES Care and Upkeep 110-XXX-031-825 55820	\$256,567	\$17,468	\$9,048	\$9,048	\$0	\$9,048
30 GROUNDS EQUIPMENT Care and Upkeep 110-XXX-031-825 55830	\$24,796	\$79,294	\$31,476	\$31,476	\$0	\$31,476
Total Equipment	\$435,672	\$98,983	\$56,268	\$56,268	\$0	\$56,268
Total OPERATION OF PLANT	\$13,353,021	\$13,420,234	\$13,610,180	\$14,157,253	\$501,004	\$14,658,257

FTE: 84.5

MAINTENANCE OF PLANT

Salaries

31 PROFESSIONAL Service Area Direction 111-XXX-990-800 51100 FTE: 2.5	\$355,688	\$368,287	\$369,172	\$383,517	\$(89,840)	\$293,677
32 CLERICAL Service Area Direction 111-XXX-990-800 51110 FTE: 3.0	\$122,245	\$130,373	\$132,047	\$144,182	\$5,522	\$149,704
33 MAINTENANCE/MECHANICS/TECHS Care and Upkeep 111-XXX-990-825 51120 FTE: 70.0	\$3,484,508	\$3,545,137	\$3,597,099	\$3,791,870	\$(159,288)	\$3,632,582
34 TEMPORARY HELP Care and Upkeep 111-XXX-990-825 51140 FTE: 0.0	\$102,360	\$114,910	\$122,021	\$122,021	\$0	\$122,021

By State Category

FY17 Actual FY18 Actual FY18 Budget FY19 Budget 19-20 Change FY20 Budget

MAINTENANCE OF PLANT

Salaries

35	MAINT./MECH./TECH. - ADDT'L HRS Care and Upkeep 111-XXX-990-825 51160 FTE: 0.0	\$121,748	\$167,778	\$179,949	\$179,949	\$0	\$179,949
36	MAINTENANCE/MECHANICS/TECHS Preventative Maintenance 111-XXX-990-850 51120 FTE: 9.0	\$458,678	\$441,942	\$473,272	\$464,553	\$8,672	\$473,225
Total Salaries		\$4,645,227	\$4,768,427	\$4,873,560	\$5,086,092	\$(234,934)	\$4,851,158

Contracted Services

37	OTHER CONTRACTED SERVICES Service Area Direction 111-XXX-990-800 52170	\$30,884	\$31,728	\$32,800	\$32,800	\$0	\$32,800
38	COPIER / MACHINE RENTAL Service Area Direction 111-XXX-990-800 52370	\$1,775	\$1,775	\$1,800	\$1,800	\$0	\$1,800
39	OTHER CONTRACTED SERVICES Care and Upkeep 111-XXX-990-825 52170	\$45,294	\$4,653	\$26,413	\$26,413	\$0	\$26,413
40	RESTITUTION Care and Upkeep 111-XXX-990-825 52222	\$(87)	\$0	\$0	\$0	\$0	\$0
41	ART Care and Upkeep 111-XXX-990-825 52241	\$677	\$1,953	\$2,500	\$2,500	\$0	\$2,500
42	PHYSICAL EDUCATION Care and Upkeep 111-XXX-990-825 52243	\$28,044	\$20,840	\$21,499	\$21,499	\$0	\$21,499
43	SCIENCE Care and Upkeep 111-XXX-990-825 52244	\$0	\$3,505	\$4,000	\$4,000	\$0	\$4,000
44	UNIFORMS Care and Upkeep 111-XXX-990-825 52265	\$20,890	\$21,364	\$24,663	\$24,663	\$0	\$24,663
45	FIRE SYSTEMS Care and Upkeep 111-XXX-990-825 52271	\$121,637	\$146,822	\$125,761	\$125,761	\$0	\$125,761
46	INSPECTIONS Care and Upkeep 111-XXX-990-825 52290	\$9,312	\$1,051	\$6,707	\$6,707	\$0	\$6,707
47	REP./ MAINT.- BLDGS. & GROUNDS Care and Upkeep 111-XXX-990-825 52310	\$28,941	\$50,234	\$38,066	\$38,066	\$0	\$38,066
48	OTHER BUILDING Care and Upkeep 111-XXX-990-825 52311	\$0	\$2,100	\$4,607	\$4,607	\$0	\$4,607

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MAINTENANCE OF PLANT							
Contracted Services							
49	POWER TOOLS Care and Upkeep 111-XXX-990-825 52312	\$0	\$0	\$1,658	\$1,658	\$0	\$1,658
50	FURNITURE Care and Upkeep 111-XXX-990-825 52316	\$3,647	\$6,314	\$10,595	\$10,595	\$0	\$10,595
51	REPAIRS-MATERIALS HAND EQUIP Care and Upkeep 111-XXX-990-825 52317	\$0	\$1,368	\$3,043	\$3,043	\$0	\$3,043
52	AIR CONDITIONING Care and Upkeep 111-XXX-990-825 52330	\$699,002	\$535,320	\$669,922	\$669,922	\$0	\$669,922
53	BOILER/PRESSURE VESSELS Care and Upkeep 111-XXX-990-825 52331	\$89,171	\$77,159	\$100,000	\$100,000	\$0	\$100,000
54	ELECTRICAL Care and Upkeep 111-XXX-990-825 52335	\$171,065	\$161,951	\$148,492	\$148,492	\$0	\$148,492
55	NATATORIUMS Care and Upkeep 111-XXX-990-825 52339	\$2,815	\$12,300	\$4,000	\$4,000	\$0	\$4,000
56	PLUMBING Care and Upkeep 111-XXX-990-825 52340	\$170,237	\$160,129	\$160,000	\$160,000	\$0	\$160,000
57	FAMILY/CONSUMER SCIENCE Care and Upkeep 111-XXX-990-825 52341	\$426	\$5,551	\$4,100	\$0	\$0	\$0
58	INDUSTRIAL ARTS Care and Upkeep 111-XXX-990-825 52342	\$14,928	\$8,098	\$10,000	\$0	\$0	\$0
59	VOCATIONAL EDUCATION Care and Upkeep 111-XXX-990-825 52343	\$8,002	\$14,063	\$8,556	\$22,656	\$0	\$22,656
60	MASONRY Care and Upkeep 111-XXX-990-825 52345	\$4,908	\$358	\$9,213	\$9,213	\$0	\$9,213
61	GLASS AND GLAZING Care and Upkeep 111-XXX-990-825 52346	\$87	\$2,250	\$4,607	\$4,607	\$0	\$4,607
62	ROOFING Care and Upkeep 111-XXX-990-825 52350	\$24,803	\$3,395	\$18,427	\$18,427	\$0	\$18,427

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MAINTENANCE OF PLANT							
Contracted Services							
63	ENVIRONMENTAL COMPLIANCE Care and Upkeep 111-XXX-990-825 52351	\$308,603	\$173,574	\$300,000	\$534,956	\$0	\$534,956
64	PARKING LOTS Care and Upkeep 111-XXX-990-825 52355	\$39,382	\$7,625	\$18,427	\$18,427	\$0	\$18,427
65	SIGNS AND FLAGPOLES Care and Upkeep 111-XXX-990-825 52357	\$(1,055)	\$0	\$4,607	\$4,607	\$0	\$4,607
66	SWITCH GEAR Care and Upkeep 111-XXX-990-825 52358	\$0	\$2,016	\$20,000	\$20,000	\$0	\$20,000
67	INTERSCHOLASTIC ATHLETICS Care and Upkeep 111-XXX-990-825 52480	\$17,910	\$16,201	\$23,764	\$23,764	\$0	\$23,764
68	MUSIC Care and Upkeep 111-XXX-990-825 52481	\$70,952	\$66,349	\$72,502	\$72,502	\$0	\$72,502
69	HARDWARE Care and Upkeep 111-XXX-990-825 52545	\$890	\$0	\$9,213	\$9,213	\$0	\$9,213
70	EXTERM AND PEST CONTROL Care and Upkeep 111-XXX-990-825 52555	\$2,463	\$125	\$4,900	\$4,900	\$0	\$4,900
71	FLOORS Care and Upkeep 111-XXX-990-825 52565	\$30,686	\$28,027	\$601	\$601	\$0	\$601
72	GROUNDS EQUIPMENT Care and Upkeep 111-XXX-990-825 52830	\$22,378	\$1,184	\$7,764	\$7,764	\$0	\$7,764
Total Contracted Services		\$1,968,666	\$1,569,382	\$1,903,207	\$2,138,163	\$0	\$2,138,163
Supplies							
73	OTHER SUPPLIES Service Area Direction 111-XXX-990-800 53170	\$136	\$268	\$1,000	\$1,000	\$0	\$1,000
74	OFFICE Service Area Direction 111-XXX-990-800 53440	\$8,371	\$8,802	\$8,500	\$11,608	\$0	\$11,608
75	PRINTING Service Area Direction 111-XXX-990-800 53445	\$20	\$10	\$2,000	\$500	\$0	\$500
76	POSTAGE/COURIER SERVICE Service Area Direction 111-XXX-990-800 53450	\$29	\$10	\$2,108	\$500	\$0	\$500

By State Category

FY17
Actual

FY18
Actual

FY18
Budget

FY19
Budget

19-20
Change

FY20
Budget

MAINTENANCE OF PLANT

Supplies

77 OTHER SUPPLIES Care and Upkeep 111-XXX-990-825 53170	\$691	\$1,293	\$0	\$0	\$0	\$0
78 ART Care and Upkeep 111-XXX-990-825 53241	\$0	\$0	\$500	\$500	\$0	\$500
79 PHYSICAL EDUCATION Care and Upkeep 111-XXX-990-825 53243	\$2,349	\$475	\$7,371	\$7,371	\$0	\$7,371
80 SCIENCE Care and Upkeep 111-XXX-990-825 53244	\$4,000	\$2,495	\$2,000	\$3,000	\$0	\$3,000
81 LAUNDRY Care and Upkeep 111-XXX-990-825 53266	\$1,912	\$2,481	\$2,000	\$2,000	\$0	\$2,000
82 LOCKERS Care and Upkeep 111-XXX-990-825 53267	\$18,979	\$10,100	\$8,292	\$8,292	\$0	\$8,292
83 SAFETY AND SECURITY Care and Upkeep 111-XXX-990-825 53270	\$1,930	\$671	\$5,528	\$5,528	\$0	\$5,528
84 REP./ MAINT. - BLDGS. & GROUNDS Care and Upkeep 111-XXX-990-825 53310	\$133,951	\$121,291	\$70,447	\$70,447	\$0	\$70,447
85 POWER TOOLS Care and Upkeep 111-XXX-990-825 53312	\$19,088	\$26,708	\$10,000	\$10,000	\$0	\$10,000
86 ACCOM. FOR DISABLED Care and Upkeep 111-XXX-990-825 53313	\$10,957	\$2,094	\$14,607	\$14,607	\$0	\$14,607
87 PAINTING Care and Upkeep 111-XXX-990-825 53314	\$25,953	\$36,786	\$41,067	\$41,067	\$0	\$41,067
88 FURNITURE Care and Upkeep 111-XXX-990-825 53316	\$2,631	\$4,119	\$2,000	\$2,000	\$0	\$2,000
89 SUPPLIES-MATERIALS HAND EQUIP. Care and Upkeep 111-XXX-990-825 53317	\$19,906	\$8,166	\$5,528	\$5,528	\$0	\$5,528
90 SHADES, CURTAINS Care and Upkeep 111-XXX-990-825 53318	\$3,283	\$273	\$3,685	\$3,685	\$0	\$3,685

By State Category

FY17
Actual

FY18
Actual

FY18
Budget

FY19
Budget

19-20
Change

FY20
Budget

MAINTENANCE OF PLANT

Supplies

91 AIR CONDITIONING Care and Upkeep 111-XXX-990-825 53330	\$378,972	\$310,011	\$134,382	\$284,382	\$0	\$284,382
92 BOILER/PRESSURE VESSELS Care and Upkeep 111-XXX-990-825 53331	\$61,083	\$35,479	\$120,752	\$120,752	\$0	\$120,752
93 ELECTRICAL Care and Upkeep 111-XXX-990-825 53335	\$199,336	\$165,639	\$185,000	\$185,000	\$0	\$185,000
94 LUMBER AND BUILDING Care and Upkeep 111-XXX-990-825 53336	\$44,480	\$48,568	\$50,000	\$50,000	\$0	\$50,000
95 PLUMBING Care and Upkeep 111-XXX-990-825 53340	\$304,785	\$357,723	\$330,000	\$330,000	\$0	\$330,000
96 FAMILY/CONSUMER SCIENCE Care and Upkeep 111-XXX-990-825 53341	\$0	\$54	\$543	\$0	\$0	\$0
97 INDUSTRIAL ARTS Care and Upkeep 111-XXX-990-825 53342	\$513	\$18	\$2,449	\$0	\$0	\$0
98 VOCATIONAL EDUCATION Care and Upkeep 111-XXX-990-825 53343	\$2,000	\$13,504	\$2,041	\$5,033	\$0	\$5,033
99 MASONRY Care and Upkeep 111-XXX-990-825 53345	\$10,599	\$11,012	\$9,213	\$9,213	\$0	\$9,213
100 GLASS AND GLAZING Care and Upkeep 111-XXX-990-825 53346	\$20,252	\$19,441	\$30,427	\$30,427	\$(10,000)	\$20,427
101 ROOFING Care and Upkeep 111-XXX-990-825 53350	\$16,833	\$26,321	\$18,427	\$18,427	\$0	\$18,427
102 ENVIRONMENTAL COMPLIANCE Care and Upkeep 111-XXX-990-825 53351	\$9,788	\$4,823	\$17,961	\$17,961	\$0	\$17,961
103 PARKING LOTS Care and Upkeep 111-XXX-990-825 53355	\$7,596	\$16,730	\$24,213	\$24,213	\$0	\$24,213
104 SIGNS AND FLAGPOLES Care and Upkeep 111-XXX-990-825 53357	\$1,942	\$1,283	\$2,764	\$2,764	\$0	\$2,764

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MAINTENANCE OF PLANT						
Supplies						
105 INTERSCHOLASTIC ATHLETICS Care and Upkeep 111-XXX-990-825 53480	\$0	\$2,000	\$2,000	\$2,000	\$0	\$2,000
106 MUSIC Care and Upkeep 111-XXX-990-825 53481	\$506	\$0	\$1,000	\$1,000	\$0	\$1,000
107 HARDWARE Care and Upkeep 111-XXX-990-825 53545	\$7,815	\$6,333	\$3,000	\$3,000	\$3,000	\$6,000
108 PEST CONTROL Care and Upkeep 111-XXX-990-825 53555	\$8,768	\$7,455	\$6,633	\$6,633	\$0	\$6,633
109 FLOOR Care and Upkeep 111-XXX-990-825 53565	\$29,897	\$34,536	\$14,372	\$14,372	\$0	\$14,372
110 GROUNDS EQUIPMENT Care and Upkeep 111-XXX-990-825 53830	\$94,016	\$92,398	\$70,000	\$115,000	\$0	\$115,000
111 OTHER SUPPLIES Preventative Maintenance 111-XXX-990-850 53170	\$104,071	\$92,411	\$104,000	\$104,000	\$0	\$104,000
Total Supplies	\$1,557,440	\$1,471,781	\$1,315,810	\$1,511,810	\$(7,000)	\$1,504,810
Other Charges						
112 MILEAGE, PARKING, TOLLS Service Area Direction 111-XXX-990-800 54720	\$535	\$952	\$1,218	\$1,218	\$0	\$1,218
113 INSTITUTES, CONFERENCES, MTGS. Service Area Direction 111-XXX-990-800 54750	\$3,697	\$1,287	\$1,200	\$1,200	\$0	\$1,200
114 MILEAGE, PARKING, TOLLS Care and Upkeep 111-XXX-990-825 54720	\$0	\$0	\$100	\$100	\$0	\$100
115 INSTITUTES, CONFERENCES, MTGS. Care and Upkeep 111-XXX-990-825 54750	\$263	\$2,845	\$3,900	\$3,900	\$0	\$3,900
Total Other Charges	\$4,495	\$5,084	\$6,418	\$6,418	\$0	\$6,418
Equipment						
116 OTHER EQUIPMENT Service Area Direction 111-XXX-990-800 55170	\$570	\$0	\$1,476	\$1,476	\$0	\$1,476
117 OTHER EQUIPMENT Care and Upkeep 111-XXX-990-825 55170	\$158,664	\$156,512	\$163,730	\$163,730	\$0	\$163,730

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MAINTENANCE OF PLANT						
Equipment						
118 LAUNDRY Care and Upkeep 111-XXX-990-825 55266	\$3,710	\$2,314	\$1,215	\$1,215	\$0	\$1,215
119 SAFETY AND SECURITY Care and Upkeep 111-XXX-990-825 55270	\$962	\$0	\$500	\$500	\$0	\$500
120 POWER TOOLS Care and Upkeep 111-XXX-990-825 55312	\$236	\$0	\$500	\$500	\$0	\$500
121 SHADES, CURTAINS Care and Upkeep 111-XXX-990-825 55318	\$4,021	\$1,761	\$4,251	\$4,251	\$0	\$4,251
122 AIR CONDITIONING Care and Upkeep 111-XXX-990-825 55330	\$491	\$2,295	\$4,921	\$4,921	\$0	\$4,921
123 BOILER/PRESSURE VESSELS Care and Upkeep 111-XXX-990-825 55331	\$0	\$1,335	\$5,716	\$5,716	\$0	\$5,716
124 ELECTRICAL Care and Upkeep 111-XXX-990-825 55335	\$1,673	\$4,450	\$4,723	\$4,723	\$0	\$4,723
125 NATATORIUMS Care and Upkeep 111-XXX-990-825 55339	\$1,637	\$1,351	\$4,723	\$4,723	\$0	\$4,723
126 PLUMBING Care and Upkeep 111-XXX-990-825 55340	\$11,385	\$1,059	\$4,921	\$4,921	\$0	\$4,921
127 INTERSCHOLASTIC ATHLETICS Care and Upkeep 111-XXX-990-825 55480	\$1,960	\$0	\$1,968	\$1,968	\$0	\$1,968
128 HARDWARE Care and Upkeep 111-XXX-990-825 55545	\$18,328	\$22,637	\$12,377	\$12,377	\$7,000	\$19,377
129 FLOORS Care and Upkeep 111-XXX-990-825 55565	\$4,515	\$8,540	\$7,409	\$7,409	\$0	\$7,409
130 GROUNDS EQUIPMENT Care and Upkeep 111-XXX-990-825 55830	\$221,155	\$9,248	\$26,842	\$26,842	\$0	\$26,842
Total Equipment	\$429,305	\$211,502	\$245,272	\$245,272	\$7,000	\$252,272
Total MAINTENANCE OF PLANT	\$8,605,134	\$8,026,177	\$8,344,267	\$8,987,755	\$(234,934)	\$8,752,821
FTE: 1.6						
COMMUNITY SERVICES						
Salaries						

