Operations and Maintenance Summary

Program Overview
The Operations and Maintenance program is comprised of various non-instructional areas of the school system that enable teaching and learning. Operations and Maintenance includes departments that are responsible for efficiently and effectively delivering Facilities Management, Planning and Construction, Student Transportation, and Community Services. Departments deliver services to schools and HCPS stakeholders in support of the Harford County Board of Education Strategic Plan Goal #4 to provide safe, secure, and healthy learning environments that are conducive to effective teaching and learning.

The primary purposes of Operations and Maintenance are to:
- Provide the technical skills and expertise to establish and deliver a comprehensive maintenance program for all school facilities.
- Manage a capital improvement program to plan, design, construct, and modernize educational facilities for the students and staff.
- Provide energy management resources through the coordination of administration and policy between the central office management team and the individual facility managers.
- Provide transportation to eligible students enrolled in our schools.
- Administer the program for the use of public school facilities by the community by providing funds for custodial overtime, materials and supplies, and fees associated with the community use of our facilities.

PROGRAM COMPONENT ORGANIZATION

<table>
<thead>
<tr>
<th>Operations and Maintenance</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>Change FY13- FY14</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facilities Management</td>
<td>$21,290,643</td>
<td>$21,774,525</td>
<td>$21,478,610</td>
<td>$21,956,094</td>
<td>(139,082)</td>
<td>$21,817,012</td>
</tr>
<tr>
<td>Planning and Construction</td>
<td>$887,101</td>
<td>$813,109</td>
<td>$818,624</td>
<td>$846,700</td>
<td>$10,495</td>
<td>$857,195</td>
</tr>
<tr>
<td>Transportation</td>
<td>$29,332,691</td>
<td>$31,031,105</td>
<td>$31,218,016</td>
<td>$31,596,366</td>
<td>(152,450)</td>
<td>$31,443,916</td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td>$14,110,014</td>
<td>$14,048,591</td>
<td>$13,469,233</td>
<td>$13,874,130</td>
<td>$301,298</td>
<td>$14,175,428</td>
</tr>
</tbody>
</table>
# Operations and Maintenance

## By Object Code

<table>
<thead>
<tr>
<th>Object Code</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$22,218,788</td>
<td>$22,794,243</td>
<td>$22,840,688</td>
<td>$23,443,923</td>
<td>($27,071)</td>
<td>$23,416,852</td>
</tr>
<tr>
<td>Contracted Services</td>
<td>$25,982,294</td>
<td>$27,142,136</td>
<td>$26,153,089</td>
<td>$27,121,946</td>
<td>($548,023)</td>
<td>$26,573,923</td>
</tr>
<tr>
<td>Supplies</td>
<td>$4,122,004</td>
<td>$4,309,498</td>
<td>$4,363,981</td>
<td>$3,961,158</td>
<td>$211,650</td>
<td>$4,172,808</td>
</tr>
<tr>
<td>Other Charges</td>
<td>$13,117,570</td>
<td>$12,980,557</td>
<td>$13,350,323</td>
<td>$13,618,427</td>
<td>$395,705</td>
<td>$14,014,132</td>
</tr>
<tr>
<td>Equipment</td>
<td>$179,794</td>
<td>$440,896</td>
<td>$276,402</td>
<td>$127,836</td>
<td>($12,000)</td>
<td>$115,836</td>
</tr>
</tbody>
</table>

Total: $65,620,450 | $67,667,329 | $66,984,483 | $68,273,290 | $20,261 | $68,293,551