By State Category				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
COMMUNITY SERVICES									
Salaries									
131	CLERICAL Community Service 114-XXX-990-870 51110 FTE: 1.0			\$28,688	\$40,076	\$41,943	\$43,515	\$1,723	\$45,238
132	CUSTODIAL Community Service 114-XXX-990-870 51115 FTE: 0.6			\$14,640	\$16,540	\$18,568	\$17,631	\$697	\$18,328
133	CUSTODIAL - ADDT'L HRS Community Service 114-XXX-990-870 51155 FTE: 0.0			\$179,587	\$178,764	\$243,518	\$200,000	\$0	\$200,000
134	OTHER SALARIES Community Service 114-XXX-990-870 51170 FTE: 0.0			\$150,117	\$147,346	\$92,164	\$158,507	\$0	\$158,507
Total Salaries				\$373,032	\$382,725	\$396,193	\$419,653	\$2,420	\$422,073
Supplies									
135	CUSTODIAL Community Service 114-XXX-990-870 53115			\$122,797	\$122,665	\$120,356	\$125,000	\$0	\$125,000
Total Supplies				\$122,797	\$122,665	\$120,356	\$125,000	\$0	\$125,000
Total COMMUNITY SERVICES				\$495,829	\$505,390	\$516,549	\$544,653	\$2,420	\$547,073
Report Total:				\$22,453,985	\$21,951,801	\$22,470,996	\$23,689,661	\$268,490	\$23,958,151

Planning and Construction

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$718,625	\$770,351	\$748,985	\$779,468	(\$147,664)	\$631,804
Contracted Services	\$101,446	\$95,613	\$134,132	\$110,750	\$0	\$110,750
Supplies	\$10,058	\$6,396	\$8,000	\$8,000	\$0	\$8,000
Other Charges	\$12,445	\$14,275	\$23,753	\$18,753	\$0	\$18,753
Equipment	\$2,011	\$1,355	\$1,855	\$1,855	\$0	\$1,855
Total:	\$844,585	\$887,989	\$916,725	\$918,826	(\$147,664)	\$771,162

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 7.0 MAINTENANCE OF PLANT						
Salaries						
1 PROFESSIONAL Planning & Construction 111-XXX-990-845 51100 FTE: 4.0	\$492,874	\$512,895	\$512,775	\$533,514	\$(96,283)	\$437,231
2 CLERICAL Planning & Construction 111-XXX-990-845 51110 FTE: 1.0	\$97,829	\$102,727	\$103,176	\$106,213	\$(54,333)	\$51,880
3 MAINTENANCE/MECHANICS/TECHS Planning & Construction 111-XXX-990-845 51120 FTE: 2.0	\$100,767	\$106,783	\$105,607	\$112,314	\$2,952	\$115,266
4 OTHER SALARIES Planning & Construction 111-XXX-990-845 51170 FTE: 0.0	\$21,720	\$23,346	\$27,427	\$27,427	\$0	\$27,427
Total Salaries	\$713,191	\$745,751	\$748,985	\$779,468	\$(147,664)	\$631,804
Contracted Services						
5 OTHER CONTRACTED SERVICES Planning & Construction 111-XXX-990-845 52170	\$19,735	\$27,510	\$31,500	\$0	\$0	\$0
6 CONSULTANTS Planning & Construction 111-XXX-990-845 52205	\$45,177	\$37,172	\$39,632	\$42,750	\$31,500	\$74,250
7 BIDS/NOTICES/ADVERTISING Planning & Construction 111-XXX-990-845 52210	\$2,677	\$2,613	\$10,000	\$5,000	\$0	\$5,000
8 COPIER / MACHINE RENTAL Planning & Construction 111-XXX-990-845 52370	\$3,051	\$3,051	\$3,000	\$3,000	\$0	\$3,000
Total Contracted Services	\$70,640	\$70,347	\$84,132	\$50,750	\$31,500	\$82,250
Supplies						

By State Category				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MAINTENANCE OF PLANT									
Supplies									
9	OFFICE Planning & Construction 111-XXX-990-845 53440	\$4,669	\$6,396	\$8,000	\$8,000	\$0	\$8,000		
Total Supplies		\$4,669	\$6,396	\$8,000	\$8,000	\$0	\$8,000		
Other Charges									
10	MILEAGE, PARKING, TOLLS Planning & Construction 111-XXX-990-845 54720	\$10,432	\$12,081	\$21,653	\$16,653	\$0	\$16,653		
11	INSTITUTES, CONFERENCES, MTGS. Planning & Construction 111-XXX-990-845 54750	\$2,013	\$2,194	\$2,100	\$2,100	\$0	\$2,100		
Total Other Charges		\$12,445	\$14,275	\$23,753	\$18,753	\$0	\$18,753		
Equipment									
12	COMPUTERS/BUSINESS EQUIPMENT Planning & Construction 111-XXX-990-845 55805	\$1,176	\$752	\$1,176	\$1,176	\$0	\$1,176		
13	OFFICE FURNITURE/EQUIPMENT Planning & Construction 111-XXX-990-845 55810	\$835	\$603	\$679	\$679	\$0	\$679		
Total Equipment		\$2,011	\$1,355	\$1,855	\$1,855	\$0	\$1,855		
Total MAINTENANCE OF PLANT		\$802,955	\$838,124	\$866,725	\$858,826	\$(116,164)	\$742,662		
FTE: 0.0									
CAPITAL OUTLAY									
Salaries									
14	PROFESSIONAL Capital Outlay 115-XXX-037-990 51100 FTE: 0.0	\$5,434	\$2,119	\$0	\$0	\$0	\$0		
15	CUSTODIAL - ADDT'L HRS Capital Outlay 115-XXX-037-990 51155 FTE: 0.0	\$0	\$17,631	\$0	\$0	\$0	\$0		
16	MAINT./MECH./TECH. - ADDT'L HRS Capital Outlay 115-XXX-037-990 51160 FTE: 0.0	\$0	\$4,850	\$0	\$0	\$0	\$0		
Total Salaries		\$5,434	\$24,599	\$0	\$0	\$0	\$0		
Contracted Services									
17	OTHER CONTRACTED SERVICES Capital Outlay 115-XXX-037-990 52170	\$30,806	\$25,266	\$50,000	\$50,000	\$(31,500)	\$18,500		
18	LEGAL FEES Capital Outlay 115-XXX-037-990 52195	\$0	\$0	\$0	\$10,000	\$0	\$10,000		
Total Contracted Services		\$30,806	\$25,266	\$50,000	\$60,000	\$(31,500)	\$28,500		
Supplies									
19	OTHER SUPPLIES Capital Outlay 115-XXX-037-990 53170	\$5,390	\$0	\$0	\$0	\$0	\$0		

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
CAPITAL OUTLAY						
Total Supplies	\$5,390	\$0	\$0	\$0	\$0	\$0
Total CAPITAL OUTLAY	\$41,630	\$49,865	\$50,000	\$60,000	\$(31,500)	\$28,500
Report Total:	\$844,585	\$887,989	\$916,725	\$918,826	\$(147,664)	\$771,162

Transportation

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$6,386,070	\$6,690,142	\$6,766,030	\$7,035,122	(\$36,143)	\$6,998,979
Contracted Services	\$23,376,974	\$23,860,529	\$23,137,866	\$23,700,912	\$1,582,001	\$25,282,913
Supplies	\$1,321,360	\$1,248,240	\$1,993,000	\$1,828,000	(\$133,621)	\$1,694,379
Other Charges	\$19,267	\$17,574	\$32,452	\$41,352	(\$8,453)	\$32,899
Equipment	\$172,205	\$16,604	\$4,441	\$44,541	\$21,485	\$66,026
Transfers	(\$283,080)	(\$237,491)	(\$265,000)	(\$265,000)	\$0	(\$265,000)
Total:	\$30,992,796	\$31,595,597	\$31,668,789	\$32,384,927	\$1,425,269	\$33,810,196

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
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FTE: 185.4

STUDENT TRANSPORTATION

Salaries

1	PROFESSIONAL Service Area Direction 109-XXX-990-800 51100 FTE: 4.0	\$441,893	\$441,088	\$443,277	\$449,346	\$11,756	\$461,102
2	CLERICAL Service Area Direction 109-XXX-990-800 51110 FTE: 3.0	\$184,868	\$193,457	\$193,921	\$206,662	\$(52,724)	\$153,938
3	MAINTENANCE/MECHANICS/TECHS Service Area Direction 109-XXX-990-800 51120 FTE: 4.0	\$276,440	\$304,987	\$304,529	\$315,672	\$(66,436)	\$249,236
4	CLERICAL - ADDT'L HRS Service Area Direction 109-XXX-990-800 51150 FTE: 0.0	\$0	\$0	\$1,187	\$1,187	\$(137)	\$1,050
5	MAINT./MECH./TECH. - ADDT'L HRS Service Area Direction 109-XXX-990-800 51160 FTE: 0.0	\$5,252	\$1,794	\$2,000	\$2,040	\$(40)	\$2,000
6	MAINTENANCE/MECHANICS/TECHS Regular Programs 109-XXX-990-805 51120 FTE: 0.0	\$0	\$0	\$0	\$0	\$214	\$214
7	BUS DRIVERS/ATTENDANTS Regular Programs 109-XXX-990-805 51125 FTE: 0.8	\$30,079	\$21,804	\$22,348	\$22,987	\$0	\$22,987
8	MAINTENANCE/MECHANICS/TECHS Special Transportation 109-XXX-990-810 51120 FTE: 2.0	\$97,709	\$99,887	\$100,163	\$103,109	\$1,001	\$104,110
9	BUS DRIVERS/ATTENDANTS Special Transportation 109-XXX-990-810 51125 FTE: 163.8	\$3,398,621	\$3,555,854	\$3,632,426	\$3,824,881	\$111,817	\$3,936,698

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
STUDENT TRANSPORTATION							
Salaries							
10	BUS DRIVERS/ATTENDANTS SUBS Special Transportation 109-XXX-990-810 51126 FTE: 0.0	\$94,355	\$182,081	\$130,395	\$130,395	\$0	\$130,395
11	BUS DRIVERS/ATTENDANTS SUMMER Special Transportation 109-XXX-990-810 51127 FTE: 0.0	\$318,392	\$393,974	\$400,000	\$400,000	\$0	\$400,000
12	MAINT./MECH./TECH. - ADDT'L HRS Special Transportation 109-XXX-990-810 51160 FTE: 0.0	\$0	\$1,127	\$6,950	\$6,950	\$(2,450)	\$4,500
13	BUS DRIVER/ATTEND. - ADDT'L HRS Special Transportation 109-XXX-990-810 51165 FTE: 0.0	\$677,767	\$642,615	\$643,338	\$656,205	\$0	\$656,205
14	OTHER SALARIES Special Transportation 109-XXX-990-810 51170 FTE: 0.0	\$25,105	\$27,930	\$29,391	\$29,979	\$599	\$30,578
15	BUS DRIVERS/ATTENDANTS School Activity 109-XXX-990-815 51125 FTE: 0.8	\$22,646	\$23,000	\$23,022	\$24,419	\$(745)	\$23,674
16	BUS DRIVER/ATTENDANT FIELDTRIPS School Activity 109-XXX-990-815 51128 FTE: 0.0	\$262,289	\$218,713	\$236,000	\$240,720	\$(10,720)	\$230,000
17	MAINTENANCE/MECHANICS/TECHS Vehicle Maintenance 109-XXX-990-820 51120 FTE: 7.0	\$399,429	\$397,652	\$426,522	\$440,375	\$(32,025)	\$408,350
18	TEMPORARY HELP Vehicle Maintenance 109-XXX-990-820 51140 FTE: 0.0	\$525	\$0	\$6,000	\$6,000	\$0	\$6,000
19	MAINT./MECH./TECH. - ADDT'L HRS Vehicle Maintenance 109-XXX-990-820 51160 FTE: 0.0	\$8,443	\$14,061	\$10,712	\$10,926	\$(926)	\$10,000
Total Salaries		\$6,243,812	\$6,520,022	\$6,612,181	\$6,871,853	\$(40,816)	\$6,831,037
Contracted Services							
20	OTHER CONTRACTED SERVICES Service Area Direction 109-XXX-990-800 52170	\$31,815	\$32,450	\$30,000	\$0	\$35,000	\$35,000
21	REPAIRS-EQUIPMENT Service Area Direction 109-XXX-990-800 52315	\$3,877	\$3,460	\$2,000	\$2,000	\$0	\$2,000
22	COPIER / MACHINE RENTAL Service Area Direction 109-XXX-990-800 52370	\$1,594	\$1,400	\$2,000	\$2,000	\$0	\$2,000
23	SOFTWARE MAINTENANCE Service Area Direction 109-XXX-990-800 52380	\$0	\$0	\$0	\$46,000	\$(18,939)	\$27,061

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
STUDENT TRANSPORTATION							
Contracted Services							
24	BUS CONTRACTS-FOSTER Regular Programs 109-XXX-990-805 52284	\$45,243	\$74,874	\$0	\$0	\$75,000	\$75,000
25	BUS CONTRACTS Regular Programs 109-XXX-990-805 52285	\$20,939,285	\$21,366,448	\$20,818,714	\$21,273,262	\$1,446,779	\$22,720,041
26	BUS CONTRACTS - ALT ED Regular Programs 109-XXX-990-805 52286	\$341,393	\$378,977	\$450,000	\$450,000	\$(50,000)	\$400,000
27	BUS CONTRACTS-MCKINNEY VENTO Regular Programs 109-XXX-990-805 52288	\$249,422	\$427,483	\$404,962	\$353,962	\$46,038	\$400,000
28	OTHER CONTRACTED SERVICES Special Transportation 109-XXX-990-810 52170	\$13,510	\$14,729	\$35,000	\$35,000	\$0	\$35,000
29	MEDICAL SERVICES Special Transportation 109-XXX-990-810 52280	\$15,265	\$16,635	\$20,000	\$20,000	\$0	\$20,000
30	BUS CONTRACTS Special Transportation 109-XXX-990-810 52285	\$129,198	\$117,840	\$90,000	\$130,000	\$0	\$130,000
31	BUS CONTRACTS - ALT ED Special Transportation 109-XXX-990-810 52286	\$46,827	\$35,086	\$52,700	\$52,700	\$(7,700)	\$45,000
32	BUS CONTRACTS - ARROW Special Transportation 109-XXX-990-810 52287	\$300,272	\$291,322	\$335,000	\$335,000	\$0	\$335,000
33	BUS CONTRACTS-HIGHROADS Special Transportation 109-XXX-990-810 52289	\$65,511	\$74,347	\$0	\$0	\$75,000	\$75,000
34	TRANSPORTATION-FIELD TRIPS Special Transportation 109-XXX-990-810 52300	\$81	\$0	\$5,000	\$5,000	\$0	\$5,000
35	REPAIRS/MAINTENANCE-VEHICLES Special Transportation 109-XXX-990-810 52325	\$497,890	\$336,032	\$250,000	\$250,000	\$0	\$250,000
36	TRANSPORTATION-FIELD TRIPS School Activity 109-XXX-990-815 52300	\$337,384	\$346,379	\$355,000	\$355,000	\$0	\$355,000
37	TRANSPORTATION-SCIENCE School Activity 109-XXX-990-815 52301	\$100,251	\$96,633	\$79,005	\$101,503	\$0	\$101,503

By State Category

FY17
Actual

FY18
Actual

FY18
Budget

FY19
Budget

19-20
Change

FY20
Budget

STUDENT TRANSPORTATION

Contracted Services

38 TRANSPORTATION-MUSIC School Activity 109-XXX-990-815 52302	\$73,804	\$69,279	\$62,278	\$77,278	\$0	\$77,278
39 TRANSPORTATION-TECH/NURSE School Activity 109-XXX-990-815 52303	\$21,150	\$14,858	\$15,960	\$20,960	\$419	\$21,379
40 TRANSPORTATION-OTHER School Activity 109-XXX-990-815 52304	\$9,014	\$10,129	\$20,072	\$20,072	\$(9,741)	\$10,331
41 INSPECTIONS Vehicle Maintenance 109-XXX-990-820 52290	\$10,545	\$12,101	\$9,500	\$10,500	\$0	\$10,500
42 REPAIRS/MAINTENANCE-VEHICLES Vehicle Maintenance 109-XXX-990-820 52325	\$0	\$0	\$15,675	\$15,675	\$(15,675)	\$0
Total Contracted Services	\$23,233,333	\$23,720,463	\$23,052,866	\$23,555,912	\$1,576,181	\$25,132,093

Supplies

43 REPAIRS/MAINTENANCE-VEHICLES Service Area Direction 109-XXX-990-800 53325	\$804	\$604	\$0	\$0	\$0	\$0
44 OFFICE Service Area Direction 109-XXX-990-800 53440	\$13,496	\$10,793	\$19,000	\$19,000	\$(8,000)	\$11,000
45 PRINTING Service Area Direction 109-XXX-990-800 53445	\$1,718	\$3,176	\$5,000	\$5,000	\$0	\$5,000
46 POSTAGE/COURIER SERVICE Service Area Direction 109-XXX-990-800 53450	\$123	\$30	\$0	\$0	\$100	\$100
47 FUEL/OIL Service Area Direction 109-XXX-990-800 53575	\$3,094	\$2,636	\$7,000	\$7,000	\$0	\$7,000
48 FUEL/OIL Regular Programs 109-XXX-990-805 53575	\$35,378	\$27,773	\$52,250	\$39,250	\$(9,250)	\$30,000
49 BULK STORAGE Regular Programs 109-XXX-990-805 53576	\$(361,500)	\$13,601	\$0	\$0	\$0	\$0
50 TRAINING SUPPLIES Regular Programs 109-XXX-990-805 53580	\$7,621	\$7,090	\$10,000	\$10,000	\$(2,500)	\$7,500
51 OTHER SUPPLIES Special Transportation 109-XXX-990-810 53170	\$6,637	\$4,043	\$5,000	\$5,000	\$(1,000)	\$4,000

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
STUDENT TRANSPORTATION							
Supplies							
52	REPAIRS/MAINTENANCE-VEHICLES Special Transportation 109-XXX-990-810 53325	\$589,004	\$440,871	\$650,000	\$600,000	\$0	\$600,000
53	FUEL/OIL Special Transportation 109-XXX-990-810 53575	\$672,190	\$472,105	\$845,000	\$750,000	\$0	\$750,000
54	REPAIRS/MAINTENANCE-VEHICLES Vehicle Maintenance 109-XXX-990-820 53325	\$7,744	\$11,535	\$20,250	\$13,250	\$0	\$13,250
55	TOOLS Vehicle Maintenance 109-XXX-990-820 53540	\$8,976	\$8,342	\$10,000	\$10,000	\$0	\$10,000
Total Supplies		\$985,285	\$1,002,599	\$1,623,500	\$1,458,500	\$(20,650)	\$1,437,850
Other Charges							
56	MILEAGE, PARKING, TOLLS Service Area Direction 109-XXX-990-800 54720	\$7,506	\$7,520	\$9,015	\$9,015	\$(1,515)	\$7,500
57	PROFESSIONAL DUES Service Area Direction 109-XXX-990-800 54730	\$0	\$0	\$1,100	\$0	\$0	\$0
58	INSTITUTES, CONFERENCES, MTGS. Service Area Direction 109-XXX-990-800 54750	\$2,853	\$1,515	\$2,937	\$2,937	\$(437)	\$2,500
59	EMPLOYEE RECOGNITION Special Transportation 109-XXX-990-810 54710	\$295	\$207	\$1,500	\$1,500	\$1,399	\$2,899
60	MILEAGE, PARKING, TOLLS Special Transportation 109-XXX-990-810 54720	\$8,613	\$8,200	\$17,900	\$17,900	\$(7,900)	\$10,000
61	INSTITUTES, CONFERENCES, MTGS. Special Transportation 109-XXX-990-810 54750	\$0	\$0	\$0	\$10,000	\$0	\$10,000
62	TRAINING Vehicle Maintenance 109-XXX-990-820 54580	\$0	\$133	\$0	\$0	\$0	\$0
Total Other Charges		\$19,267	\$17,574	\$32,452	\$41,352	\$(8,453)	\$32,899
Equipment							
63	OTHER EQUIPMENT Service Area Direction 109-XXX-990-800 55170	\$850	\$0	\$679	\$0	\$0	\$0
64	SOFTWARE Service Area Direction 109-XXX-990-800 55460	\$16,715	\$15,600	\$0	\$39,000	\$22,026	\$61,026

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
STUDENT TRANSPORTATION							
Equipment							
65	OFFICE FURNITURE/EQUIPMENT Service Area Direction 109-XXX-990-800 55810	\$0	\$0	\$0	\$1,779	\$(279)	\$1,500
66	SAFETY AND SECURITY Regular Programs 109-XXX-990-805 55270	\$154,640	\$0	\$0	\$0	\$0	\$0
67	COMPUTERS/BUSINESS EQUIPMENT Regular Programs 109-XXX-990-805 55805	\$0	\$1,004	\$2,262	\$2,262	\$(262)	\$2,000
68	OTHER EQUIPMENT Vehicle Maintenance 109-XXX-990-820 55170	\$0	\$0	\$1,500	\$1,500	\$0	\$1,500
Total Equipment		\$172,205	\$16,604	\$4,441	\$44,541	\$21,485	\$66,026
Transfers							
69	FIELDTRIP COST RECOVERY School Activity 109-XXX-990-815 89500	\$(283,080)	\$(237,491)	\$(265,000)	\$(265,000)	\$0	\$(265,000)
Total Transfers		\$(283,080)	\$(237,491)	\$(265,000)	\$(265,000)	\$0	\$(265,000)
Total STUDENT TRANSPORTATION		\$30,370,822	\$31,039,772	\$31,060,440	\$31,707,158	\$1,527,747	\$33,234,905
FTE: 3.0 MAINTENANCE OF PLANT							
Salaries							
70	MAINTENANCE/MECHANICS/TECHS Vehicle Maintenance 111-XXX-990-820 51120 FTE: 3.0	\$142,258	\$153,970	\$153,849	\$163,269	\$4,673	\$167,942
71	MAINT./MECH./TECH. - ADDT'L HRS Vehicle Maintenance 111-XXX-990-820 51160 FTE: 0.0	\$0	\$16,150	\$0	\$0	\$0	\$0
Total Salaries		\$142,258	\$170,119	\$153,849	\$163,269	\$4,673	\$167,942
Contracted Services							
72	OTHER CONTRACTED SERVICES Vehicle Maintenance 111-XXX-990-820 52170	\$137,753	\$127,497	\$78,000	\$138,000	\$0	\$138,000
73	REPAIRS/MAINTENANCE-VEHICLES Vehicle Maintenance 111-XXX-990-820 52325	\$5,888	\$12,569	\$7,000	\$7,000	\$5,820	\$12,820
Total Contracted Services		\$143,641	\$140,066	\$85,000	\$145,000	\$5,820	\$150,820
Supplies							
74	OTHER SUPPLIES Vehicle Maintenance 111-XXX-990-820 53170	\$101,463	\$88,940	\$95,000	\$105,000	\$(14,282)	\$90,718
75	REPAIRS/MAINTENANCE-VEHICLES Vehicle Maintenance 111-XXX-990-820 53325	\$5,397	\$7,293	\$16,500	\$6,500	\$938	\$7,438

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MAINTENANCE OF PLANT							
Supplies							
76	FUEL/OIL Vehicle Maintenance 111-XXX-990-820 53575	\$229,214	\$149,408	\$258,000	\$258,000	\$(99,627)	\$158,373
Total Supplies		\$336,074	\$245,640	\$369,500	\$369,500	\$(112,971)	\$256,529
Total MAINTENANCE OF PLANT		\$621,973	\$555,825	\$608,349	\$677,769	\$(102,478)	\$575,291
Report Total:		\$30,992,796	\$31,595,597	\$31,668,789	\$32,384,927	\$1,425,269	\$33,810,196

Utility Resource Management

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$78,441	\$82,968	\$101,956	\$106,058	\$2,131	\$108,189
Contracted Services	\$563,139	\$447,561	\$718,767	\$583,789	\$0	\$583,789
Supplies	\$128,371	\$33,508	\$92,500	\$80,485	\$0	\$80,485
Other Charges	\$12,422,542	\$11,562,375	\$11,573,882	\$11,169,066	\$0	\$11,169,066
Equipment	\$0	\$0	\$500	\$500	\$0	\$500
Total:	\$13,192,493	\$12,126,412	\$12,487,605	\$11,939,898	\$2,131	\$11,942,029

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 1.0						
OPERATION OF PLANT						
Salaries						
1 PROFESSIONAL Utility Resource Management 110-XXX-031-835 51100 FTE: 1.0	\$78,441	\$82,968	\$101,956	\$106,058	\$2,131	\$108,189
Total Salaries	\$78,441	\$82,968	\$101,956	\$106,058	\$2,131	\$108,189
Contracted Services						
2 OTHER CONTRACTED SERVICES Utility Resource Management 110-XXX-031-835 52170	\$158,095	\$13,307	\$136,920	\$0	\$0	\$0
3 CONSULTANTS Utility Resource Management 110-XXX-031-835 52205	\$0	\$0	\$0	\$19,396	\$0	\$19,396
4 FIRE SYSTEMS Utility Resource Management 110-XXX-031-835 52271	\$0	\$0	\$15,000	\$14,550	\$0	\$14,550
5 ENVIRONMENTAL SERVICES Utility Resource Management 110-XXX-031-835 52420	\$12,308	\$63,434	\$55,000	\$53,351	\$0	\$53,351
Total Contracted Services	\$170,403	\$76,741	\$206,920	\$87,297	\$0	\$87,297
Supplies						
6 OTHER SUPPLIES Utility Resource Management 110-XXX-031-835 53170	\$23,512	\$18,255	\$17,500	\$16,975	\$0	\$16,975
7 ENVIRONMENTAL SUPPLIES Utility Resource Management 110-XXX-031-835 53420	\$104,859	\$15,253	\$75,000	\$63,510	\$0	\$63,510
Total Supplies	\$128,371	\$33,508	\$92,500	\$80,485	\$0	\$80,485
Other Charges						
8 UTILITIES-ELECTRICITY Utility Resource Management 110-XXX-031-835 54770	\$7,787,727	\$6,615,840	\$6,865,346	\$6,897,271	\$0	\$6,897,271

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
OPERATION OF PLANT						
Other Charges						
9 UTILITIES-GAS Utility Resource Management 110-XXX-031-835 54775	\$1,529,106	\$1,859,450	\$1,702,980	\$1,859,541	\$0	\$1,859,541
10 UTILITIES-OIL Utility Resource Management 110-XXX-031-835 54780	\$419,124	\$584,537	\$563,000	\$566,565	\$0	\$566,565
11 SEWAGE Utility Resource Management 110-XXX-031-835 54785	\$354,789	\$354,264	\$281,000	\$355,000	\$0	\$355,000
12 SEWAGE - FRONT FOOT Utility Resource Management 110-XXX-031-835 54786	\$26,324	\$25,064	\$27,000	\$26,190	\$0	\$26,190
13 WATER Utility Resource Management 110-XXX-031-835 54790	\$328,841	\$329,952	\$342,193	\$331,927	\$0	\$331,927
14 WATER - FRONT FOOT Utility Resource Management 110-XXX-031-835 54791	\$29,330	\$28,070	\$27,000	\$27,000	\$0	\$27,000
15 ENERGY LOAN PAYMENT Utility Resource Management 110-XXX-031-835 54795	\$1,947,302	\$1,765,199	\$1,765,363	\$1,105,572	\$0	\$1,105,572
Total Other Charges	\$12,422,542	\$11,562,375	\$11,573,882	\$11,169,066	\$0	\$11,169,066
Equipment						
16 OTHER EQUIPMENT Utility Resource Management 110-XXX-031-835 55170	\$0	\$0	\$500	\$500	\$0	\$500
Total Equipment	\$0	\$0	\$500	\$500	\$0	\$500
Total OPERATION OF PLANT	\$12,799,757	\$11,755,592	\$11,975,758	\$11,443,406	\$2,131	\$11,445,537
MAINTENANCE OF PLANT						
Contracted Services						
17 EQUIPMENT MAINTENANCE CONTRACT Maintenance, Utility Resource Mgt. 111-XXX-990-835 52360	\$392,736	\$370,821	\$511,847	\$496,492	\$0	\$496,492
Total Contracted Services	\$392,736	\$370,821	\$511,847	\$496,492	\$0	\$496,492
Total MAINTENANCE OF PLANT	\$392,736	\$370,821	\$511,847	\$496,492	\$0	\$496,492
Report Total:	\$13,192,493	\$12,126,412	\$12,487,605	\$11,939,898	\$2,131	\$11,942,029

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Safety and Security

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$140,920	\$156,937	\$153,811	\$173,292	\$2,970	\$176,262
Contracted Services	\$476,362	\$496,059	\$496,469	\$479,469	\$19,000	\$498,469
Supplies	\$25,291	\$28,730	\$28,200	\$27,200	\$0	\$27,200
Other Charges	\$680	\$966	\$1,375	\$5,375	(\$1,550)	\$3,825
Equipment	\$234,233	\$219,262	\$221,396	\$215,287	(\$17,450)	\$197,837
Total:	\$877,487	\$901,954	\$901,251	\$900,623	\$2,970	\$903,593

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 2.0						
OPERATION OF PLANT						
Salaries						
1 PROFESSIONAL Security Services 110-XXX-031-830 51100 FTE: 1.0	\$102,420	\$112,656	\$106,846	\$123,662	\$2,469	\$126,131
2 CLERICAL Security Services 110-XXX-031-830 51110 FTE: 1.0	\$37,752	\$43,979	\$43,965	\$47,630	\$501	\$48,131
3 MAINT./MECH./TECH. - ADDTL HRS Security Services 110-XXX-031-830 51160 FTE: 0.0	\$748	\$302	\$3,000	\$2,000	\$0	\$2,000
Total Salaries	\$140,920	\$156,937	\$153,811	\$173,292	\$2,970	\$176,262
Contracted Services						
4 OTHER CONTRACTED SERVICES Security Services 110-XXX-031-830 52170	\$174,013	\$168,705	\$175,240	\$0	\$0	\$0
5 SECURITY & SAFETY Security Services 110-XXX-031-830 52270	\$257,419	\$282,424	\$274,429	\$175,240	\$0	\$175,240
6 EQUIPMENT MAINTENANCE CONTRACT Security Services 110-XXX-031-830 52360	\$0	\$0	\$0	\$257,429	\$19,000	\$276,429
7 COMMUNICATIONS Security Services 110-XXX-031-830 52765	\$44,930	\$44,930	\$46,800	\$46,800	\$0	\$46,800
Total Contracted Services	\$476,362	\$496,059	\$496,469	\$479,469	\$19,000	\$498,469
Supplies						
8 SAFETY AND SECURITY Security Services 110-XXX-031-830 53270	\$22,674	\$26,513	\$25,000	\$24,000	\$0	\$24,000

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
OPERATION OF PLANT							
Supplies							
9	OFFICE Security Services 110-XXX-031-830 53440	\$1,973	\$1,561	\$2,500	\$2,500	\$0	\$2,500
10	BOOKS, SUBS, PERIODICALS Security Services 110-XXX-031-830 53475	\$643	\$656	\$700	\$700	\$0	\$700
Total Supplies		\$25,291	\$28,730	\$28,200	\$27,200	\$0	\$27,200
Other Charges							
11	MILEAGE, PARKING, TOLLS Security Services 110-XXX-031-830 54720	\$15	\$0	\$75	\$25	\$0	\$25
12	INSTITUTES, CONFERENCES, MTGS. Security Services 110-XXX-031-830 54750	\$591	\$766	\$800	\$4,850	\$(1,550)	\$3,300
13	FINES & VIOLATIONS Security Services 110-XXX-031-830 54760	\$75	\$200	\$500	\$500	\$0	\$500
Total Other Charges		\$680	\$966	\$1,375	\$5,375	\$(1,550)	\$3,825
Equipment							
14	OTHER EQUIPMENT Security Services 110-XXX-031-830 55170	\$61,424	\$56,226	\$54,098	\$58,098	\$0	\$58,098
15	SAFETY AND SECURITY Security Services 110-XXX-031-830 55270	\$19,082	\$25,664	\$27,146	\$20,146	\$0	\$20,146
16	SECURITY SYSTEMS Security Services 110-XXX-031-830 55271	\$151,829	\$137,147	\$135,652	\$136,593	\$(20,000)	\$116,593
17	COMPUTERS/BUSINESS EQUIPMENT Security Services 110-XXX-031-830 55805	\$1,398	\$0	\$4,000	\$450	\$2,050	\$2,500
18	OFFICE FURNITURE/EQUIPMENT Security Services 110-XXX-031-830 55810	\$500	\$224	\$500	\$0	\$500	\$500
Total Equipment		\$234,233	\$219,262	\$221,396	\$215,287	\$(17,450)	\$197,837
Total OPERATION OF PLANT		\$877,487	\$901,954	\$901,251	\$900,623	\$2,970	\$903,593
Report Total:		\$877,487	\$901,954	\$901,251	\$900,623	\$2,970	\$903,593

Special Education

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$32,100,846	\$34,648,528	\$34,584,111	\$36,987,645	\$1,380,012	\$38,367,657
Contracted Services	\$7,986,178	\$7,251,864	\$7,294,115	\$7,114,115	(\$132,218)	\$6,981,897
Supplies	\$263,752	\$258,437	\$325,291	\$325,691	(\$3,000)	\$322,691
Other Charges	\$152,525	\$152,157	\$154,041	\$154,041	\$0	\$154,041
Equipment	\$117,403	\$134,989	\$101,591	\$101,591	\$0	\$101,591
Total:	\$40,620,704	\$42,445,974	\$42,459,149	\$44,683,083	\$1,244,794	\$45,927,877

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 852.1				SPECIAL EDUCATION					
				Salaries					
1	PROFESSIONAL Special Schools 106-XXX-004-705	51100	FTE: 20.0	\$1,070,507	\$1,178,051	\$1,180,000	\$1,184,070	\$42,996	\$1,227,066
2	PROFESSIONAL - SUBSTITUTES Special Schools 106-XXX-004-705	51101	FTE: 0.0	\$22,345	\$24,569	\$25,423	\$25,931	\$0	\$25,931
3	NON-INSTRUCTIONAL/AIDES/TECHS Special Schools 106-XXX-004-705	51105	FTE: 39.0	\$632,723	\$740,593	\$785,000	\$785,617	\$161,529	\$947,146
4	NON-INSTRUCTIONAL SUBSTITUTES Special Schools 106-XXX-004-705	51106	FTE: 0.0	\$62,448	\$57,206	\$60,957	\$62,176	\$0	\$62,176
5	NON-INSTR/AIDES/TECHS-ADD. HRS Special Schools 106-XXX-004-705	51107	FTE: 0.0	\$1,153	\$2,242	\$0	\$0	\$2,000	\$2,000
6	TEMPORARY HELP Special Schools 106-XXX-004-705	51140	FTE: 0.0	\$1,223	\$970	\$1,459	\$1,488	\$0	\$1,488
7	SPECIAL EDUCATION - SUMMER Special Schools 106-XXX-004-705	51141	FTE: 0.0	\$39,355	\$54,420	\$66,825	\$56,425	\$3,000	\$59,425
8	INCLUSION HELPERS Special Schools 106-XXX-004-705	51168	FTE: 0.0	\$193,428	\$160,126	\$165,000	\$141,598	\$(118,079)	\$23,519
9	INTERPRETERS Special Schools 106-XXX-004-705	51169	FTE: 1.0	\$48,499	\$50,068	\$50,080	\$51,557	\$500	\$52,057

By State Category				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
SPECIAL EDUCATION									
Salaries									
10	INCLUSION HELPER SUBSTITUTES Special Schools 106-XXX-004-705 51178 FTE: 0.0	\$13,079	\$8,340	\$5,603	\$5,715	\$0	\$5,715		
11	INCLUSION HELPER - ADDT'L HRS Special Schools 106-XXX-004-705 51179 FTE: 0.0	\$646	\$591	\$0	\$0	\$0	\$0		
12	PROFESSIONAL Home Schools 106-XXX-004-710 51100 FTE: 237.5	\$12,320,391	\$13,159,942	\$13,171,340	\$14,222,156	\$559,523	\$14,781,679		
13	PROFESSIONAL - SUBSTITUTES Home Schools 106-XXX-004-710 51101 FTE: 0.0	\$199,361	\$293,894	\$240,914	\$240,914	\$(6,000)	\$234,914		
14	NON-INSTRUCTIONAL/AIDES/TECHS Home Schools 106-XXX-004-710 51105 FTE: 185.0	\$4,158,055	\$4,354,099	\$4,410,000	\$4,720,932	\$110,664	\$4,831,596		
15	NON-INSTRUCTIONAL SUBSTITUTES Home Schools 106-XXX-004-710 51106 FTE: 0.0	\$28,045	\$48,064	\$51,685	\$51,685	\$(2,000)	\$49,685		
16	NON-INSTR/AIDES/TECHS-ADD. HRS Home Schools 106-XXX-004-710 51107 FTE: 0.0	\$2,935	\$4,773	\$0	\$0	\$5,000	\$5,000		
17	INCLUSION HELPERS Home Schools 106-XXX-004-710 51168 FTE: 102.0	\$2,666,701	\$2,238,705	\$2,309,886	\$1,890,846	\$(52,141)	\$1,838,705		
18	INTERPRETERS Home Schools 106-XXX-004-710 51169 FTE: 3.0	\$94,613	\$146,019	\$148,000	\$154,066	\$1,495	\$155,561		
19	INCLUSION HELPER SUBSTITUTES Home Schools 106-XXX-004-710 51178 FTE: 0.0	\$70,694	\$61,028	\$66,484	\$66,484	\$0	\$66,484		
20	INCLUSION HELPER - ADDT'L HRS Home Schools 106-XXX-004-710 51179 FTE: 0.0	\$2,509	\$589	\$0	\$0	\$1,000	\$1,000		
21	PROFESSIONAL Cluster Services 106-XXX-004-715 51100 FTE: 31.0	\$1,355,371	\$1,584,271	\$1,549,444	\$1,691,012	\$162,357	\$1,853,369		
22	PROFESSIONAL - SUBSTITUTES Cluster Services 106-XXX-004-715 51101 FTE: 0.0	\$28,936	\$21,933	\$25,114	\$25,616	\$0	\$25,616		
23	NON-INSTRUCTIONAL/AIDES/TECHS Cluster Services 106-XXX-004-715 51105 FTE: 104.0	\$1,429,416	\$1,933,662	\$2,016,859	\$2,219,571	\$161,980	\$2,381,551		