## Budgeted Full Time Equivalent Positions

<table>
<thead>
<tr>
<th>Position</th>
<th>FY11</th>
<th>FY12</th>
<th>FY13</th>
<th>13-14</th>
<th>FY14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assistant Supervisor</td>
<td>10.0</td>
<td>9.0</td>
<td>9.0</td>
<td>0.0</td>
<td>9.0</td>
</tr>
<tr>
<td>Bus Attendant</td>
<td>85.0</td>
<td>88.0</td>
<td>91.0</td>
<td>0.0</td>
<td>91.0</td>
</tr>
<tr>
<td>Bus Driver</td>
<td>97.4</td>
<td>100.4</td>
<td>103.4</td>
<td>0.0</td>
<td>103.4</td>
</tr>
<tr>
<td>Bus Instructor/Trainer</td>
<td>4.0</td>
<td>4.0</td>
<td>4.0</td>
<td>0.0</td>
<td>4.0</td>
</tr>
<tr>
<td>Clerical 12 Month</td>
<td>11.0</td>
<td>11.0</td>
<td>11.0</td>
<td>0.0</td>
<td>11.0</td>
</tr>
<tr>
<td>Custodian</td>
<td>328.0</td>
<td>336.9</td>
<td>337.9</td>
<td>0.0</td>
<td>337.9</td>
</tr>
<tr>
<td>Director</td>
<td>2.0</td>
<td>2.0</td>
<td>2.0</td>
<td>0.0</td>
<td>2.0</td>
</tr>
<tr>
<td>Facilities Maint Technician</td>
<td>87.0</td>
<td>87.0</td>
<td>87.0</td>
<td>0.0</td>
<td>87.0</td>
</tr>
<tr>
<td>Plan/Construction</td>
<td>2.0</td>
<td>2.0</td>
<td>2.0</td>
<td>0.0</td>
<td>2.0</td>
</tr>
<tr>
<td>Specialist 12 Month</td>
<td>2.0</td>
<td>2.0</td>
<td>2.0</td>
<td>0.0</td>
<td>2.0</td>
</tr>
<tr>
<td>Supervisor</td>
<td>4.0</td>
<td>4.0</td>
<td>4.0</td>
<td>0.0</td>
<td>4.0</td>
</tr>
<tr>
<td>Vehicle Mechanic/Helper</td>
<td>12.0</td>
<td>12.0</td>
<td>12.0</td>
<td>0.0</td>
<td>12.0</td>
</tr>
</tbody>
</table>

Total: 644.4 | 653.3 | 685.3 | 0.0 | 685.3

## By State Category

### STUDENT TRANSPORTATION

<table>
<thead>
<tr>
<th>Object Code</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracted Services</td>
<td>$21,848,918</td>
<td>$22,832,267</td>
<td>$22,829,776</td>
<td>$23,340,100</td>
<td>($324,450)</td>
<td>$23,015,650</td>
</tr>
<tr>
<td>Equipment</td>
<td>$5,739</td>
<td>$3,717</td>
<td>$38,779</td>
<td>$33,441</td>
<td>($29,000)</td>
<td>$4,441</td>
</tr>
<tr>
<td>Other Charges</td>
<td>$107,048</td>
<td>$33,272</td>
<td>$36,089</td>
<td>$29,452</td>
<td>$0</td>
<td>$29,452</td>
</tr>
<tr>
<td>Salaries</td>
<td>$5,867,124</td>
<td>$6,271,532</td>
<td>$6,306,792</td>
<td>$6,449,797</td>
<td>$0</td>
<td>$6,449,797</td>
</tr>
<tr>
<td>Supplies</td>
<td>$1,229,694</td>
<td>$1,311,630</td>
<td>$1,457,084</td>
<td>$1,083,000</td>
<td>$267,000</td>
<td>$1,350,000</td>
</tr>
</tbody>
</table>

Total: $29,058,524 | $30,452,419 | $30,668,519 | $30,935,790 | ($86,450) | $30,849,340 | 217.4

### OPERATION OF PLANT

<table>
<thead>
<tr>
<th>Object Code</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracted Services</td>
<td>$1,724,803</td>
<td>$1,713,333</td>
<td>$695,299</td>
<td>$1,091,377</td>
<td>$28,758</td>
<td>$1,120,135</td>
</tr>
<tr>
<td>Equipment</td>
<td>$35,739</td>
<td>$248,360</td>
<td>$121,678</td>
<td>$26,768</td>
<td>$0</td>
<td>$26,768</td>
</tr>
<tr>
<td>Other Charges</td>
<td>$12,986,830</td>
<td>$12,927,359</td>
<td>$13,286,058</td>
<td>$13,558,804</td>
<td>$395,705</td>
<td>$13,954,509</td>
</tr>
<tr>
<td>Salaries</td>
<td>$10,602,704</td>
<td>$10,841,406</td>
<td>$10,783,921</td>
<td>$11,053,386</td>
<td>($47,212)</td>
<td>$11,006,174</td>
</tr>
<tr>
<td>Supplies</td>
<td>$1,296,708</td>
<td>$1,092,526</td>
<td>$1,014,792</td>
<td>$981,146</td>
<td>$0</td>
<td>$981,146</td>
</tr>
</tbody>
</table>

Total: $26,646,783 | $26,622,985 | $25,901,748 | $26,711,481 | $377,251 | $27,088,732 | 343.3

### MAINTENANCE OF PLANT

<table>
<thead>
<tr>
<th>Object Code</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracted Services</td>
<td>$2,408,574</td>
<td>$2,555,256</td>
<td>$2,603,247</td>
<td>$2,640,469</td>
<td>($252,331)</td>
<td>$2,388,138</td>
</tr>
<tr>
<td>Equipment</td>
<td>$137,486</td>
<td>$188,639</td>
<td>$97,865</td>
<td>$67,627</td>
<td>$17,000</td>
<td>$84,627</td>
</tr>
<tr>
<td>Other Charges</td>
<td>$23,691</td>
<td>$19,925</td>
<td>$28,176</td>
<td>$30,171</td>
<td>$0</td>
<td>$30,171</td>
</tr>
<tr>
<td>Salaries</td>
<td>$5,420,583</td>
<td>$5,425,348</td>
<td>$5,424,901</td>
<td>$5,555,025</td>
<td>$15,306</td>
<td>$5,570,331</td>
</tr>
<tr>
<td>Supplies</td>
<td>$1,476,940</td>
<td>$1,788,210</td>
<td>$1,772,610</td>
<td>$1,757,012</td>
<td>($55,350)</td>
<td>$1,701,662</td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------</td>
<td>------------</td>
<td>------------</td>
<td>------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td>TOTAL:</td>
<td>$9,467,273</td>
<td>$9,977,378</td>
<td>$9,926,780</td>
<td>$10,050,304</td>
<td>$(275,375)</td>
<td>$9,774,929</td>
</tr>
</tbody>
</table>

### COMMUNITY SERVICES

<p>| | | | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$286,849</td>
<td>$255,956</td>
<td>$320,934</td>
<td>$385,715</td>
<td>$4,835</td>
<td>$390,550</td>
<td></td>
</tr>
<tr>
<td>Supplies</td>
<td>$116,168</td>
<td>$117,132</td>
<td>$119,494</td>
<td>$140,000</td>
<td>$0</td>
<td>$140,000</td>
<td></td>
</tr>
<tr>
<td>TOTAL:</td>
<td>$403,017</td>
<td>$373,088</td>
<td>$440,428</td>
<td>$525,715</td>
<td>$4,835</td>
<td>$530,550</td>
<td>1.6</td>
</tr>
</tbody>
</table>

### CAPITAL OUTLAY

<p>| | | | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracted Services</td>
<td>$0</td>
<td>$41,280</td>
<td>$24,767</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
<td></td>
</tr>
<tr>
<td>Equipment</td>
<td>$831</td>
<td>$180</td>
<td>$18,100</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>$41,528</td>
<td>$0</td>
<td>$4,140</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Supplies</td>
<td>$2,494</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>TOTAL:</td>
<td>$44,852</td>
<td>$41,460</td>
<td>$47,007</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
<td>0.0</td>
</tr>
</tbody>
</table>

Facilities Management

Program Overview
The mission of the Facilities Management Department is to provide the best learning environment for students of Harford County Public Schools. This is in addition to our vision to provide clean and optimally maintained buildings. We strive to accomplish our mission and vision by providing the technical skills and expertise to establish and deliver a comprehensive maintenance program for all school facilities, as well as, develop and provide a Preventive Maintenance Program to ensure the efficient operation of building systems and to extend the useful life of these systems. The Facilities Management Department develops and administers a large range Capital Improvements program to ensure that equipment such as boilers, rooftop units, environmental issues, parking lots and roadways, grounds improvement, and all aspects of school facilities building systems are replaced or repaired in a timely manner.

Included in the operations of our department are the custodians, who are needed to maintain the schools and central office in a clean and healthy environment. Over 6,000,000 square feet of floors must be cleaned, most of which is done on a daily basis. Custodians also change lighting tubes, provide lawn maintenance, clear snow and ice from sidewalks, move furniture within the building for assemblies and special programs, remove trash, clean the cafeteria between lunch periods, and operate the heating and air conditioning system.

Additionally, school buildings are an extension of the community. Schools are used for over 2,500 activities by outside groups each year. Activities such as Parks and Recreation, Boys and Girls Scouts, community association meetings, cultural events, before school and after school daycare, general and primary elections, church services, and other civic events are held in the public school facilities.

Accomplishments – FY 2012
- Bleacher replacements at Harford Technical (original gym), Magnolia Middle and North Harford Middle Schools. (Board Goal 4)
- Locker replacements in locker room at Fallston High School. (Board Goal 4)
- Fire alarm replacements at Dublin and Prospect Mill Elementary Schools. (Board Goal 4)
- Carpet replacement at Havre de Grace Elementary School. (Board Goal 4)
- Resurfacing at Magnolia Middle School. (Board Goal 4)
- Replaced wastewater treatment plant at Fallston High School and Fallston Middle School. (Board Goal 4)
- Installed ADA front access, playground and access path at William S James Elementary School. (Board Goal 4)