By State Category				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
SPECIAL EDUCATION									
Salaries									
24	NON-INSTRUCTIONAL SUBSTITUTES Cluster Services 106-XXX-004-715 51106 FTE: 0.0	\$25,507	\$36,109	\$26,738	\$27,273	\$0	\$27,273		
25	NON-INSTR/AIDES/TECHS-ADD. HRS Cluster Services 106-XXX-004-715 51107 FTE: 0.0	\$142	\$0	\$0	\$0	\$0	\$0		
26	CLERICAL Cluster Services 106-XXX-004-715 51110 FTE: 1.0	\$41,802	\$43,252	\$43,365	\$44,655	\$439	\$45,094		
27	SPECIAL EDUCATION - SUMMER Cluster Services 106-XXX-004-715 51141 FTE: 0.0	\$325,139	\$373,808	\$342,101	\$358,943	\$0	\$358,943		
28	PROFESSIONAL Infant & Toddler 106-XXX-004-718 51100 FTE: 12.1	\$666,751	\$805,644	\$808,084	\$889,584	\$34,890	\$924,474		
29	PROFESSIONAL - SUBSTITUTES Infant & Toddler 106-XXX-004-718 51101 FTE: 0.0	\$4,164	\$0	\$0	\$0	\$0	\$0		
30	NON-INSTRUCTIONAL/AIDES/TECHS Infant & Toddler 106-XXX-004-718 51105 FTE: 0.0	\$24,417	\$26,706	\$26,688	\$0	\$0	\$0		
31	CLERICAL Infant & Toddler 106-XXX-004-718 51110 FTE: 2.0	\$32,117	\$33,807	\$34,786	\$71,788	\$2,894	\$74,682		
32	PROFESSIONAL Related Services 106-XXX-004-720 51100 FTE: 93.5	\$5,251,793	\$5,740,988	\$5,614,310	\$6,513,236	\$271,891	\$6,785,127		
33	PROFESSIONAL - SUBSTITUTES Related Services 106-XXX-004-720 51101 FTE: 0.0	\$12,429	\$2,602	\$4,009	\$4,089	\$0	\$4,089		
34	NON-INSTRUCTIONAL/AIDES/TECHS Related Services 106-XXX-004-720 51105 FTE: 9.0	\$146,794	\$167,221	\$178,000	\$231,923	\$7,262	\$239,185		
35	NON-INSTRUCTIONAL SUBSTITUTES Related Services 106-XXX-004-720 51106 FTE: 0.0	\$0	\$6,970	\$0	\$0	\$0	\$0		
36	NON-INSTR/AIDES/TECHS-ADD. HRS Related Services 106-XXX-004-720 51107 FTE: 0.0	\$13	\$0	\$0	\$0	\$0	\$0		
37	OTHER SALARIES Related Services 106-XXX-004-720 51170 FTE: 0.0	\$12,071	\$53,016	\$25,506	\$34,965	\$0	\$34,965		

By State Category				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
SPECIAL EDUCATION									
Salaries									
38	PROFESSIONAL - SUBSTITUTES Special Education - Other 106-XXX-004-990 51101 FTE: 0.0	\$119,936	\$124,135	\$110,406	\$122,614	\$0	\$122,614		
39	PROFESSIONAL Staff Dev. - Home Schools 106-XXX-009-710 51100 FTE: 0.0	\$16,478	\$11,452	\$31,079	\$31,701	\$0	\$31,701		
40	PROFESSIONAL - SUBSTITUTES Staff Dev. - Home Schools 106-XXX-009-710 51101 FTE: 0.0	\$448	\$11,179	\$0	\$0	\$0	\$0		
41	SPECIAL EDUCATION - SUMMER Staff Dev. - Cluster Services 106-XXX-009-715 51141 FTE: 0.0	\$5,248	\$22,014	\$17,318	\$17,664	\$0	\$17,664		
42	PROFESSIONAL Office of the Principal 106-XXX-015-990 51100 FTE: 2.0	\$214,243	\$222,916	\$223,970	\$232,931	\$4,661	\$237,592		
43	CLERICAL Office of the Principal 106-XXX-015-990 51110 FTE: 2.0	\$83,750	\$85,513	\$85,589	\$91,493	\$7,385	\$98,878		
44	CLERICAL SUBSTITUTES Office of the Principal 106-XXX-015-990 51111 FTE: 0.0	\$1,133	\$108	\$0	\$0	\$0	\$0		
45	PROFESSIONAL Spec. Ed. - Administrative Services 106-XXX-016-700 51100 FTE: 5.0	\$544,113	\$647,141	\$572,048	\$597,148	\$10,032	\$607,180		
46	CLERICAL Spec. Ed. - Administrative Services 106-XXX-016-700 51110 FTE: 3.0	\$129,927	\$109,791	\$109,791	\$119,529	\$6,734	\$126,263		
47	CLERICAL - ADDT'L HRS Spec. Ed. - Administrative Services 106-XXX-016-700 51150 FTE: 0.0	\$0	\$0	\$250	\$250	\$0	\$250		
Total Salaries		\$32,100,846	\$34,648,528	\$34,584,111	\$36,987,645	\$1,380,012	\$38,367,657		
Contracted Services									
48	COPIER / MACHINE RENTAL Special Schools 106-XXX-004-705 52370	\$4,238	\$3,724	\$4,200	\$4,200	\$0	\$4,200		
49	CONSULTANTS Infant & Toddler 106-XXX-004-718 52205	\$307,099	\$188,074	\$181,740	\$181,740	\$0	\$181,740		
50	CONSULTANTS Related Services 106-XXX-004-720 52205	\$523,513	\$661,468	\$4,500	\$4,500	\$0	\$4,500		
51	REPAIRS-EQUIPMENT Related Services 106-XXX-004-720 52315	\$430	\$2,299	\$3,200	\$3,200	\$0	\$3,200		

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
SPECIAL EDUCATION						
Contracted Services						
52 OTHER CONTRACTED SERVICES Non-Public School Programs 106-XXX-007-990 52170	\$7,123,376	\$6,349,584	\$6,990,792	\$0	\$0	\$0
53 CONTRACTED INSTRUCTION Non-Public School Programs 106-XXX-007-990 52220	\$0	\$0	\$0	\$6,810,792	\$(132,218)	\$6,678,574
54 LEGAL FEES Spec. Ed. - Administrative Services 106-XXX-016-700 52195	\$11,821	\$1,823	\$40,000	\$40,000	\$0	\$40,000
55 SETTLEMENTS Spec. Ed. - Administrative Services 106-XXX-016-700 52196	\$15,701	\$44,893	\$69,683	\$69,683	\$0	\$69,683
Total Contracted Services	\$7,986,178	\$7,251,864	\$7,294,115	\$7,114,115	\$(132,218)	\$6,981,897
Supplies						
56 COMMENCEMENT Special Schools 106-XXX-004-705 53250	\$865	\$1,292	\$850	\$1,250	\$0	\$1,250
57 OFFICE Special Schools 106-XXX-004-705 53440	\$690	\$901	\$873	\$873	\$0	\$873
58 PRINTING Special Schools 106-XXX-004-705 53445	\$166	\$131	\$367	\$367	\$0	\$367
59 POSTAGE/COURIER SERVICE Special Schools 106-XXX-004-705 53450	\$1,566	\$1,087	\$887	\$887	\$0	\$887
60 MATERIALS OF INSTRUCTION Special Schools 106-XXX-004-705 53455	\$37,152	\$23,849	\$34,745	\$34,745	\$(3,000)	\$31,745
61 FORMS/BOOKS/REPORT CARDS Special Schools 106-XXX-004-705 53465	\$68	\$0	\$0	\$0	\$0	\$0
62 LIBRARY/MEDIA Special Schools 106-XXX-004-705 53490	\$9,841	\$9,834	\$9,841	\$9,841	\$0	\$9,841
63 PAPER/TONER/INK Special Schools 106-XXX-004-705 53505	\$24,188	\$20,511	\$17,063	\$17,063	\$0	\$17,063
64 MATERIALS OF INSTRUCTION Home Schools 106-XXX-004-710 53455	\$66,836	\$86,684	\$149,547	\$149,547	\$0	\$149,547
65 TESTING Home Schools 106-XXX-004-710 53470	\$21,707	\$19,228	\$22,682	\$22,682	\$0	\$22,682

By State Category

FY17 Actual FY18 Actual FY18 Budget FY19 Budget 19-20 Change FY20 Budget

SPECIAL EDUCATION

Supplies

66	OTHER SUPPLIES Cluster Services 106-XXX-004-715 53170	\$3,381	\$4,448	\$5,000	\$0	\$0	\$0
67	MATERIALS OF INSTRUCTION Cluster Services 106-XXX-004-715 53455	\$54,542	\$57,651	\$55,478	\$60,478	\$0	\$60,478
68	MATERIALS OF INSTRUCTION Infant & Toddler 106-XXX-004-718 53455	\$10,133	\$12,031	\$12,500	\$12,500	\$0	\$12,500
69	OTHER SUPPLIES Related Services 106-XXX-004-720 53170	\$13,659	\$6,886	\$0	\$0	\$0	\$0
70	PAPER/TONER/INK Related Services 106-XXX-004-720 53505	\$1,246	\$1,747	\$2,108	\$2,108	\$0	\$2,108
71	OFFICE Spec. Ed. - Administrative Services 106-XXX-016-700 53440	\$12,357	\$7,890	\$10,000	\$10,000	\$0	\$10,000
72	PRINTING Spec. Ed. - Administrative Services 106-XXX-016-700 53445	\$470	\$890	\$2,000	\$1,500	\$0	\$1,500
73	POSTAGE/COURIER SERVICE Spec. Ed. - Administrative Services 106-XXX-016-700 53450	\$4,887	\$3,376	\$1,350	\$1,850	\$0	\$1,850
Total Supplies		\$263,752	\$258,437	\$325,291	\$325,691	\$(3,000)	\$322,691

Other Charges

74	MILEAGE, PARKING, TOLLS Infant & Toddler 106-XXX-004-718 54720	\$45,497	\$56,503	\$54,306	\$54,306	\$0	\$54,306
75	OTHER CHARGES Related Services 106-XXX-004-720 54170	\$4,781	\$243	\$0	\$0	\$0	\$0
76	MILEAGE, PARKING, TOLLS Related Services 106-XXX-004-720 54720	\$78,635	\$77,131	\$63,540	\$72,340	\$0	\$72,340
77	OTHER CHARGES Spec. Ed. - Administrative Services 106-XXX-016-700 54170	\$27	\$385	\$3,800	\$0	\$0	\$0
78	MILEAGE, PARKING, TOLLS Spec. Ed. - Administrative Services 106-XXX-016-700 54720	\$16,135	\$14,327	\$25,450	\$20,450	\$0	\$20,450
79	PROFESSIONAL DUES Spec. Ed. - Administrative Services 106-XXX-016-700 54730	\$0	\$600	\$0	\$0	\$0	\$0

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
SPECIAL EDUCATION						
Other Charges						
80 INSTITUTES, CONFERENCES, MTGS. Spec. Ed. - Administrative Services 106-XXX-016-700 54750	\$7,450	\$2,968	\$6,945	\$6,945	\$0	\$6,945
Total Other Charges	\$152,525	\$152,157	\$154,041	\$154,041	\$0	\$154,041
Equipment						
81 INSTRUCTIONAL EQUIPMENT Special Schools 106-XXX-004-705 55455	\$8,909	\$26,350	\$18,513	\$18,513	\$0	\$18,513
82 OTHER EQUIPMENT Cluster Services 106-XXX-004-715 55170	\$5,506	\$0	\$0	\$0	\$0	\$0
83 OTHER EQUIPMENT Related Services 106-XXX-004-720 55170	\$60,036	\$65,157	\$44,266	\$0	\$0	\$0
84 ASSISTIVE TECHNOLOGY Related Services 106-XXX-004-720 55850	\$18,787	\$14,618	\$19,057	\$63,323	\$0	\$63,323
85 DHH EQUIPMENT Related Services 106-XXX-004-720 55855	\$22,322	\$25,221	\$18,143	\$18,143	\$0	\$18,143
86 COMPUTERS/BUSINESS EQUIPMENT Spec. Ed. - Administrative Services 106-XXX-016-700 55805	\$1,843	\$3,644	\$1,612	\$1,612	\$0	\$1,612
Total Equipment	\$117,403	\$134,989	\$101,591	\$101,591	\$0	\$101,591
Total SPECIAL EDUCATION	\$40,620,704	\$42,445,974	\$42,459,149	\$44,683,083	\$1,244,794	\$45,927,877
Report Total:	\$40,620,704	\$42,445,974	\$42,459,149	\$44,683,083	\$1,244,794	\$45,927,877

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Summary Report

Student Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$14,081,610	\$15,170,226	\$15,359,150	\$15,926,641	\$626,102	\$16,552,743
Contracted Services	\$75,428	\$46,193	\$55,213	\$49,213	\$0	\$49,213
Supplies	\$172,538	\$193,777	\$191,430	\$190,430	\$0	\$190,430
Other Charges	\$25,115	\$32,361	\$44,589	\$47,589	\$0	\$47,589
Equipment	\$95,908	\$23,071	\$16,809	\$20,809	\$1,500	\$22,309
Total:	\$14,450,598	\$15,465,629	\$15,667,191	\$16,234,682	\$627,602	\$16,862,284

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget	FY20 FTE
INSTRUCTIONAL SALARIES							
Salaries	\$9,175,833	\$9,822,961	\$9,928,187	\$10,345,922	\$488,232	\$10,834,154	
TOTAL:	\$9,175,833	\$9,822,961	\$9,928,187	\$10,345,922	\$488,232	\$10,834,154	160.2
TEXTBOOKS AND CLASS SUPPLIES							
Supplies	\$63,022	\$63,493	\$63,700	\$63,700	\$0	\$63,700	
TOTAL:	\$63,022	\$63,493	\$63,700	\$63,700	\$0	\$63,700	0.0
OTHER INSTRUCTIONAL COSTS							
Contracted Services	\$62,729	\$29,319	\$35,100	\$29,100	\$0	\$29,100	
Equipment	\$45,137	\$175	\$500	\$1,500	\$1,500	\$3,000	
Other Charges	\$16,010	\$16,738	\$21,616	\$23,616	\$0	\$23,616	
TOTAL:	\$123,875	\$46,232	\$57,216	\$54,216	\$1,500	\$55,716	0.0
STUDENT PERSONNEL SERVICES							
Contracted Services	\$12,507	\$11,492	\$13,000	\$13,000	\$0	\$13,000	
Equipment	\$17,842	\$823	\$2,243	\$5,243	\$0	\$5,243	
Other Charges	\$6,632	\$9,700	\$6,310	\$7,310	\$0	\$7,310	
Salaries	\$1,667,496	\$1,715,475	\$1,728,898	\$1,781,051	\$51,173	\$1,832,224	
Supplies	\$9,945	\$7,391	\$13,925	\$12,925	\$0	\$12,925	
TOTAL:	\$1,714,422	\$1,744,881	\$1,764,376	\$1,819,529	\$51,173	\$1,870,702	20.5
HEALTH SERVICES							
Contracted Services	\$192	\$5,382	\$7,113	\$7,113	\$0	\$7,113	
Equipment	\$32,929	\$22,073	\$14,066	\$14,066	\$0	\$14,066	
Other Charges	\$2,473	\$5,923	\$16,663	\$16,663	\$0	\$16,663	
Salaries	\$3,238,281	\$3,631,790	\$3,702,065	\$3,799,668	\$86,697	\$3,886,365	
Supplies	\$99,571	\$122,893	\$113,805	\$113,805	\$0	\$113,805	
TOTAL:	\$3,373,446	\$3,788,061	\$3,853,712	\$3,951,315	\$86,697	\$4,038,012	70.4
Grand Total:	\$14,450,598	\$15,465,629	\$15,667,191	\$16,234,682	\$627,602	\$16,862,284	251.1

Health Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$3,238,281	\$3,631,790	\$3,702,065	\$3,799,668	\$86,697	\$3,886,365
Contracted Services	\$192	\$5,382	\$7,113	\$7,113	\$0	\$7,113
Supplies	\$99,571	\$122,893	\$113,805	\$113,805	\$0	\$113,805
Other Charges	\$2,473	\$5,923	\$16,663	\$16,663	\$0	\$16,663
Equipment	\$32,929	\$22,073	\$14,066	\$14,066	\$0	\$14,066
Total:	\$3,373,446	\$3,788,061	\$3,853,712	\$3,951,315	\$86,697	\$4,038,012

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 70.4						
HEALTH SERVICES						
Salaries						
1 NON-INSTRUCTIONAL/AIDES/TECHS Staff Development - In-service 108-XXX-009-505 51105 FTE: 0.0	\$14,900	\$12,174	\$30,381	\$20,381	\$0	\$20,381
2 OTHER SALARIES Staff Development - In-service 108-XXX-009-505 51170 FTE: 0.0	\$360	\$0	\$0	\$0	\$0	\$0
3 NON-INSTRUCTIONAL/AIDES/TECHS Summer Services 108-XXX-990-315 51105 FTE: 0.0	\$33,678	\$36,672	\$30,437	\$31,046	\$0	\$31,046
4 PROFESSIONAL Health Services 108-XXX-990-990 51100 FTE: 1.0	\$95,806	\$100,838	\$99,948	\$105,720	\$2,126	\$107,846
5 NON-INSTRUCTIONAL/AIDES/TECHS Health Services 108-XXX-990-990 51105 FTE: 68.4	\$2,811,919	\$3,205,688	\$3,256,472	\$3,352,367	\$84,070	\$3,436,437
6 NON-INSTRUCTIONAL SUBSTITUTES Health Services 108-XXX-990-990 51106 FTE: 0.0	\$218,505	\$228,879	\$234,698	\$239,392	\$0	\$239,392
7 NON-INSTR/AIDES/TECHS-ADD. HRS Health Services 108-XXX-990-990 51107 FTE: 0.0	\$18,826	\$612	\$0	\$0	\$0	\$0
8 CLERICAL Health Services 108-XXX-990-990 51110 FTE: 1.0	\$44,287	\$46,928	\$50,129	\$50,762	\$501	\$51,263
Total Salaries	\$3,238,281	\$3,631,790	\$3,702,065	\$3,799,668	\$86,697	\$3,886,365
Contracted Services						
9 MEDICAL SERVICES Staff Development - In-service 108-XXX-009-505 52280	\$0	\$0	\$1,900	\$1,900	\$0	\$1,900

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
HEALTH SERVICES						
Contracted Services						
10 OTHER CONTRACTED SERVICES Health Services 108-XXX-990-990 52170	\$192	\$5,382	\$5,213	\$5,213	\$0	\$5,213
Total Contracted Services	\$192	\$5,382	\$7,113	\$7,113	\$0	\$7,113
Supplies						
11 TRAINING SUPPLIES Staff Development - In-service 108-XXX-009-505 53580	\$0	\$0	\$11,727	\$11,727	\$0	\$11,727
12 OTHER SUPPLIES Health Services 108-XXX-990-990 53170	\$7,661	\$6,799	\$20	\$0	\$0	\$0
13 OFFICE Health Services 108-XXX-990-990 53440	\$0	\$0	\$400	\$400	\$0	\$400
14 PRINTING Health Services 108-XXX-990-990 53445	\$776	\$48	\$600	\$600	\$0	\$600
15 POSTAGE/COURIER SERVICE Health Services 108-XXX-990-990 53450	\$0	\$21	\$25	\$25	\$0	\$25
16 HEALTH Health Services 108-XXX-990-990 53525	\$91,135	\$116,025	\$101,033	\$101,053	\$0	\$101,053
Total Supplies	\$99,571	\$122,893	\$113,805	\$113,805	\$0	\$113,805
Other Charges						
17 MILEAGE, PARKING, TOLLS Health Services 108-XXX-990-990 54720	\$1,591	\$2,004	\$3,413	\$3,413	\$0	\$3,413
18 PROFESSIONAL DUES Health Services 108-XXX-990-990 54730	\$0	\$2,695	\$12,000	\$12,000	\$0	\$12,000
19 INSTITUTES, CONFERENCES, MTGS. Health Services 108-XXX-990-990 54750	\$882	\$1,225	\$1,250	\$1,250	\$0	\$1,250
Total Other Charges	\$2,473	\$5,923	\$16,663	\$16,663	\$0	\$16,663
Equipment						
20 OTHER EQUIPMENT Health Services 108-XXX-990-990 55170	\$12,531	\$18,442	\$12,175	\$0	\$0	\$0
21 COMPUTERS/BUSINESS EQUIPMENT Health Services 108-XXX-990-990 55805	\$20,041	\$756	\$1,391	\$1,391	\$0	\$1,391
22 OFFICE FURNITURE/EQUIPMENT Health Services 108-XXX-990-990 55810	\$357	\$2,875	\$500	\$12,675	\$0	\$12,675

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
HEALTH SERVICES						
Total Equipment	\$32,929	\$22,073	\$14,066	\$14,066	\$0	\$14,066
Total HEALTH SERVICES	\$3,373,446	\$3,788,061	\$3,853,712	\$3,951,315	\$86,697	\$4,038,012
Report Total:	\$3,373,446	\$3,788,061	\$3,853,712	\$3,951,315	\$86,697	\$4,038,012

Psychological Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$2,122,345	\$2,328,960	\$2,350,799	\$2,491,325	\$247,097	\$2,738,422
Contracted Services	\$16,688	\$5,874	\$15,000	\$9,000	\$0	\$9,000
Supplies	\$47,108	\$48,055	\$47,200	\$47,200	\$0	\$47,200
Other Charges	\$13,253	\$12,606	\$15,560	\$17,560	\$0	\$17,560
Equipment	\$44,886	\$175	\$0	\$0	\$1,500	\$1,500
Total:	\$2,244,280	\$2,395,671	\$2,428,559	\$2,565,085	\$248,597	\$2,813,682

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 39.5						
INSTRUCTIONAL SALARIES						
Salaries						
1 PROFESSIONAL Psychological Services - Summer 103-XXX-011-650 51100 FTE: 0.0	\$5,197	\$2,640	\$12,289	\$12,289	\$0	\$12,289
2 PROFESSIONAL Psychological Services 103-XXX-011-655 51100 FTE: 35.0	\$1,875,913	\$2,080,205	\$2,105,630	\$2,232,663	\$236,019	\$2,468,682
3 PROFESSIONAL - SUBSTITUTES Psychological Services 103-XXX-011-655 51101 FTE: 0.0	\$28,108	\$20,482	\$0	\$0	\$0	\$0
4 CLERICAL Psychological Services 103-XXX-011-655 51110 FTE: 4.5	\$173,826	\$187,815	\$190,460	\$203,105	\$11,078	\$214,183
5 CLERICAL - ADDT'L HRS Psychological Services 103-XXX-011-655 51150 FTE: 0.0	\$179	\$320	\$0	\$0	\$0	\$0
6 OTHER SALARIES Psychological Services 103-XXX-011-655 51170 FTE: 0.0	\$39,123	\$37,498	\$42,420	\$43,268	\$0	\$43,268
Total Salaries	\$2,122,345	\$2,328,960	\$2,350,799	\$2,491,325	\$247,097	\$2,738,422
Total INSTRUCTIONAL SALARIES	\$2,122,345	\$2,328,960	\$2,350,799	\$2,491,325	\$247,097	\$2,738,422

TEXTBOOKS AND CLASS SUPPLIES

Supplies

7 OTHER SUPPLIES Psychological Services 104-XXX-011-990 53170	\$44,794	\$45,761	\$44,700	\$0	\$0	\$0
8 OFFICE Psychological Services 104-XXX-011-990 53440	\$2,314	\$2,294	\$2,500	\$2,500	\$0	\$2,500

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
TEXTBOOKS AND CLASS SUPPLIES						
Supplies						
9 TESTING Psychological Services 104-XXX-011-990 53470	\$0	\$0	\$0	\$44,700	\$0	\$44,700
Total Supplies	\$47,108	\$48,055	\$47,200	\$47,200	\$0	\$47,200
Total TEXTBOOKS AND CLASS SUPPLIES	\$47,108	\$48,055	\$47,200	\$47,200	\$0	\$47,200
OTHER INSTRUCTIONAL COSTS						
Contracted Services						
10 CONSULTANTS Psychological Services - Other 105-XXX-011-990 52205	\$16,688	\$5,874	\$15,000	\$9,000	\$0	\$9,000
Total Contracted Services	\$16,688	\$5,874	\$15,000	\$9,000	\$0	\$9,000
Other Charges						
11 MILEAGE, PARKING, TOLLS Psychological Services - Other 105-XXX-011-990 54720	\$11,059	\$10,408	\$15,000	\$15,000	\$0	\$15,000
12 INSTITUTES, CONFERENCES, MTGS. Psychological Services - Other 105-XXX-011-990 54750	\$2,194	\$2,198	\$560	\$2,560	\$0	\$2,560
Total Other Charges	\$13,253	\$12,606	\$15,560	\$17,560	\$0	\$17,560
Equipment						
13 OTHER EQUIPMENT Psychological Services - Other 105-XXX-011-990 55170	\$44,886	\$175	\$0	\$0	\$1,500	\$1,500
Total Equipment	\$44,886	\$175	\$0	\$0	\$1,500	\$1,500
Total OTHER INSTRUCTIONAL COSTS	\$74,827	\$18,655	\$30,560	\$26,560	\$1,500	\$28,060
Report Total:	\$2,244,280	\$2,395,671	\$2,428,559	\$2,565,085	\$248,597	\$2,813,682

Pupil Personnel Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$1,667,496	\$1,715,475	\$1,728,898	\$1,781,051	\$51,173	\$1,832,224
Contracted Services	\$12,507	\$11,492	\$13,000	\$13,000	\$0	\$13,000
Supplies	\$9,945	\$7,391	\$13,925	\$12,925	\$0	\$12,925
Other Charges	\$6,632	\$9,700	\$6,310	\$7,310	\$0	\$7,310
Equipment	\$17,842	\$823	\$2,243	\$5,243	\$0	\$5,243
Total:	\$1,714,422	\$1,744,881	\$1,764,376	\$1,819,529	\$51,173	\$1,870,702

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 20.5				STUDENT PERSONNEL SERVICES					
Salaries									
1	PROFESSIONAL Student Services 107-XXX-990-990	51100	FTE: 3.0	\$360,724	\$365,538	\$363,009	\$377,540	\$4,913	\$382,453
2	PUPIL PERSONNEL WORKERS Student Services 107-XXX-990-990	51102	FTE: 9.0	\$903,496	\$937,723	\$933,332	\$965,613	\$18,282	\$983,895
3	CLERICAL Student Services 107-XXX-990-990	51110	FTE: 8.5	\$359,182	\$362,655	\$382,897	\$398,345	\$16,978	\$415,323
4	CLERICAL - ADDT'L HRS Student Services 107-XXX-990-990	51150	FTE: 0.0	\$1,182	\$1,421	\$5,000	\$5,000	\$0	\$5,000
5	OTHER SALARIES Student Services 107-XXX-990-990	51170	FTE: 0.0	\$42,912	\$48,137	\$44,660	\$34,553	\$11,000	\$45,553
Total Salaries				\$1,667,496	\$1,715,475	\$1,728,898	\$1,781,051	\$51,173	\$1,832,224
Contracted Services									
6	COPIER / MACHINE RENTAL Student Services 107-XXX-990-990	52370		\$12,507	\$11,492	\$13,000	\$13,000	\$0	\$13,000
Total Contracted Services				\$12,507	\$11,492	\$13,000	\$13,000	\$0	\$13,000
Supplies									
7	OFFICE Student Services 107-XXX-990-990	53440		\$6,717	\$4,709	\$8,425	\$8,425	\$0	\$8,425
8	PRINTING Student Services 107-XXX-990-990	53445		\$635	\$471	\$2,000	\$1,000	\$0	\$1,000

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
STUDENT PERSONNEL SERVICES							
Supplies							
9	POSTAGE/COURIER SERVICE Student Services 107-XXX-990-990 53450	\$2,593	\$2,211	\$3,500	\$3,500	\$0	\$3,500
Total Supplies		\$9,945	\$7,391	\$13,925	\$12,925	\$0	\$12,925
Other Charges							
10	MILEAGE, PARKING, TOLLS Student Services 107-XXX-990-990 54720	\$3,846	\$4,475	\$6,310	\$4,310	\$0	\$4,310
11	PROFESSIONAL DUES Student Services 107-XXX-990-990 54730	\$709	\$920	\$0	\$0	\$0	\$0
12	INSTITUTES, CONFERENCES, MTGS. Student Services 107-XXX-990-990 54750	\$2,077	\$4,306	\$0	\$3,000	\$0	\$3,000
Total Other Charges		\$6,632	\$9,700	\$6,310	\$7,310	\$0	\$7,310
Equipment							
13	COMPUTERS/BUSINESS EQUIPMENT Student Services 107-XXX-990-990 55805	\$17,305	\$500	\$886	\$3,886	\$0	\$3,886
14	OFFICE FURNITURE/EQUIPMENT Student Services 107-XXX-990-990 55810	\$537	\$323	\$1,357	\$1,357	\$0	\$1,357
Total Equipment		\$17,842	\$823	\$2,243	\$5,243	\$0	\$5,243
Total STUDENT PERSONNEL SERVICES		\$1,714,422	\$1,744,881	\$1,764,376	\$1,819,529	\$51,173	\$1,870,702
Report Total:		\$1,714,422	\$1,744,881	\$1,764,376	\$1,819,529	\$51,173	\$1,870,702

School Counseling Services

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$7,053,489	\$7,494,001	\$7,577,388	\$7,854,597	\$241,135	\$8,095,732
Contracted Services	\$46,040	\$23,445	\$20,100	\$20,100	\$0	\$20,100
Supplies	\$15,914	\$15,438	\$16,500	\$16,500	\$0	\$16,500
Other Charges	\$2,757	\$4,132	\$6,056	\$6,056	\$0	\$6,056
Equipment	\$251	\$0	\$500	\$1,500	\$0	\$1,500
Total:	\$7,118,450	\$7,537,016	\$7,620,544	\$7,898,753	\$241,135	\$8,139,888

By State Category

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 120.7						
INSTRUCTIONAL SALARIES						
Salaries						
1 PROFESSIONAL Staff Dev. - Guidance 103-XXX-009-540 51100 FTE: 0.0	\$4,960	\$8,760	\$10,187	\$10,187	\$0	\$10,187
2 PROFESSIONAL Guidance Services 103-XXX-010-605 51100 FTE: 101.7	\$6,231,268	\$6,593,519	\$6,650,000	\$6,924,776	\$198,304	\$7,123,080
3 PROFESSIONAL - SUBSTITUTES Guidance Services 103-XXX-010-605 51101 FTE: 0.0	\$28,015	\$43,308	\$45,856	\$45,856	\$0	\$45,856
4 CLERICAL Guidance Services 103-XXX-010-605 51110 FTE: 19.0	\$684,454	\$746,815	\$768,119	\$818,033	\$42,831	\$860,864
5 CLERICAL SUBSTITUTES Guidance Services 103-XXX-010-605 51111 FTE: 0.0	\$3,746	\$1,549	\$1,615	\$1,647	\$0	\$1,647
6 CLERICAL - ADDT'L HRS Guidance Services 103-XXX-010-605 51150 FTE: 0.0	\$2,403	\$477	\$0	\$0	\$0	\$0
7 OTHER SALARIES Guidance Services 103-XXX-010-605 51170 FTE: 0.0	\$3,120	\$2,250	\$2,520	\$2,570	\$0	\$2,570
8 PROFESSIONAL Guidance - Summer 103-XXX-010-630 51100 FTE: 0.0	\$95,523	\$97,323	\$99,091	\$51,528	\$0	\$51,528
Total Salaries	\$7,053,489	\$7,494,001	\$7,577,388	\$7,854,597	\$241,135	\$8,095,732
Total INSTRUCTIONAL SALARIES	\$7,053,489	\$7,494,001	\$7,577,388	\$7,854,597	\$241,135	\$8,095,732

TEXTBOOKS AND CLASS SUPPLIES

Supplies

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
TEXTBOOKS AND CLASS SUPPLIES							
Supplies							
9	OTHER SUPPLIES Guidance - Other 104-XXX-010-990 53170	\$14,105	\$14,109	\$13,500	\$13,500	\$0	\$13,500
10	OFFICE Guidance - Other 104-XXX-010-990 53440	\$1,809	\$1,329	\$3,000	\$3,000	\$0	\$3,000
Total Supplies		\$15,914	\$15,438	\$16,500	\$16,500	\$0	\$16,500
Total TEXTBOOKS AND CLASS SUPPLIES		\$15,914	\$15,438	\$16,500	\$16,500	\$0	\$16,500
OTHER INSTRUCTIONAL COSTS							
Contracted Services							
11	MICROFILMING/IMAGING Guidance - Record Maintenance 105-XXX-010-620 52255	\$8,523	\$6,844	\$7,900	\$7,900	\$0	\$7,900
12	CONSULTANTS Guidance - Other 105-XXX-010-990 52205	\$37,517	\$16,601	\$12,200	\$12,200	\$0	\$12,200
Total Contracted Services		\$46,040	\$23,445	\$20,100	\$20,100	\$0	\$20,100
Other Charges							
13	MILEAGE, PARKING, TOLLS Guidance - Other 105-XXX-010-990 54720	\$2,245	\$1,063	\$4,224	\$4,224	\$0	\$4,224
14	INSTITUTES, CONFERENCES, MTGS. Guidance - Other 105-XXX-010-990 54750	\$511	\$3,069	\$1,832	\$1,832	\$0	\$1,832
Total Other Charges		\$2,757	\$4,132	\$6,056	\$6,056	\$0	\$6,056
Equipment							
15	OTHER EQUIPMENT Guidance - Other 105-XXX-010-990 55170	\$251	\$0	\$500	\$0	\$0	\$0
16	COMPUTERS/BUSINESS EQUIPMENT Guidance - Other 105-XXX-010-990 55805	\$0	\$0	\$0	\$1,500	\$0	\$1,500
Total Equipment		\$251	\$0	\$500	\$1,500	\$0	\$1,500
Total OTHER INSTRUCTIONAL COSTS		\$49,048	\$27,577	\$26,656	\$27,656	\$0	\$27,656
Report Total:		\$7,118,450	\$7,537,016	\$7,620,544	\$7,898,753	\$241,135	\$8,139,888

Office of Technology and Information

By Object Code

	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$3,539,695	\$3,794,333	\$3,820,252	\$4,091,599	(\$204,998)	\$3,886,601
Contracted Services	\$1,933,038	\$2,391,063	\$2,618,815	\$2,312,282	\$70,000	\$2,382,282
Supplies	\$1,760,194	\$1,975,792	\$1,962,647	\$1,866,647	\$0	\$1,866,647
Other Charges	\$1,161,744	\$651,138	\$793,945	\$713,945	(\$70,000)	\$643,945
Equipment	\$187,552	\$355,866	\$306,079	\$318,293	\$0	\$318,293
Total:	\$8,582,224	\$9,168,192	\$9,501,738	\$9,302,766	(\$204,998)	\$9,097,768

By State Category

				FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
FTE: 29.0				ADMINISTRATIVE SERVICES					
				Salaries					
1	MAINTENANCE/MECHANICS/TECHS Printing Services 101-XXX-022-025	51120	FTE: 4.0	\$176,007	\$182,029	\$184,058	\$193,206	\$4,471	\$197,677
2	PROFESSIONAL Office of Technology 101-XXX-023-045	51100	FTE: 6.0	\$662,325	\$698,850	\$697,187	\$730,959	\$(90,213)	\$640,746
3	CLERICAL Office of Technology 101-XXX-023-045	51110	FTE: 1.0	\$52,168	\$50,967	\$35,825	\$56,144	\$562	\$56,706
4	MAINTENANCE/MECHANICS/TECHS Office of Technology 101-XXX-023-045	51120	FTE: 18.0	\$1,332,091	\$1,431,899	\$1,457,033	\$1,503,885	\$(58,802)	\$1,445,083
5	TEMPORARY HELP Office of Technology 101-XXX-023-045	51140	FTE: 0.0	\$10,941	\$6,058	\$0	\$20,000	\$0	\$20,000
6	MAINT./MECH./TECH. - ADDT'L HRS Office of Technology 101-XXX-023-045	51160	FTE: 0.0	\$32	\$1,342	\$406	\$406	\$0	\$406
Total Salaries				\$2,233,563	\$2,371,146	\$2,374,509	\$2,504,600	\$(143,982)	\$2,360,618
				Contracted Services					
7	OTHER CONTRACTED SERVICES Printing Services 101-XXX-022-025	52170		\$891	\$2,108	\$1,000	\$1,000	\$0	\$1,000
8	COPIER / MACHINE RENTAL Printing Services 101-XXX-022-025	52370		\$296,747	\$259,069	\$300,000	\$255,000	\$0	\$255,000
9	SOFTWARE MAINTENANCE Printing Services 101-XXX-022-025	52380		\$7,930	\$7,930	\$7,930	\$7,930	\$0	\$7,930

By State Category		FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES							
Contracted Services							
10	OTHER CONTRACTED SERVICES Office of Technology 101-XXX-023-045 52170	\$392	\$87,988	\$180,000	\$0	\$0	\$0
11	CONSULTANTS Office of Technology 101-XXX-023-045 52205	\$80,497	\$43,467	\$115,280	\$95,280	\$0	\$95,280
12	SECURITY & SAFETY Office of Technology 101-XXX-023-045 52270	\$4,415	\$6,269	\$5,000	\$5,000	\$0	\$5,000
13	COPIER / MACHINE RENTAL Office of Technology 101-XXX-023-045 52370	\$1,122	\$1,122	\$1,150	\$1,150	\$0	\$1,150
14	SOFTWARE MAINTENANCE Office of Technology 101-XXX-023-045 52380	\$412,675	\$413,393	\$410,533	\$420,000	\$0	\$420,000
Total Contracted Services		\$804,669	\$821,346	\$1,020,893	\$785,360	\$0	\$785,360
Supplies							
15	OFFICE Printing Services 101-XXX-022-025 53440	\$0	\$0	\$500	\$500	\$0	\$500
16	PRINTING Printing Services 101-XXX-022-025 53445	\$123,920	\$107,000	\$110,000	\$110,000	\$0	\$110,000
17	OFFICE Office of Technology 101-XXX-023-045 53440	\$3,676	\$5,725	\$6,000	\$6,000	\$0	\$6,000
18	PRINTING Office of Technology 101-XXX-023-045 53445	\$0	\$0	\$5,000	\$0	\$0	\$0
19	POSTAGE/COURIER SERVICE Office of Technology 101-XXX-023-045 53450	\$222	\$9	\$0	\$0	\$0	\$0
Total Supplies		\$127,817	\$112,734	\$121,500	\$116,500	\$0	\$116,500
Other Charges							
20	MILEAGE, PARKING, TOLLS Office of Technology 101-XXX-023-045 54720	\$6,921	\$9,212	\$7,000	\$7,000	\$0	\$7,000
21	INSTITUTES, CONFERENCES, MTGS. Office of Technology 101-XXX-023-045 54750	\$37,817	\$25,162	\$25,000	\$32,500	\$0	\$32,500
Total Other Charges		\$44,738	\$34,373	\$32,000	\$39,500	\$0	\$39,500
Equipment							
22	OTHER EQUIPMENT Printing Services 101-XXX-022-025 55170	\$7,284	\$0	\$0	\$14,000	\$0	\$14,000