Goals – FY 2014
- Active participation in EPA’s Tools for Schools across HCPS. (Board Goal 4)
- Inspection of all school buildings. (Board Goal 4)
- Continue to reduce underground storage tank inventory. (Board Goal 4)
- Continue with Phase 3 of Performance Contracting. (Board Goal 4)
- Evaluation of site/building conditions to include for program adequacy. (Board Goal 4)
- Partnership with Harford County to improve communication network. (Board Goal 4)

Objectives – FY 2014
- Provide an environment where every child feels comfortable going to school. (Board Goal 4)
- Obtain and optimize use of adequate resources. (Board Goal 4)
- Improve operational efficiency and effectiveness. (Board Goal 4)
- Recruit and retain a high quality diverse work force. (Board Goal 3)
- Provide a diverse, highly trained, skilled work force to apply modern technologies to building systems, contributing to the quality of instruction and student achievement. (Board Goal 3)
- Provide advice, resources, and consultation to all the stakeholders of the school system. (Board Goal 2)
- Develop a maintenance program that evaluates and prioritizes the needs of each facility to include structural, mechanical integrity, energy efficiency, operational and maintenance efficiencies to meet health and safety requirements. (Board Goal 4)
- Provide modern aesthetically pleasing facilities. (Board Goal 4)
- Minimize operating/utility costs via an efficient work force and providing modern efficient building systems (all aspects of physical plant). (Board Goal 4)
- Establish a program that addresses emergencies, both planned and unplanned. (Board Goal 4)
Facilities Management

FY 2014 Funding Adjustments

The changes for fiscal 2014 include:

Wage Adjustments of ($35,808):
- Salary and wage adjustments, ($35,808).

Base Budget Adjustments net change of ($255,435):
- Transfer of funds from liability insurance to property insurance, $17,565;
- Increase in Maintenance of Plant and Upkeep - Grounds Equipment, $17,000;
- Increase in community service rent, $1,758;
- Increase in Maintenance of Plant and Upkeep - Science, Contracted Services, $350;
- Reversal of year end transfer from utilities, ($250,000);
- Reduction in Maintenance of Plant and Upkeep - Grounds Equipment Supplies, ($40,000);
- Reduction in community service custodial overtime, ($1,758); and,
- Reduction in Maintenance of Plant and Upkeep - Science Supplies, ($350).

Cost of Doing Business net change of $152,161:
- Increase in property insurance, $87,161;
- Increase in rental of facilities office space and parking, $27,000;
- Additional expense for stage rigging inspections and repairs, $25,000;
- Annual maintenance agreement for work order tracking system, $13,000;
- Increase in community service rent of $1,758; and,
- Reduction in community service custodial overtime of ($1,758).

The net decrease in expenditures from the FY 2013 budget for Facilities Management is ($139,082.)
# Facilities Management

## By Object Code

<table>
<thead>
<tr>
<th></th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$15,286,827</td>
<td>$15,565,825</td>
<td>$15,588,592</td>
<td>$16,082,774</td>
<td>($37,566)</td>
<td>$16,046,208</td>
</tr>
<tr>
<td>Contracted Services</td>
<td>$2,774,829</td>
<td>$2,869,136</td>
<td>$2,790,402</td>
<td>$2,970,186</td>
<td>($182,892)</td>
<td>$2,787,294</td>
</tr>
<tr>
<td>Supplies</td>
<td>$2,718,703</td>
<td>$2,520,199</td>
<td>$2,457,133</td>
<td>$2,393,158</td>
<td>($40,350)</td>
<td>$2,352,808</td>
</tr>
<tr>
<td>Other Charges</td>
<td>$348,492</td>
<td>$384,240</td>
<td>$425,248</td>
<td>$417,936</td>
<td>$104,726</td>
<td>$522,662</td>
</tr>
<tr>
<td>Equipment</td>
<td>$161,792</td>
<td>$435,124</td>
<td>$217,235</td>
<td>$92,040</td>
<td>$17,000</td>
<td>$109,040</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td>$21,290,643</td>
<td>$21,774,525</td>
<td>$21,478,610</td>
<td>$21,956,094</td>
<td>($139,082)</td>
<td>$21,817,012</td>
</tr>
</tbody>
</table>