By State Category			FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
ADMINISTRATIVE SERVICES								
Equipment								
23	OTHER EQUIPMENT Office of Technology 101-XXX-023-045 55170		\$43,655	\$124,421	\$38,833	\$38,833	\$0	\$38,833
24	SOFTWARE Office of Technology 101-XXX-023-045 55460		\$1,981	\$587	\$8,031	\$8,031	\$0	\$8,031
25	COMPUTERS/BUSINESS EQUIPMENT Office of Technology 101-XXX-023-045 55805		\$0	\$16,823	\$20,084	\$20,084	\$0	\$20,084
26	OFFICE FURNITURE/EQUIPMENT Office of Technology 101-XXX-023-045 55810		\$83	\$215	\$3,393	\$3,393	\$0	\$3,393
Total Equipment			\$53,003	\$142,046	\$70,341	\$84,341	\$0	\$84,341
Total ADMINISTRATIVE SERVICES			\$3,263,791	\$3,481,646	\$3,619,243	\$3,530,301	\$(143,982)	\$3,386,319
FTE: 0.0								
INSTRUCTIONAL SALARIES								
Salaries								
27	PROFESSIONAL Staff Dev. - OTIS 103-XXX-009-550 51100 FTE: 0.0		\$144,245	\$109,824	\$193,348	\$130,000	\$(20,000)	\$110,000
28	PROFESSIONAL - SUBSTITUTES Staff Dev. - OTIS 103-XXX-009-550 51101 FTE: 0.0		\$24,205	\$63,751	\$10,000	\$30,200	\$20,000	\$50,200
Total Salaries			\$168,449	\$173,575	\$203,348	\$160,200	\$0	\$160,200
Total INSTRUCTIONAL SALARIES			\$168,449	\$173,575	\$203,348	\$160,200	\$0	\$160,200
TEXTBOOKS AND CLASS SUPPLIES								
Supplies								
29	MATERIALS OF INSTR. - SOFTWARE Technology 104-XXX-001-215 53460		\$1,397,597	\$1,551,831	\$1,555,888	\$1,455,888	\$0	\$1,455,888
Total Supplies			\$1,397,597	\$1,551,831	\$1,555,888	\$1,455,888	\$0	\$1,455,888
Total TEXTBOOKS AND CLASS SUPPLIES			\$1,397,597	\$1,551,831	\$1,555,888	\$1,455,888	\$0	\$1,455,888
OTHER INSTRUCTIONAL COSTS								
Other Charges								
30	INSTITUTES, CONFERENCES, MTGS. Staff Dev. - OTIS 105-XXX-009-550 54750		\$317	\$0	\$7,500	\$0	\$0	\$0
Total Other Charges			\$317	\$0	\$7,500	\$0	\$0	\$0
Equipment								
31	COMPUTERS/BUSINESS EQUIPMENT Other Instructional Costs, Technology 105-XXX-001-840 55805		\$9,135	\$115,968	\$113,941	\$113,941	\$0	\$113,941
Total Equipment			\$9,135	\$115,968	\$113,941	\$113,941	\$0	\$113,941
Total OTHER INSTRUCTIONAL COSTS			\$9,452	\$115,968	\$121,441	\$113,941	\$0	\$113,941
OPERATION OF PLANT								
Other Charges								

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
OPERATION OF PLANT						
Other Charges						
32 COMMUNICATIONS Operations, Technology 110-XXX-031-840 54765	\$535,960	\$450,606	\$560,170	\$550,170	\$(70,000)	\$480,170
33 INTERNET ACCESS FEES Operations, Technology 110-XXX-031-840 54766	\$170,203	\$154,200	\$174,400	\$104,400	\$0	\$104,400
34 WAN Operations, Technology 110-XXX-031-840 54767	\$400,164	\$0	\$0	\$0	\$0	\$0
Total Other Charges	\$1,106,327	\$604,806	\$734,570	\$654,570	\$(70,000)	\$584,570
Total OPERATION OF PLANT	\$1,106,327	\$604,806	\$734,570	\$654,570	\$(70,000)	\$584,570
FTE: 22.0						
MAINTENANCE OF PLANT						
Salaries						
35 PROFESSIONAL Technology - OTIS 111-XXX-990-840 51100 FTE: 2.0	\$93,737	\$181,768	\$192,819	\$200,571	\$4,031	\$204,602
36 MAINTENANCE/MECHANICS/TECHS Technology - OTIS 111-XXX-990-840 51120 FTE: 20.0	\$1,018,968	\$1,040,720	\$1,017,361	\$1,194,013	\$(65,047)	\$1,128,966
37 TEMPORARY HELP Technology - OTIS 111-XXX-990-840 51140 FTE: 0.0	\$0	\$4,437	\$0	\$0	\$0	\$0
38 MAINT./MECH./TECH. - ADDT'L HRS Technology - OTIS 111-XXX-990-840 51160 FTE: 0.0	\$24,978	\$22,686	\$32,215	\$32,215	\$0	\$32,215
Total Salaries	\$1,137,682	\$1,249,612	\$1,242,395	\$1,426,799	\$(61,016)	\$1,365,783
Contracted Services						
39 OTHER CONTRACTED SERVICES Technology - OTIS 111-XXX-990-840 52170	\$101,296	\$61,893	\$73,000	\$103,000	\$0	\$103,000
40 SECURITY & SAFETY Technology - OTIS 111-XXX-990-840 52270	\$20,891	\$10,170	\$20,000	\$20,000	\$0	\$20,000
41 REPAIRS-COMPUTERS Technology - OTIS 111-XXX-990-840 52320	\$0	\$0	\$11,000	\$0	\$0	\$0
42 BUSINESS MACHINES Technology - OTIS 111-XXX-990-840 52361	\$100,520	\$123,540	\$106,000	\$106,000	\$20,000	\$126,000
43 HARDWARE MAINTENANCE Technology - OTIS 111-XXX-990-840 52375	\$408,093	\$871,856	\$760,274	\$760,274	\$50,000	\$810,274

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MAINTENANCE OF PLANT						
Contracted Services						
44 SOFTWARE MAINTENANCE Technology - OTIS 111-XXX-990-840 52380	\$487,666	\$497,123	\$622,648	\$532,648	\$0	\$532,648
45 AUDIO VISUAL Technology - OTIS 111-XXX-990-840 52495	\$9,904	\$5,135	\$5,000	\$5,000	\$0	\$5,000
Total Contracted Services	\$1,128,369	\$1,569,717	\$1,597,922	\$1,526,922	\$70,000	\$1,596,922
Supplies						
46 REPAIRS-COMPUTERS Technology - OTIS 111-XXX-990-840 53320	\$78,141	\$122,058	\$82,000	\$93,000	\$0	\$93,000
47 BUSINESS MACHINES Technology - OTIS 111-XXX-990-840 53361	\$10,495	\$12,789	\$23,000	\$23,000	\$0	\$23,000
48 OFFICE Technology - OTIS 111-XXX-990-840 53440	\$1,726	\$1,373	\$1,000	\$1,000	\$0	\$1,000
49 A/V Technology - OTIS 111-XXX-990-840 53495	\$108,980	\$149,859	\$129,259	\$129,259	\$20,000	\$149,259
50 COMMUNICATIONS Technology - OTIS 111-XXX-990-840 53765	\$35,438	\$25,147	\$50,000	\$48,000	\$(20,000)	\$28,000
Total Supplies	\$234,780	\$311,227	\$285,259	\$294,259	\$0	\$294,259
Other Charges						
51 MILEAGE, PARKING, TOLLS Technology - OTIS 111-XXX-990-840 54720	\$10,218	\$10,588	\$19,500	\$19,500	\$0	\$19,500
52 INSTITUTES, CONFERENCES, MTGS. Technology - OTIS 111-XXX-990-840 54750	\$144	\$1,370	\$375	\$375	\$0	\$375
Total Other Charges	\$10,362	\$11,958	\$19,875	\$19,875	\$0	\$19,875
Equipment						
53 OTHER EQUIPMENT Technology - OTIS 111-XXX-990-840 55170	\$6,582	\$0	\$0	\$0	\$0	\$0
54 P. A. SYSTEMS Technology - OTIS 111-XXX-990-840 55272	\$4,021	\$0	\$2,310	\$2,310	\$0	\$2,310
55 SOFTWARE Technology - OTIS 111-XXX-990-840 55460	\$0	\$0	\$3,786	\$0	\$0	\$0
56 A/V EQUIPMENT Technology - OTIS 111-XXX-990-840 55495	\$112,816	\$87,008	\$95,000	\$107,000	\$0	\$107,000

By State Category	FY17 Actual	FY18 Actual	FY18 Budget	FY19 Budget	19-20 Change	FY20 Budget
MAINTENANCE OF PLANT						
Equipment						
57 COMMUNICATIONS Technology - OTIS 111-XXX-990-840 55765	\$1,756	\$6,680	\$15,155	\$5,155	\$0	\$5,155
58 COMPUTERS/BUSINESS EQUIPMENT Technology - OTIS 111-XXX-990-840 55805	\$240	\$4,164	\$5,046	\$5,046	\$0	\$5,046
59 OFFICE FURNITURE/EQUIPMENT Technology - OTIS 111-XXX-990-840 55810	\$0	\$0	\$500	\$500	\$0	\$500
Total Equipment	\$125,414	\$97,852	\$121,797	\$120,011	\$0	\$120,011
Total MAINTENANCE OF PLANT	\$2,636,608	\$3,240,365	\$3,267,248	\$3,387,866	\$8,984	\$3,396,850
Report Total:	\$8,582,224	\$9,168,192	\$9,501,738	\$9,302,766	\$(204,998)	\$9,097,768

Grants, Business, and Community Partnerships

Program Overview

The Harford County Public Schools (HCPS) restricted fund is comprised of school-based and systemic projects funded through federal, state, and local government grants, as well as donations from businesses and organizations. The programs are “restricted” as the funds serve specific schools, students, curriculum content areas, and educational initiatives. The Coordinator of Grants, Business, and Community Partnerships is responsible for administrative leadership in developing, acquiring, implementing, managing and monitoring grants, partnerships, and donations for HCPS.

Board of Education Goals – FY 2020

- Board Goal 1: Prepare every student for success in postsecondary education and career
- Board Goal 2: Engage families and the community to be partners in the education of our students
- Board Goal 3: Hire and support highly effective staff who are committed to building their own professional capacity in order to increase student achievement
- Board Goal 4: Provide safe, secure, and healthy learning environments that are conducive to effective teaching and learning, creativity and innovation

Department Objectives – FY 2020

- Expand the funding capacity of HCPS in support of initiatives and programs that will inspire and prepare every student for success in postsecondary achievement (Board Goal 1)
- Provide leadership in grant program development, implementation, and evaluation, ensuring all programs increase student achievement (Board Goals 1, 2, & 4)
- Expand partnerships and engage community organizations and businesses to inspire and prepare students for postsecondary success (Board Goals 1, 2, & 4)

Accomplishments – FY 2018

Grants/Donations

- Secured a \$1.3 million Striving Readers Literacy Grant with the Office of Reading, English, and Language Arts from the Maryland State Department of Education. A Comprehensive Literacy Plan will support strategies designed to rapidly increase the literacy skills of children from birth through 12th grade living in high poverty communities (Board Goals 1, 2, & 3)
- Developed, coordinated, and submitted all federal funding for Part II of the HCPS Master Plan including: Title II A; Fine Arts; Title III, and McKinney Vento Homeless Grant (Board Goals 1 & 3)
- New \$131,000 Title IV Student Support and Academic Enrichment grant secured and implemented to support Joppatowne High School: increase AP participation and scores; implement a Leadership Academy that will promote a healthy, supportive and drug-free environment by increasing student engagement; increase effective use of technology (Board Goal 1)
- Secured \$330,000 in competitive grant funds to support the Judy Center at Magnolia Elementary. The Judy Center continues to make strides toward improving the number of children at Magnolia who enter kindergarten demonstrating readiness. Per a recent program evaluation: “prolonged exposure to the Judy Center has a positive impact on academic outcomes in young children” (Board Goals 1 & 2)
- Supported a \$1.5 million grant to create blended-learning and digital conversion in English and Language Arts classrooms in five military-connected schools (Roya Williams Elementary, Churchville Elementary, Meadowvale Elementary, Aberdeen Middle and Aberdeen High) (Board Goals 1 & 3)
- Developed and secured a \$300,000 Vikings After School Team (VAST) grant at Magnolia Middle and created a new partnership with Boys and Girls Club to provide after school youth development programs for 60 students “of promise” in 6th – 8th grades (Board Goals 1 & 2)
- Worked with the Early Childhood Office to secure over \$700,000 in grant funding to expand Pre-K to full day, four-year olds attending Magnolia Elementary, Deerfield Elementary and William Paca/Old Post Road Elementary schools (Title I elementary schools) (Board Goals 1 & 2)
- Partnered with Healthy Harford and Health Department to implement a \$42,000 grant to support school Wellness Plans, increasing students active movement through recess carts and other wellness equipment (Board Goals 1 & 2)

- Secured a scholarship donation from CINTAS to support the Growing Exceptional Teachers (GET) program Board Goal 1)
- Secured summer youth employment program funds from Susquehanna Workforce Network to support summer employment for 20 young men (Board Goals 1 & 2)
- Secured a \$4,000 donation from Patient First to support schools close to the clinics (Board Goals 2 & 4)

Partnerships

- Managed Community Partnership Network data base, including over 350 established partners supporting all schools in Harford County (Board Goal 2)
- Processed over 150 fliers and materials distribution from students' requests to community based organizations and partners (Board Goal 2)
- Assisted Local Management Board for Children and Youth in developing a consolidated grant proposal to Governor's Office for Children. The grant provided "Getting Ahead" financial classes and "Project Seek" which provided support for all HCPS children of incarcerated parents (Goal 2)
- In partnership with the United Way of Central Maryland, continued to support a full-time case manager to prevent Magnolia Elementary students from becoming homeless. This program is valued at \$120,000 (Board Goals 2 & 4)
- Co-chaired Chamber of Commerce Education Committee and worked to expand scholarship opportunities for HCPS students. Assisted in hosting the annual Scholarship Awards Breakfast for HCPS students and their families (Board Goals 1 & 2)
- TIC GUMS offered students interested in food science an opportunity to participate in Saturday Sessions of their "2017 Ice Cream University" (Board Goal 2)
- Served as member of the Susquehanna Workforce Network Youth Council, which worked to expand career pathways for students in Harford County (Board Goals 1 & 2)
- Partnered with Healthy Harford to implement a healthy eating program: "Days of Taste" at six elementary schools (Board Goals 2 & 4)
- Secured a MOU with Harford County Mediation services to provide mediation and truancy prevention support for several schools working with AmeriCorps volunteers (Board Goal 2)
- Supported Student Services in developing and securing a new Pilot program, titled: "Handle with Care", in partnership with The Harford County Child Advocacy Center. The pilot assisted schools in the Southern Precinct, notifying the administration if a child has experienced a traumatic event and to "handle with care" during the school day (Board Goal 4)
- Partnered with the Girl Scouts of Central Maryland to secure a STEM grant through MSDE. Over 50 girls from K - 2nd grade participated (Board Goals 1 & 2)
- Continued to monitor the JROTC application (Board Goals 1 & 2)
- Secured support from HCPS for Bond Bill to establish the APG Discovery Center (Board Goal 2)
- Coordinated the APG CERDEC STEM Superstars program for elementary schools (Board Goal 1)
- Assisted with the 2018 AFCEA (Armed Forces Communications and Electronics Association Aberdeen Chapter) –Science, Technology, Equipment, & Mentoring (STEM) Award for three teachers at \$5,000 per grant (Board Goal 3)
- Supported a Networking Event for SAME – recruiting students to participate in "on the spot" mentoring with SAME representatives (Board Goals 1 & 2)
- Supported Social Studies Office in establishing partnership with Maryland Council on Economic Education, sponsored by Freedom Federal Credit Union (Board Goals 1 & 2)
- Secured support from 7-Eleven corporation to support events at all HCPS elementary schools in the 2018-2019 school year (Board Goals 1 & 2)

HARFORD COUNTY PUBLIC SCHOOLS RESTRICTED PROGRAMS BY SOURCE					
	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Budget	FY19 - FY20 Budget Change
FEDERAL GRANTS					
21st Century MMS	355,444	204,789	285,839	-	(285,839)
Dept of Defense Education AMS, AHS, CCES, RWES	264,014	-	-	-	-
Dept of Defense Education AMS, AHS, CVES, MDES, RWES	736,002	177,053	198,856	-	(198,856)
Federal Miscellaneous	239,675	164,621	106,170	87,946	(18,224)
Federal PreKindergarten Expansion	733,224	764,952	807,840	418,608	(389,232)
Infant and Toddler	552,712	458,082	473,303	435,686	(37,617)
Infant and Toddler Medical Assistance	211,475	296,515	205,000	205,000	-
Infant and Toddler Supplemental	61,321	47,868	35,000	37,617	2,617
Medical Assistance	2,671,842	3,435,400	2,450,000	2,605,000	155,000
Perkins Career & Technology	288,225	292,900	292,900	291,610	(1,290)
Reconnecting Youth	133,929	48,043	-	-	-
Special Education Other	376,760	242,562	345,624	345,624	-
Special Education Passthrough Parentally Placed	143,574	202,828	180,390	180,390	-
Special Education Passthrough	7,522,942	7,529,503	7,657,094	7,779,472	122,378
Special Education Preschool Passthrough	191,130	189,692	197,545	197,545	-
Striving Readers Comprehensive Literacy	-	-	-	629,743	629,743
Title I	5,166,378	5,302,148	5,352,716	5,226,567	(126,149)
Title I Other	207,643	196,509	185,000	-	(185,000)
Title II	1,110,084	844,698	917,621	803,339	(114,282)
Title III	38,715	69,591	69,424	72,137	2,713
Title IV	-	31,930	138,397	386,564	248,167
Urban Area Security Initiative	15,848	-	-	-	-
USDE Counselor	19,999	-	-	-	-
Total Federal	21,040,936	20,499,683	19,898,719	19,702,848	(195,871)
STATE GRANTS					
Aging Schools	5,832	192,687	200,000	110,000	(90,000)
Fine Arts Initiative	28,127	39,835	25,432	25,432	-
Infant Toddler Program	493,659	460,913	433,107	433,107	-
Judy Center	299,329	331,430	322,000	322,000	-
Medical Assistance	2,135,368	2,330,461	2,550,000	2,795,000	245,000
Kindergarten Readiness Assessment State	26,910	27,445	24,400	25,280	880
Non Public Partnerships	206,588	154,998	154,998	49,122	(105,876)
Non Public Placement	5,502,846	5,246,274	5,657,165	5,306,736	(350,429)
Out of County	90,393	81,025	90,000	81,025	(8,975)
PreKindergarten Expansion	-	-	-	440,640	440,640
Quality Teacher Incentive	68,000	94,300	96,300	92,300	(4,000)
State Miscellaneous	7,904	124,067	75,000	63,480	(11,520)
Stem Grant	33,264	-	-	-	-
Total State	8,898,220	9,083,435	9,628,402	9,744,122	115,720
MISCELLANEOUS GRANTS					
Misc Other	412,325	267,866	136,900	153,000	16,100
Total Other	412,325	267,866	136,900	153,000	16,100
GRAND TOTAL	\$30,351,481	29,850,985	\$29,664,021	\$29,599,970	(\$64,051)

HARFORD COUNTY PUBLIC SCHOOLS RESTRICTED POSITIONS								
Grant Name	FY18 FTE	FY19 FTE	FY20 FTE	FY 20 Position Summary				
				Teachers	A&S	Clerical	Other	Total
Federal								
21st Century	0.40	0.00	0.00					0.00
Digital Conversion Initiative	0.50	0.50	0.50				0.50	0.50
Federal PreKindergarten Expansion	12.00	12.00	12.00	6.00			6.00	12.00
Infant Toddler Program	4.70	3.60	3.60	3.10		0.50		3.60
Infants and Toddlers Medical Assistance	2.00	2.00	2.00	2.00				2.00
Medical Assistance	29.40	31.60	27.90	23.40	1.10	1.10	2.30	27.90
Reconnecting Youth	0.93	0.00	0.00					0.00
Reconnecting Youth Follow Up	0.07	0.00	0.00					0.00
Special Education Parentally Placed	1.40	1.40	1.40	1.40				1.40
Special Education Passthrough	102.70	93.60	93.60	68.60	1.00		24.00	93.60
Special Education Preschool Passthrough	2.00	2.00	2.00	2.00				2.00
Striving Readers	0.00	4.40	4.40	4.00	0.40			4.40
Title I	46.30	44.50	44.50	38.50	4.00	1.00	1.00	44.50
Title I School Improvement	1.00	0.00	0.00					0.00
Title II A	10.00	8.00	8.00	8.00				8.00
Total Federal	213.40	203.60	199.90	157.00	6.50	2.60	33.80	199.90
State								
Infant Toddler Program	4.30	3.40	3.40	2.90		0.50		3.40
Judy Center	3.00	3.00	3.00		1.00	2.00		3.00
Medical Assistance	26.10	23.80	21.00	17.50	0.90	0.90	1.70	21.00
Total State	33.40	30.20	27.40	20.40	1.90	3.40	1.70	27.40
Grand Total - Restricted	246.80	233.80	227.30	177.40	8.40	6.00	35.50	227.30

Food and Nutrition

Program Overview

The Food and Nutrition Department manages all aspects of the Food Service Fund. The Department's primary purpose is to support the educational process and community through the provision of convenient, economical, and healthy meals for students. The Department manages the following federal and state funded Child Nutrition Programs:

- National School Lunch Program – In FY 2018, 3,238,451 lunches were served to HCPS students, a decrease of 63,358 over the previous year. The menu is consistently audited under state and federal nutritional guidelines and found to be in accordance with such. HCPS continues to be among the lowest priced school meals in the State of Maryland, reflecting sound financial management and excellent cost controls
- School Breakfast Program – Breakfast is offered in every school, daily. In FY 2018, 1,431,954 breakfasts were served, a decrease of 56,154 from the previous year
- After School Snack Program – Offered in conjunction with education programs in selected sites, this program serves approximately 700 nutritional snacks per day in support of these programs
- Maryland Meals for Achievement Program – Supported by State funds, this program provides free breakfast, served in the classroom at twelve schools, nine elementary and three middle schools. Over 6,200 students receive this meal daily. By beginning the day with a healthy breakfast, the program has effectively reduced school nurse visits and improved attendance and student achievement
- USDA Commodity Food Program – Provided 14% of food expenditures for FY 2018, including fresh cut apples, raisins and many other items
- Summer Food Service Program – Operates in conjunction with education programs and community supported programs over the summer, serving over 1,000 meals per day
- Child and Adult Care Food Program (CACFP) operate at several schools serving dinners to after-school programs
- Free and Reduced Meal Application (FARMA) Program – Program is monitored by the USDA as part of the National School Lunch Program. Meal benefit applications are reviewed, and benefits administered by the Food & Nutrition Department. This data provides great value to HCPS as it is used to determine funding levels and allocations in certain programs

Board of Education Goals – FY 2020

- Board Goal 1: Prepare every student for success in postsecondary education and career
- Board Goal 2: Engage families and the community to be partners in the education of our students
- Board Goal 3: Hire and support highly effective staff who are committed to building their own professional capacity in order to increase student achievement
- Board Goal 4: Provide safe, secure, and healthy learning environments that are conducive to effective teaching and learning, creativity and innovation

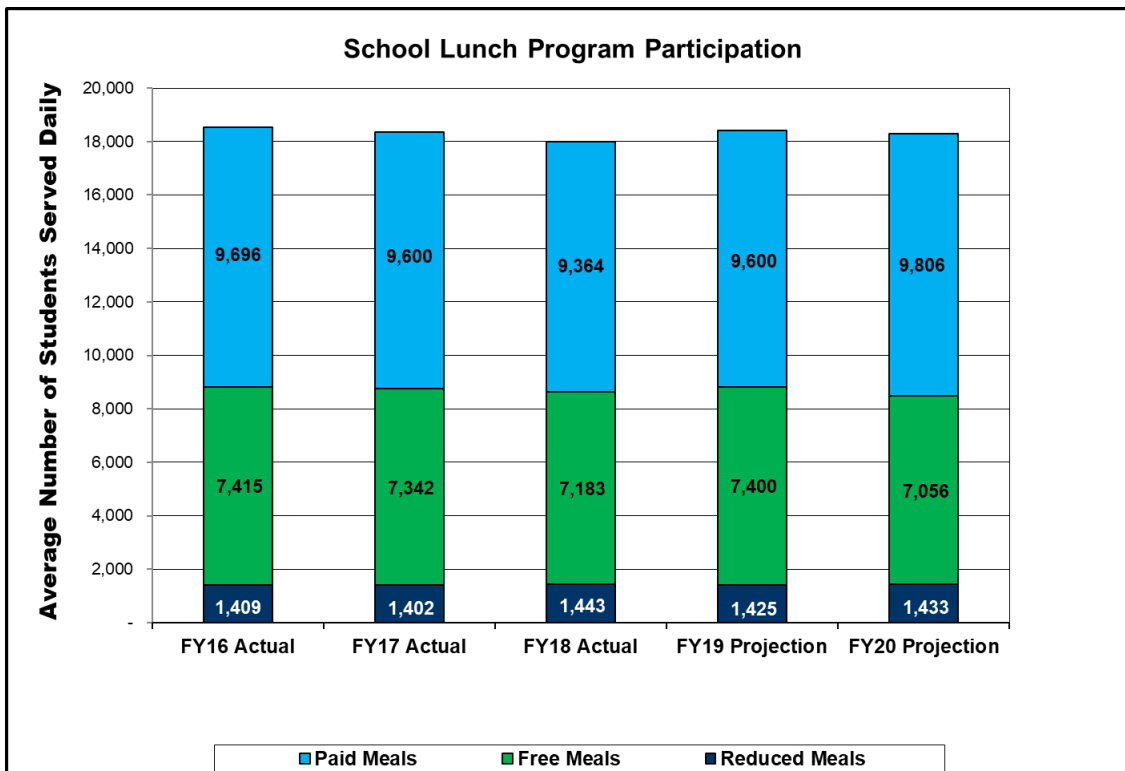
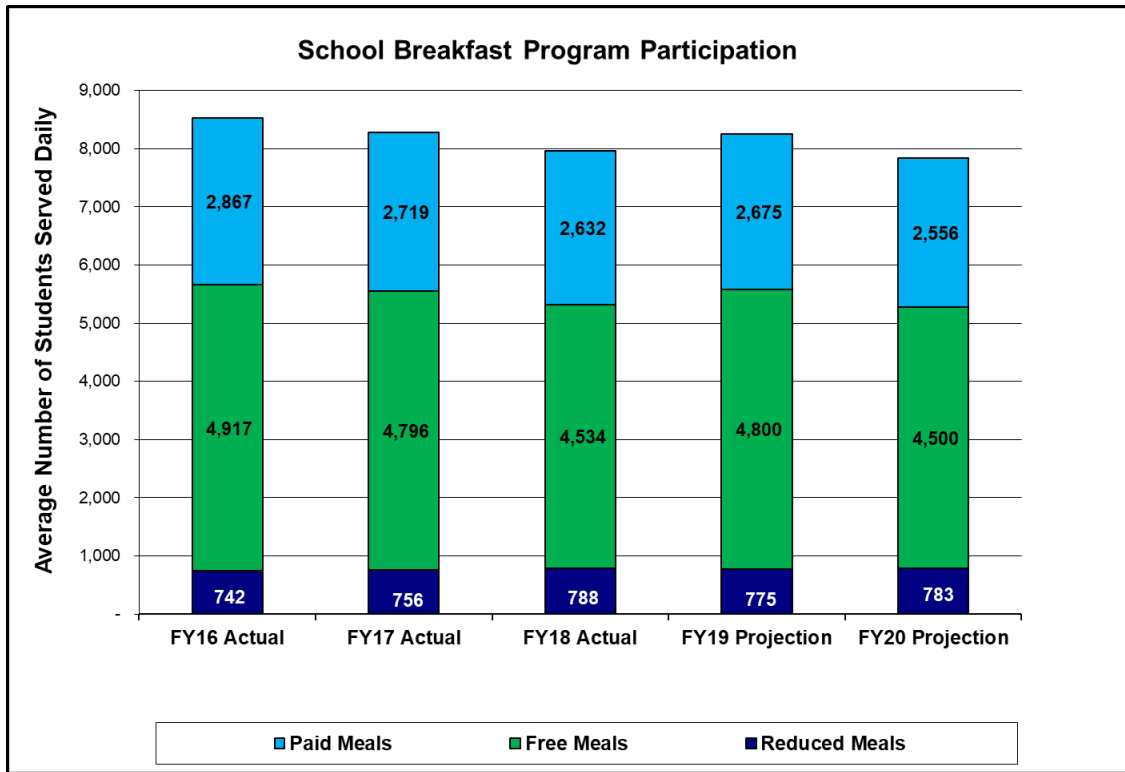
Departmental Objectives – FY 2020

- Through sound financial management, continue to work on a breakeven status (Board Goal 4)
- Distinguish program as a resource of nutrition information and an asset to HCPS by increasing the presence in schools through nutrition outreach and meal participation (Board Goal 4)

Accomplishments – FY 2018

- Several employees were recognized as Maryland State award recipients, Manager, Employee and Innovator of the Year (Board Goal 3)
- Financial performance was a loss of \$130,000 despite a non-forecasted increase in OPEB charges of over \$180,000 (Board Goals 3 & 4)

During FY 2019, the Food and Nutrition Program projects to sell 26,134 meals each school day, or nearly 5 million meals during the school year. The average number of students served breakfast and lunch daily is provided in the following charts:



Positions

Although the Food and Nutrition Department operates under an independent, separate enterprise fund, Food Service employees are HCPS employees and are an integral part of providing a safe and secure learning environment for all students and staff. The chart below summarizes the FY20 budgeted positions.

Harford County Public Schools Food and Nutrition Positions						
POSITION	Budget FY2016	Budget FY2017	Budget FY2018	Budget FY2019	FY19-20 Change	Budget FY2020
Food Service Worker	230	230	230	230	-	230
FS Warehouse & Mechanics Managers	7	7	7	7	1.0	8
Supervisor	15	15	15	15	-	15
Assistant Supervisor	1	1	1	1	-	1
Specialist	2	2	2	2	(1.0)	1
Account Clerk	3	3	3	3	-	3
Clerical	3.5	3.5	3.5	3.5	-	3.5
Dietician	1	1	1	1	-	1
Total Food and Nutrition Budgeted Positions	263.5	263.5	263.5	263.5	-	263.5

Revenues

Food Services collects revenue from several sources, including student and staff payments, and reimbursements from the State and Federal governments. The following table details the actual revenue from FY 2016 to FY 2018 and the budgeted revenue for FY 2019 and FY 2020.

Harford County Public Schools Food and Nutrition Revenue										
	Actual FY16		Actual FY17		Actual FY18		Budget FY19		Budget FY20	
Student Payments	\$ 7,141,875	42.3%	\$ 7,122,890	41.7%	\$ 7,407,284	42.7%	\$ 7,287,110	41.4%	\$ 7,555,430	42.1%
State Sources:										
Reimbursement Lunches	148,973	0.9%	144,145	0.8%	135,029	0.8%	150,000	0.9%	150,000	0.8%
Other Revenue	298,506	1.8%	225,261	1.3%	223,702	1.3%	250,000	1.4%	262,500	1.5%
Total State Revenue	\$ 447,479	2.6%	\$ 369,407	2.2%	\$ 358,731	2.1%	\$ 400,000	2.3%	\$ 412,500	2.3%
Federal Sources:										
Reimbursement - Lunch	604,092	3.6%	622,086	3.6%	623,672	3.6%	650,000	3.7%	630,000	3.5%
Reimbursement - Fresh Fruit & Veg.	25,838	0.2%	16,116	0.1%	-	0.0%	-	0.0%	-	0.0%
Reimbursement - F/R Lunches & Snacks	5,072,685	30.0%	4,994,011	29.3%	5,037,170	29.0%	5,299,249	30.1%	5,238,657	29.2%
Reimbursement - Breakfast	1,858,255	11.0%	2,103,032	12.3%	2,069,546	11.9%	2,208,184	12.5%	2,141,980	11.9%
Commodities	1,188,268	7.0%	1,122,067	6.6%	1,077,004	6.2%	1,025,000	5.8%	1,114,699	6.2%
Child and Adult Care Food Program	216,680	1.3%	323,351	1.9%	412,776	2.4%		0.0%	-	0.0%
Other Revenue	198,892	1.2%	234,084	1.4%	240,383	1.4%	625,000	3.5%	672,754	3.8%
Total Federal Revenue	\$ 9,164,711	54.2%	\$ 9,414,747	55.1%	\$ 9,460,551	54.4%	\$ 9,807,433	55.6%	\$ 9,798,090	54.7%
Other Revenue	\$ 141,334	0.8%	\$ 164,161	1.0%	\$ 138,626	0.8%	\$ 125,000	0.7%	\$ 160,000	0.9%
Total Food Service Revenue	\$ 16,895,399	100%	\$ 17,071,204	100%	\$ 17,365,192	100%	\$ 17,619,543	100%	\$ 17,926,020	100%

Fund Balance

The following table details the actual fund balance from FY 2016 to FY 2018 and the projected fund balance for FY 2019 and FY 2020.

Harford County Public Schools Food and Nutrition Fund Statement					
	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Budget FY20
Revenues:					
Student Payments	7,141,875	7,122,890	7,407,284	7,144,225	7,555,430
Total State Revenue	447,479	369,406	358,730	458,876	412,500
Total Federal	9,164,711	9,414,747	9,460,550	9,445,662	9,798,090
Total Other: Local or Miscellaneous	141,334	164,161	138,626	100,000	160,000
Total Revenues	\$ 16,895,399	\$ 17,071,204	\$ 17,365,190	\$ 17,148,763	\$ 17,926,020
Expenditures	\$ 16,726,026	\$ 17,243,662	\$ 17,557,612	\$ 17,148,763	\$ 17,926,020
Excess/deficit revenues over Expenditures	169,373	(172,458)	(192,421)	-	-
Beginning Fund Balance	\$ 2,975,475	\$ 3,071,126	\$ 2,898,668	\$ 2,706,247	\$ 2,706,247
Increase (decrease) in reserve for inventory	(73,722)	-	-	-	-
Total Fund Balance	\$ 3,071,126	\$ 2,898,668	\$ 2,706,247	\$ 2,706,247	\$ 2,706,247
Reserve for inventory - end of year				-	-
Ending Fund Balance	\$ 3,071,126	\$ 2,898,668	\$ 2,706,247	\$ 2,706,247	\$ 2,706,247

Federal guidelines allow school systems operating the Child Nutrition Programs to maintain a Food Service fund balance of up to 3 months operating expenses. This would be equivalent to approximately \$4.5 million, or more than the FY 2018 fund balance. A plan designating these funds for specific reinvestment projects has been developed to ensure the long-term success of the Food and Nutrition Program. Past use of this reinvestment strategy has been an important component of the positive fiscal performance of the program. The Food and Nutrition Department utilized fund balance for the ongoing Plan for Asset Replacement (PAR) and system improvements. Major improvement projects include upgrading of technology equipment and ongoing PAR. Each year the PAR is reassessed as resources become available.

Projected Asset Improvement and Replacement Plan

Technology Upgrades \$20,000 – Computers are in need of a refresh every 4 to 5 years. This is designed to keep the cost of upgrading computers lower over the long-term and make the system more reliable.

Planned Asset Replacement (PAR) \$124,855 – The planned asset replacement project will allow for the planned replacement of equipment that is no longer functional or has exhausted its useful life. The plan will also allow for improved storage, cooking, and holding of food, resulting in improved quality for students and improved work environment for employees. This replacement of equipment is ongoing and is to be considered part of the normal budget.