## Budgeted Full Time Equivalent Positions

<table>
<thead>
<tr>
<th></th>
<th>FY11</th>
<th>FY12</th>
<th>FY13</th>
<th>13-14</th>
<th>FY14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assistant Supervisor</td>
<td>4.0</td>
<td>4.0</td>
<td>4.0</td>
<td>0.0</td>
<td>4.0</td>
</tr>
<tr>
<td>Clerical 12 Month</td>
<td>5.0</td>
<td>5.0</td>
<td>5.0</td>
<td>0.0</td>
<td>5.0</td>
</tr>
<tr>
<td>Custodian</td>
<td>328.0</td>
<td>336.9</td>
<td>337.9</td>
<td>0.0</td>
<td>337.9</td>
</tr>
<tr>
<td>Director</td>
<td>1.0</td>
<td>1.0</td>
<td>1.0</td>
<td>0.0</td>
<td>1.0</td>
</tr>
<tr>
<td>Facilities Maint Technician</td>
<td>86.0</td>
<td>86.0</td>
<td>87.0</td>
<td>0.0</td>
<td>87.0</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td>424.0</td>
<td>432.9</td>
<td>434.9</td>
<td>0.0</td>
<td>434.9</td>
</tr>
</tbody>
</table>

## By State Category

<table>
<thead>
<tr>
<th>State Category</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>FTE: 342.3</td>
<td>OPERATION OF PLANT Salaries</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. PROFESSIONAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 1.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. CLERICAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 1.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. MAINTENANCE/MECHANICS/TECHS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 3.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. OTHER</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. CUSTODIAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 337.3</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. CUSTODIAL SUBSTITUTES</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7. CUSTODIAL OVERTIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Salaries</td>
<td>$10,450,291</td>
<td>$10,699,036</td>
<td>$10,656,543</td>
<td>$10,961,070</td>
<td>($47,212)</td>
<td>$10,913,858</td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>OPERATION OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unforeseen Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8 UNIFORMS</td>
<td>$101,314</td>
<td>$46,806</td>
<td>$41,174</td>
<td>$94,000</td>
<td>0</td>
<td>$94,000</td>
</tr>
<tr>
<td>110-XXX-031-825 52265</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>9 INSPECTIONS</td>
<td>$4,871</td>
<td>$27,003</td>
<td>$36,066</td>
<td>$15,000</td>
<td>0</td>
<td>$15,000</td>
</tr>
<tr>
<td>110-XXX-031-825 52290</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10 FURNITURE</td>
<td>$11,721</td>
<td>$22,286</td>
<td>$14,692</td>
<td>$20,000</td>
<td>0</td>
<td>$20,000</td>
</tr>
<tr>
<td>110-XXX-031-825 52316</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11 REFUSE DISPOSAL</td>
<td>$154,523</td>
<td>$162,046</td>
<td>$116,643</td>
<td>$138,000</td>
<td>0</td>
<td>$138,000</td>
</tr>
<tr>
<td>110-XXX-031-825 52385</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>12 SEPTIC SERVICE/TANK PUMPING</td>
<td>$226,235</td>
<td>$261,315</td>
<td>$236,422</td>
<td>$364,200</td>
<td>0</td>
<td>$364,200</td>
</tr>
<tr>
<td>110-XXX-031-825 52390</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13 TANK TESTING</td>
<td>$85,652</td>
<td>$29,000</td>
<td>$29,782</td>
<td>$57,250</td>
<td>0</td>
<td>$57,250</td>
</tr>
<tr>
<td>110-XXX-031-825 52395</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14 WATER TESTING/TREATMENT</td>
<td>$47,782</td>
<td>$53,456</td>
<td>$66,700</td>
<td>$70,675</td>
<td>0</td>
<td>$70,675</td>
</tr>
<tr>
<td>110-XXX-031-825 52400</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>15 ENVIRONMENTAL SERVICES</td>
<td>$158,347</td>
<td>$122,393</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>110-XXX-031-825 52420</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>16 SNOW REMOVAL</td>
<td>$26,460</td>
<td>$41,073</td>
<td>$4,529</td>
<td>$50,000</td>
<td>0</td>
<td>$50,000</td>
</tr>
<tr>
<td>110-XXX-031-825 52425</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>17 RENT</td>
<td>$122,107</td>
<td>$139,978</td>
<td>$143,567</td>
<td>$142,252</td>
<td>$28,758</td>
<td>$171,010</td>
</tr>
<tr>
<td>110-XXX-031-825 52645</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Contracted Services</strong></td>
<td>$939,013</td>
<td>$905,354</td>
<td>$689,576</td>
<td>$951,377</td>
<td>$28,758</td>
<td>$980,135</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Supplies</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>18 OFFICE</td>
<td>$665</td>
<td>$18</td>
<td>0</td>
<td>$1,000</td>
<td>0</td>
<td>$1,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800 53440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>19 PRINTING</td>
<td>$630</td>
<td>0</td>
<td>0</td>
<td>$250</td>
<td>0</td>
<td>$250</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800 53445</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>20 POSTAGE/COURIER SERVICE</td>
<td>$2,276</td>
<td>$597</td>
<td>$634</td>
<td>$2,635</td>
<td>0</td>
<td>$2,635</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800 53450</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>21 CUSTODIAL</td>
<td>$686,622</td>
<td>$717,695</td>
<td>$678,152</td>
<td>$631,061</td>
<td>0</td>
<td>$631,061</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825 53115</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## By State Category

<table>
<thead>
<tr>
<th>Operation of Plant</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>22 OTHER</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$209,374</td>
<td>$11</td>
<td>$6,955</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>23 REP./MAINT.-BLDG. &amp; GROUNDS</td>
<td>$149,820</td>
<td>$102,477</td>
<td>$76,619</td>
<td>$100,000</td>
<td>$0</td>
<td>$100,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$53310</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>24 ENVIRONMENTAL SUPPLIES</td>
<td>$0</td>
<td>$0</td>
<td>$42,661</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$53420</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>25 SNOW REMOVAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$73,830</td>
<td>$67,373</td>
<td>$32,386</td>
<td>$70,000</td>
<td>$0</td>
<td>$70,000</td>
</tr>
<tr>
<td>26 WATER CONDITIONING</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$77,205</td>
<td>$113,807</td>
<td>$99,429</td>
<td>$83,700</td>
<td>$0</td>
<td>$83,700</td>
</tr>
<tr>
<td>27 FUEL/OIL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$19,012</td>
<td>$133</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Total Supplies</strong></td>
<td>$1,219,435</td>
<td>$1,002,112</td>
<td>$936,835</td>
<td>$888,646</td>
<td>$0</td>
<td>$888,646</td>
</tr>
<tr>
<td><strong>Other Charges</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>28 MILEAGE, PARKING, TOLLS</td>
<td>$92</td>
<td>$382</td>
<td>$222</td>
<td>$1,203</td>
<td>$0</td>
<td>$1,203</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800</td>
<td>$54720</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>29 INSTITUTES, CONFERENCES, MTGS.</td>
<td>$7,030</td>
<td>$5,376</td>
<td>$4,391</td>
<td>$250</td>
<td>$0</td>
<td>$250</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800</td>
<td>$54750</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>30 PROPERTY INSURANCE</td>
<td>$330,678</td>
<td>$375,323</td>
<td>$414,568</td>
<td>$410,065</td>
<td>$104,726</td>
<td>$514,791</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$54650</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>31 UTILITIES-ELECTRICITY</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$54770</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Other Charges</strong></td>
<td>$337,800</td>
<td>$381,081</td>
<td>$419,181</td>
<td>$411,518</td>
<td>$104,726</td>
<td>$516,244</td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>32 COMPUTERS/BUSINESS EQUIPMENT</td>
<td>$1,253</td>
<td>$5,366</td>
<td>$365</td>
<td>$500</td>
<td>$0</td>
<td>$500</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-800</td>
<td>$55805</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>33 OTHER EQUIPMENT</td>
<td>$4,482</td>
<td>$86,829</td>
<td>$19,544</td>
<td>$15,244</td>
<td>$0</td>
<td>$15,244</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$55170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>34 VEHICLES</td>
<td>$22,745</td>
<td>$25,235</td>
<td>$15,780</td>
<td>$9,048</td>
<td>$0</td>
<td>$9,048</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-825</td>
<td>$55820</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>OPERATION OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>35 GROUNDS EQUIPMENT</td>
<td>$6,826</td>
<td>$130,882</td>
<td>$85,942</td>
<td>$1,476</td>
<td>$0</td>
<td>$1,476</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>110-XXX-031-825</td>
<td>55830</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Equipment</strong></td>
<td>$35,306</td>
<td>$248,312</td>
<td>$121,632</td>
<td>$26,268</td>
<td>$0</td>
<td>$26,268</td>
</tr>
<tr>
<td><strong>Total OPERATION OF PLANT</strong></td>
<td>$12,981,846</td>
<td>$13,235,896</td>
<td>$12,823,767</td>
<td>$13,238,879</td>
<td>$86,272</td>
<td>$13,325,151</td>
</tr>
<tr>
<td><strong>FTE: 91.0</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>MAINTENANCE OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>38 PROFESSIONAL</td>
<td>$357,747</td>
<td>$429,394</td>
<td>$395,565</td>
<td>$395,240</td>
<td>$(1,189)</td>
<td>$394,051</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>51100</td>
<td>FTE: 4.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>37 CLERICAL</td>
<td>$118,726</td>
<td>$121,226</td>
<td>$124,705</td>
<td>$124,928</td>
<td>$0</td>
<td>$124,928</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>51110</td>
<td>FTE: 3.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>38 CLERICAL OVERTIME</td>
<td>$63</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>51150</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>39 MAINTENANCE/Mechanics/TECHS</td>
<td>$3,328,028</td>
<td>$3,289,471</td>
<td>$3,383,983</td>
<td>$3,406,374</td>