Food and Nutrition

BY OBJECT CODE	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	19-20 Change	FY20 Budget
Salaries	\$5,412,033	\$5,672,386	\$5,770,257	\$5,896,881	(\$2,695)	\$5,894,186
Contracted Services	\$385,809	\$443,898	\$438,771	\$454,000	\$14,000	\$468,000
Supplies	\$8,173,934	\$8,308,143	\$8,283,440	\$8,343,072	\$78,070	\$8,421,142
Other Charges	\$2,546,126	\$2,658,992	\$2,865,642	\$2,745,589	\$252,248	\$2,997,837
Equipment	\$243,848	\$180,909	\$140,031	\$180,000	(\$35,145)	\$144,855
TOTAL	\$16,761,750	\$17,264,328	\$17,498,141	\$17,619,542	\$306,478	\$17,926,020

BY STATE CATEGORY	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	19-20 Change	FY20 Budget
<i>FOOD PREPARATION & DISPENSING SERVICES</i>						

1	MAINTENANCE/MECHANICS/TECHS						
51XX	51120	\$341,992	\$344,939	\$358,742	\$380,317	\$7,606	\$387,923
2	MAINT./MECH./TECH. SUBSTITUTES						
51XX	51121	\$0	\$0	\$781	\$0	\$0	\$0
3	FOOD SERVICE/CAFETERIA						
51XX	51135	\$3,984,197	\$4,175,775	\$4,192,390	\$4,350,238	\$87,006	\$4,437,244
4	FOOD SERVICE SUBSTITUTES						
51XX	51136	\$340,042	\$358,970	\$411,402	\$329,244	\$3,292	\$332,536
5	FOOD SERVICE - SPECIAL EVENTS						
51XX	51137	\$2,088	\$4,137	\$2,919	\$5,500	\$(2,000)	\$3,500
6	OTHER SALARIES						
51XX	51170	\$4,666	\$5,542	\$7,506	\$1,500	\$0	\$1,500
7	REPAIRS-EQUIPMENT						
51XX	52315	\$4,903	\$5,976	\$0	\$0	\$0	\$0
8	REFUSE DISPOSAL						
51XX	52385	\$86,031	\$127,542	\$120,408	\$145,000	\$(5,000)	\$140,000
9	COMMODITY DISTRIBUTION						
51XX	52435	\$299	\$185	\$530	\$1,500	\$0	\$1,500
10	REPAIRS/MAINTENANCE-VEHICLES						
51XX	53325	\$25,706	\$22,039	\$6,763	\$25,000	\$0	\$25,000
11	CLEANING						
51XX	53430	\$43,705	\$48,420	\$47,478	\$40,000	\$1,000	\$41,000
12	USDA COMMODITIES						
51XX	53435	\$1,261,990	\$1,038,145	\$1,114,179	\$1,025,000	\$89,699	\$1,114,699
13	OFFICE						
51XX	53440	\$16,020	\$19,539	\$19,214	\$18,000	\$0	\$18,000
14	UNIFORMS-STAFF						
51XX	53535	\$22,784	\$22,062	\$21,049	\$25,000	\$0	\$25,000

BY STATE CATEGORY			FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	19-20 Change	FY20 Budget
15	HARDWARE							
51XX	53545	\$27,915	\$38,664	\$51,381	\$25,000	\$(10,000)	\$15,000	
16	DETERGENTS							
51XX	53550	\$38,275	\$50,300	\$58,707	\$40,000	\$0	\$40,000	
17	FUEL/OIL							
51XX	53575	\$0	\$0	\$19,417	\$0	\$0	\$0	
18	MEDICAL							
51XX	53585	\$540	\$345	\$302	\$0	\$0	\$0	
19	BREAD							
51XX	53590	\$181,229	\$187,247	\$165,902	\$173,250	\$(5,688)	\$167,562	
20	CANNED, DRY & FROZEN FOODS							
51XX	53595	\$3,965,824	\$4,125,248	\$4,071,459	\$4,173,365	\$20,238	\$4,193,603	
21	ICE CREAM							
51XX	53600	\$95,001	\$101,767	\$152,993	\$110,322	\$44,201	\$154,523	
22	MILK							
51XX	53615	\$940,045	\$956,714	\$884,582	\$1,020,100	\$(117,825)	\$902,275	
23	CHIPS, PRETZELS, CAKES							
51XX	53620	\$623,758	\$755,675	\$719,534	\$750,000	\$7,500	\$757,500	
24	PRODUCE							
51XX	53625	\$572,705	\$552,869	\$593,412	\$553,835	\$45,511	\$599,346	
25	FOOD SERVICE PAPER PRODUCTS							
51XX	53630	\$172,679	\$178,324	\$178,957	\$171,700	\$3,434	\$175,134	
26	FOOD SERVICE REPAIR PARTS							
51XX	53635	\$163,816	\$187,466	\$158,640	\$165,000	\$0	\$165,000	
27	TRAINING							
51XX	54580	\$0	\$9,678	\$3,782	\$25,000	\$0	\$25,000	
28	RETIREMENT							
51XX	54665	\$259,675	\$267,260	\$275,170	\$281,960	\$1,974	\$283,934	
29	SOCIAL SECURITY							
51XX	54675	\$357,484	\$374,036	\$380,444	\$370,908	\$23,987	\$394,895	
30	WORKER'S COMPENSATION							
51XX	54685	\$152,897	\$161,950	\$169,944	\$178,500	\$1,785	\$180,285	
31	HEALTH INSURANCE							
51XX	54690	\$1,467,702	\$1,513,966	\$1,700,944	\$1,539,200	\$246,791	\$1,785,991	
32	DENTAL INSURANCE							
51XX	54695	\$84,327	\$81,548	\$85,671	\$86,700	\$867	\$87,567	
33	LIFE INSURANCE							
51XX	54700	\$6,201	\$5,598	\$4,850	\$5,269	\$105	\$5,374	
34	TRAVEL, PROFESSIONAL							
51XX	54720	\$12,310	\$9,258	\$9,516	\$12,500	\$(2,500)	\$10,000	
35	PROFESSIONAL DUES							
51XX	54730	\$3,587	\$5,068	\$6,941	\$5,000	\$0	\$5,000	

BY STATE CATEGORY			FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	19-20 Change	FY20 Budget
36	INSTITUTES, CONFERENCES, MTGS							
	51XX	54750	\$6,294	\$11,810	\$9,953	\$12,500	\$(2,500)	\$10,000
37	OTHER EQUIPMENT							
	51XX	55170	\$204,766	\$174,464	\$128,055	\$150,000	\$(25,145)	\$124,855
TOTAL FOOD PREPARATION & DISPENSING SERVICES			\$15,471,453	\$15,922,526	\$16,133,917	\$16,196,408	\$414,338	\$16,610,746
<i>SERVICE AREA DIRECTION</i>								
38	PROFESSIONAL							
	5001	51100	\$309,927	\$316,784	\$327,680	\$333,260	\$(110,260)	\$223,000
39	CLERICAL							
	5001	51110	\$134,360	\$158,220	\$150,671	\$172,462	\$5,174	\$177,636
40	MAINTENANCE/MECHANICS/TECHS							
	5001	51120	\$291,599	\$304,457	\$315,790	\$324,360	\$6,487	\$330,847
41	MAINT./MECH./TECH. SUBSTITUTES							
	5001	51121	\$3,152	\$3,562	\$2,376	\$0	\$0	\$0
42	CLERICAL OVERTIME							
	5001	51150	\$10	\$0	\$0	\$0	\$0	\$0
43	OTHER CONTRACTED SERVICES							
	5001	52170	\$211,409	\$221,231	\$228,547	\$230,000	\$10,000	\$240,000
44	AUDITING							
	5001	52185	\$0	\$9,353	\$9,643	\$9,000	\$0	\$9,000
45	BIDS/ADVERTISING							
	5001	52210	\$0	\$0	\$0	\$500	\$0	\$500
46	MACHINE RENTAL-POSTAL & OTHER							
	5001	52370	\$21,905	\$1,166	\$9,770	\$7,000	\$0	\$7,000
47	SOFTWARE MAINTENANCE							
	5001	52380	\$61,262	\$78,445	\$69,873	\$61,000	\$9,000	\$70,000
48	OFFICE							
	5001	53440	\$2,782	\$5,395	\$2,538	\$5,500	\$0	\$5,500
49	PRINTING							
	5001	53445	\$0	\$0	\$0	\$2,000	\$0	\$2,000
50	POSTAGE/COURIER SERVICE							
	5001	53450	\$13,066	\$14,654	\$14,185	\$15,000	\$0	\$15,000
51	BULLETINS, GUIDES, ETC.							
	5001	53476	\$6,094	\$3,270	\$2,748	\$5,000	\$0	\$5,000
52	SOCIAL SECURITY							
	5001	54675	\$56,537	\$59,901	\$60,933	\$64,492	\$(5,973)	\$58,519
53	HEALTH INSURANCE							
	5001	54690	\$129,126	\$149,145	\$148,487	\$150,383	\$(10,489)	\$139,894
54	DENTAL INSURANCE							
	5001	54695	\$8,017	\$8,334	\$7,784	\$9,865	\$(1,408)	\$8,457
55	LIFE INSURANCE							
	5001	54700	\$1,519	\$1,428	\$1,223	\$1,812	\$(391)	\$1,421

BY STATE CATEGORY		FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	19-20 Change	FY20 Budget
56	TRAVEL, PROFESSIONAL						
5001	54720	\$0	\$12	\$0	\$750	\$0	\$750
57	TRAVEL, TECHNICAL/SUPPORT STAFF						
5001	54725	\$0	\$0	\$0	\$750	\$0	\$750
58	INSTITUTES, CONFERENCES, MTGS						
5001	54750	\$450	\$0	\$0	\$0	\$0	\$0
59	OTHER EQUIPMENT						
5001	55170	\$374	\$0	\$0	\$0	\$0	\$0
60	COMPUTERS/BUSINESS EQUIPMENT						
5001	55805	\$38,708	\$6,445	\$11,976	\$30,000	\$(10,000)	\$20,000
TOTAL SERVICE AREA DIRECTION		\$1,290,297	\$1,341,802	\$1,364,224	\$1,423,134	\$(107,860)	\$1,315,274
GRAND TOTAL		\$16,761,750	\$17,264,328	\$17,498,141	\$17,619,542	\$306,478	\$17,926,020

Capital Budget

Program Overview

The Facilities Management Department Division of Planning and Construction develops school facilities that meet student population and educational program requirements. The department is responsible for managing the planning and construction activities that are coordinated for the purposes of modernizing, renovating and improving educational facilities for the students and staff of HCPS. The department utilizes demographic information, educational specifications, procurement practices, architectural and engineering parameters, and budget data to deliver planning and construction related services in support of High Student Achievement.

Each year the Board of Education, school staff, and community review and analyze the Capital Improvement Program (CIP) for the Board to establish priorities as it secures future funding. This review includes the levels of county and state funding levels from the prior fiscal year, the volume and status of current approved capital projects, an analysis of enrollments and capacities, and a study of population growth within Harford County. In addition, information obtained from system-wide building evaluations, a review of project categories, and the infusion of technology into our facilities are considered.

All construction projects are budgeted in the School Construction Fund, which is often referred to as the Capital Budget. School construction is budgeted on a per-project basis. Projects may be funded over several years with funding allocations carried forward over multiple years until completion.

The Harford County Board of Education lacks taxing authority and remains revenue dependent upon Harford County Government and the State of Maryland to fund the Capital Budget. State funds are approved based on the recommendations of the Interagency Committee on School Construction (IAC).

The Capital Improvement Plan is managed by the Facilities Management Department, Division of Planning and Construction and the Office of Operations. Harford County Public Schools has developed a multi-year capital improvement plan and updates the plan annually based on changing enrollments and conditions of schools. The School Construction Fund accounting is administered by the Finance Department, a division of HCPS Business Services.

Harford County Public Schools School Construction Fund Capital Projects					
	Actual FY 2016	Actual FY 2017	Actual FY 2018	Budget FY 2019	Budget FY 2020
Revenues:					
State	\$9,514,383	\$3,963,370	\$11,416,550	\$12,278,472	\$12,219,000
Local	\$22,676,418	\$19,129,002	\$17,933,573	\$35,927,000	\$62,222,123
Federal	-	-	-	-	
Other Revenue (Including Transfers)	\$820,031	\$75,442	1,457,286	-	
Total Capital Revenue	\$33,010,832	\$23,167,814	\$30,807,409	\$48,205,472	\$74,441,123
Total Capital Expenditures	(\$33,285,201)	(\$23,576,768)	(\$30,518,578)	(\$48,205,472)	(\$74,441,123)
Excess/deficit	(\$274,369)	(\$408,954)	\$ 288,831	-	-
Capital Projects Beginning Fund Balance	\$2,402,814	\$2,128,445	\$1,719,491	2,008,322	2,008,322
Capital Projects Ending Fund Balance	\$2,128,445	\$1,719,491	\$2,008,322	2,008,322	2,008,322

Harford County Public School accounts for school construction by individual projects, where revenues are recognized at the same time as related expenditures. Under the budgetary basis of accounting, this normally results in a fund balance of zero at the end of each period.

Capital projects funds are used to account for financial resources used in the acquisition, construction, or improvements of major capital facilities. A capital expenditure is the amount used during a particular period to acquire or improve long-term assets such as property, plant, or equipment. However, some capital expenditure designations have been determined by the way Harford County Government funds the expenditure (i.e. Textbook/Supplemental Refresh).

Capital Improvement Impact on the Operating Budget

When the School Construction Fund pays for a new building or the expansion of a school, there is an impact on the Operating Budget. The Executive Directors of Elementary, Middle and High School determine the staffing needs at the school, while the Executive Director of Facilities and the Assistant Superintendent of Operations determine the building maintenance needs.

As the Capital Improvement Plan is implemented and facilities are expanded, the Board of Education determines staffing additions based on:

- Enrollment projections
- State rated capacities and percentages of utilization
- Availability of operating funds

While some of the capital improvements involve maintenance of facilities, which should help keep operational costs down, building expansions often involve shifting students from portable classrooms to permanent instructional facilities. This often minimizes the effect on the operating budget since the instructional support is already in place. Traditionally, when a new school opens, the Board of Education has provided supplemental budget allocations for the purchase of textbooks, library materials, and other related instructional items. The custodial staffing allocation is calculated based on square footage and special needs.

Each year, a review of the operating impact of new construction or renovations is undertaken and funds are requested during the budget development process. The county government determines the projects to be included in the capital program by their funding of the projects. Projects include new building construction, renovations, modernization, additions, roof repairs, HVAC repairs, textbooks, technology, and various other equipment or improvements.

BOARD OF EDUCATION OF HARFORD COUNTY
CAPITAL IMPROVEMENT PROCESS
DEVELOPMENT OF THE FY 2020 CAPITAL IMPROVEMENT PROGRAM

Each year, the Board of Education reviews and analyzes the capital needs of the school system. Factors such as the age of existing facilities, student enrollments, school capacity, population trends, residential development, and existing building systems are all studies to develop a list of capital priorities.

THE CAPITAL IMPROVEMENT SCHEDULE

October 2017 to April 2018.....	Superintendent's Technical Advisory Committee
January to May 2018	CIP Priorities List Developed
June 2018	Facilities Master Plan Approved
July 2018	First Reading of CIP to Board of Education
September 2018	Board of Education Adoption of CIP Priorities
September 2018	Presentation to Planning Advisory Board
October 2018.....	Presentation to Harford County Government
October 2018	Submission to Interagency Committee (IAC)
February 2019	Submission to Harford County Government
May 2019	Approved by Interagency Commission on School Construction
June 2019.....	Approved by Harford County Council
July 2019	Funds Available

**BOARD OF EDUCATION OF HARFORD COUNTY
FISCAL YEAR 2020 - CAPITAL IMPROVEMENT PROGRAM
BUDGET REQUEST
As amended by the Board of Education on November 19, 2018**

PROJECT	HCPS PRIORITY	STATE PRIORITY	STATE REQUEST	STATE APPROVED	LOCAL REQUEST	LOCAL APPROVED	TOTAL FY 2020 CAPITAL FUNDING REQUEST	TOTAL ³ PROJECT COST
Special Ed Facility Improvements	1		\$0	N/A	\$842,000	N/A	\$842,000	\$842,000
Havre de Grace Middle/High School Replacement	2		\$0	N/A	\$13,486,645	N/A	\$13,486,645	\$98,539,943
Technology Refresh	3		\$0	N/A	\$13,028,878	N/A	\$13,028,878	\$13,028,878
Joppatowne High School Limited Renovation (Planning)	4		\$0	N/A	\$1,500,000	N/A	\$1,500,000	\$2,500,000
Emergency Systems & Communications	5		\$0	N/A	\$479,000	N/A	\$479,000	\$479,000
Replacement Buses	6		\$0	N/A	\$4,536,000	N/A	\$4,536,000	\$4,536,000
Security Measures	7		\$0	N/A	\$421,600	N/A	\$421,600	\$421,600
Aberdeen Middle School Roof Replacement ^{1,2}	8	1	\$1,434,000	N/A	\$123,000	N/A	\$1,557,000	\$2,776,000
Roye Williams Elementary School HVAC ¹	9	2	\$4,740,000	N/A	\$6,980,000	N/A	\$11,720,000	\$11,720,000
Stormwater Mgt, Erosion, Sediment Control	10		\$0	N/A	\$865,000	N/A	\$865,000	\$865,000
Environmental Compliance	11		\$0	N/A	\$880,000	N/A	\$880,000	\$880,000
Outdoor Track Reconditioning	12		\$0	N/A	\$282,000	N/A	\$282,000	\$282,000
Hickory Elementary School Roof Replacement ¹	13	3	\$915,000	N/A	\$879,000	N/A	\$1,794,000	\$1,794,000
Major HVAC Repairs	14		\$0	N/A	\$353,000	N/A	\$353,000	\$353,000
Athletic Fields Repair & Restoration	15		\$0	N/A	\$660,000	N/A	\$660,000	\$660,000
Replacement Vehicles	16		\$0	N/A	\$1,500,000	N/A	\$1,500,000	\$1,500,000
ADA Improvements	17		\$0	N/A	\$400,000	N/A	\$400,000	\$400,000
Septic Facility Code Upgrades	18		\$0	N/A	\$75,000	N/A	\$75,000	\$75,000
George D. Lisby Elementary School HVAC ¹	19	4	\$4,200,000	N/A	\$5,050,000	N/A	\$9,250,000	\$9,250,000
North Bend Elementary School Central Plant and Fire Alarm ⁴	20	5	\$930,000	N/A	\$1,101,000	N/A	\$2,031,000	\$2,031,000
Domestic Water & Backflow Prevention	21		\$0	N/A	\$1,135,000	N/A	\$1,135,000	\$1,135,000
Technology Education Lab Refresh	22		\$0	N/A	\$300,000	N/A	\$300,000	\$300,000
Paving - Overlay and Maintenance	23		\$0	N/A	\$1,020,000	N/A	\$1,020,000	\$1,020,000
Swimming Pool Renovations	24		\$0	N/A	\$705,000	N/A	\$705,000	\$705,000
Building Envelope Improvements	25		\$0	N/A	\$200,000	N/A	\$200,000	\$200,000
Music Equipment Refresh	26		\$0	N/A	\$75,000	N/A	\$75,000	\$75,000
Music Technology Labs	27		\$0	N/A	\$200,000	N/A	\$200,000	\$200,000
Equipment & Furniture Replacement	28		\$0	N/A	\$100,000	N/A	\$100,000	\$100,000
Textbook/Supplemental Refresh	29		\$0	N/A	\$1,000,000	N/A	\$1,000,000	\$1,000,000
Band Uniform Refresh	30		\$0	N/A	\$150,000	N/A	\$150,000	\$150,000
Playground Equipment	31		\$0	N/A	\$560,000	N/A	\$560,000	\$560,000
Folding Partition Replacement	32		\$0	N/A	\$100,000	N/A	\$100,000	\$100,000
Paving - New Parking Areas	33		\$0	N/A	\$400,000	N/A	\$400,000	\$400,000
CEO Annex and Training Areas HVAC Upgrades	34		\$0	N/A	\$1,860,000	N/A	\$1,860,000	\$1,860,000
Floor Covering Replacement	35		\$0	N/A	\$200,000	N/A	\$200,000	\$200,000
Career & Tech Education Equipment Refresh	36		\$0	N/A	\$275,000	N/A	\$275,000	\$275,000
Bleacher Replacement	37		\$0	N/A	\$100,000	N/A	\$100,000	\$100,000
Energy Conservation Measures	38		\$0	N/A	\$250,000	N/A	\$250,000	\$250,000
Locker Replacement	39		\$0	N/A	\$150,000	N/A	\$150,000	\$150,000
			\$12,219,000		\$62,222,123		\$74,441,123	\$ 161,713,421

Notes

¹ State and local request amounts are subject to change. The State and local cost share percentages are updated every 2 years based on a pre-defined formula. The State and local cost share percentages for FY 16 - FY19 were - State 63% and local 37%. For the FY 2020 request, the percent cost share will be updated. The current proposed State and local cost share for Harford County is 60% State and 40% local. The proposed cost share percentage updates are pending approval of the State Interagency Commission (IAC).

² The Aberdeen Middle School Roof Replacement project was funded by the county in the FY 2019 CIP. The State did not fund the project due to fiscal constraints. The critical need has moved the project to the #1 State priority. Due to the proposed State and local cost share change, the project will also require additional local funding in FY 2020.

³ Some projects receive funding over multiple years. The TOTAL PROJECT COST column identifies the total cost budgeted for a project receiving funding over multiple fiscal years. The STATE REQUEST, LOCAL REQUEST, and TOTAL FY 2020 CAPITAL FUNDING REQUEST columns identifies the funding requested for fiscal year 2020.

⁴ Amended on November 19, 2018 to include the Fire Alarm in the State Eligible portion of the project.

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