<td>$(7,000)</td>
<td>$3,399,374</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>51120</td>
<td>FTE: 73.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>40 TEMPORARY HELP</td>
<td>$84,894</td>
<td>$113,485</td>
<td>$105,532</td>
<td>$117,866</td>
<td>$0</td>
<td>$117,866</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>51140</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>41 MAINT./MECH./TECH. OVERTIME</td>
<td>$153,835</td>
<td>$126,947</td>
<td>$160,795</td>
<td>$173,821</td>
<td>$0</td>
<td>$173,821</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>51160</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>42 MAINTENANCE/Mechanics/TECHS</td>
<td>$506,394</td>
<td>$530,311</td>
<td>$485,533</td>
<td>$517,760</td>
<td>$13,000</td>
<td>$530,760</td>
</tr>
<tr>
<td>Preventative Maintenance</td>
<td>111-XXX-990-850</td>
<td>51120</td>
<td>FTE: 11.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Salaries</strong></td>
<td>$4,549,687</td>
<td>$4,610,833</td>
<td>$4,611,114</td>
<td>$4,735,989</td>
<td>$4,811</td>
<td>$4,740,800</td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>43 TEMPORARY HELP</td>
<td>$881</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>52140</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>44 OTHER</td>
<td>$18,051</td>
<td>$20,913</td>
<td>$17,650</td>
<td>$19,800</td>
<td>$13,000</td>
<td>$32,800</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>52170</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>45 COPIER / MACHINE RENTAL</td>
<td>$2,521</td>
<td>$2,560</td>
<td>$2,621</td>
<td>$4,126</td>
<td>$0</td>
<td>$4,126</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>52370</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>46 OTHER</td>
<td>$3,395</td>
<td>$12,853</td>
<td>$20,008</td>
<td>$9,213</td>
<td>$25,000</td>
<td>$34,213</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52170</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>MAINTENANCE OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>47 RESTITUTION</td>
<td>$(6,376)</td>
<td>$(7,166)</td>
<td>$(1,097)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>48 ART</td>
<td>$0</td>
<td>$450</td>
<td>$1,277</td>
<td>$500</td>
<td>$0</td>
<td>$500</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>49 PHYSICAL EDUCATION</td>
<td>$12,337</td>
<td>$22,789</td>
<td>$11,002</td>
<td>$12,999</td>
<td>$0</td>
<td>$12,999</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>50 SCIENCE</td>
<td>$11,480</td>
<td>$10,734</td>
<td>$15,400</td>
<td>$11,500</td>
<td>$350</td>
<td>$11,850</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>51 UNIFORMS</td>
<td>$32,420</td>
<td>$24,949</td>
<td>$17,278</td>
<td>$24,663</td>
<td>$0</td>
<td>$24,663</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>52 LAUNDRY</td>
<td>$268</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53 FIRE SYSTEMS</td>
<td>$134,234</td>
<td>$134,148</td>
<td>$168,252</td>
<td>$125,761</td>
<td>$0</td>
<td>$125,761</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54 INSPECTIONS</td>
<td>$1,638</td>
<td>$3,298</td>
<td>$4,012</td>
<td>$6,707</td>
<td>$0</td>
<td>$6,707</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55 REP./ MAINT.- BLDGS. &amp; GROUNDS</td>
<td>$52,259</td>
<td>$36,225</td>
<td>$15,258</td>
<td>$23,066</td>
<td>$0</td>
<td>$23,066</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>56 OTHER BUILDING</td>
<td>$6,510</td>
<td>$250</td>
<td>$200</td>
<td>$4,607</td>
<td>$0</td>
<td>$4,607</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>57 POWER TOOLS</td>
<td>$0</td>
<td>$1,310</td>
<td>$0</td>
<td>$1,658</td>
<td>$0</td>
<td>$1,658</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>58 FURNITURE</td>
<td>$14,744</td>
<td>$2,920</td>
<td>$3,276</td>
<td>$10,595</td>
<td>$0</td>
<td>$10,595</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>59 REPAIRS-MATERIALS HAND EQUIP</td>
<td>$1,125</td>
<td>$942</td>
<td>$0</td>
<td>$3,043</td>
<td>$0</td>
<td>$3,043</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>60 TECHNOLOGY LABS</td>
<td>$0</td>
<td>$0</td>
<td>$397</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td>MAINTENANCE OF PLANT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AIR CONDITIONING</td>
<td>$572,625</td>
<td>$667,299</td>
<td>$701,023</td>
<td>$580,000</td>
<td>$0</td>
<td>$580,000</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52330</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOILER/PRESSURE VESSELS</td>
<td>$51,002</td>
<td>$62,086</td>
<td>$71,701</td>
<td>$100,000</td>
<td>$0</td>
<td>$100,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52331</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ELECTRICAL</td>
<td>$156,700</td>
<td>$151,417</td>
<td>$153,402</td>
<td>$148,492</td>
<td>$0</td>
<td>$148,492</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52335</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NATATORIUMS</td>
<td>$5,328</td>
<td>$64,307</td>
<td>$1,387</td>
<td>$4,000</td>
<td>$0</td>
<td>$4,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52339</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PLUMBING</td>
<td>$148,740</td>
<td>$125,774</td>
<td>$86,590</td>
<td>$160,000</td>
<td>$0</td>
<td>$160,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52340</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FAMILY/CONSUMER SCIENCE</td>
<td>$2,535</td>
<td>$5,000</td>
<td>$1,386</td>
<td>$7,000</td>
<td>$0</td>
<td>$7,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52341</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INDUSTRIAL ARTS</td>
<td>$9,155</td>
<td>$13,021</td>
<td>$6,468</td>
<td>$10,028</td>
<td>$0</td>
<td>$10,028</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52342</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VOCATIONAL EDUCATION</td>
<td>$1,766</td>
<td>$3,716</td>
<td>$7,302</td>
<td>$8,528</td>
<td>$0</td>
<td>$8,528</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52343</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MASONRY</td>
<td>$8,517</td>
<td>$2,240</td>
<td>$0</td>
<td>$9,213</td>
<td>$0</td>
<td>$9,213</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52345</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GLASS AND GLAZING</td>
<td>$527</td>
<td>$3,440</td>
<td>$1,000</td>
<td>$4,607</td>
<td>$0</td>
<td>$4,607</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52346</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ROOFING</td>
<td>$18,761</td>
<td>$16,236</td>
<td>$11,540</td>
<td>$18,427</td>
<td>$0</td>
<td>$18,427</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ENVIRONMENTAL COMPLIANCE</td>
<td>$310,873</td>
<td>$376,190</td>
<td>$711,684</td>
<td>$550,000</td>
<td>$(250,000)</td>
<td>$300,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52351</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PARKING LOTS</td>
<td>$107,779</td>
<td>$27,851</td>
<td>$11,273</td>
<td>$18,427</td>
<td>$0</td>
<td>$18,427</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52355</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SIGNS AND FLAGPOLES</td>
<td>$4,641</td>
<td>$4,105</td>
<td>$5,099</td>
<td>$4,607</td>
<td>$0</td>
<td>$4,607</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CMA 52357</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>MAINTENANCE OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>76 SWITCH GEAR</td>
<td>$11,600</td>
<td>$22,607</td>
<td>$12,420</td>
<td>$20,000</td>
<td>$0</td>
<td>$20,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52358</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>76 EQUIPMENT MAINTENANCE CONTRACT</td>
<td>$0</td>
<td>$0</td>
<td>$(67,561)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52360</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>77 INTERSCHOLASTIC ATHLETICS</td>
<td>$10,810</td>
<td>$54,252</td>
<td>$18,015</td>
<td>$23,764</td>
<td>$0</td>
<td>$23,764</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52480</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>78 MUSIC</td>
<td>$83,034</td>
<td>$72,719</td>
<td>$69,755</td>
<td>$71,000</td>
<td>$0</td>
<td>$71,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52481</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>79 HARDWARE</td>
<td>$5,439</td>
<td>$17,680</td>
<td>$1,888</td>
<td>$9,213</td>
<td>$0</td>
<td>$9,213</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52545</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>80 EXTERM AND PEST CONTROL</td>
<td>$1,859</td>
<td>$910</td>
<td>$735</td>
<td>$4,900</td>
<td>$0</td>
<td>$4,900</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52555</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>81 FLOORS</td>
<td>$36,891</td>
<td>$4,090</td>
<td>$1,409</td>
<td>$601</td>
<td>$0</td>
<td>$601</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52565</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>82 GROUNDS EQUIPMENT</td>
<td>$1,749</td>
<td>$1,668</td>
<td>$18,777</td>
<td>$7,764</td>
<td>$0</td>
<td>$7,764</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>52830</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Contracted Services</strong></td>
<td><strong>$1,835,816</strong></td>
<td><strong>$1,963,782</strong></td>
<td><strong>$2,100,826</strong></td>
<td><strong>$2,018,809</strong></td>
<td><strong>$(211,650)</strong></td>
<td><strong>$1,807,159</strong></td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>83 OTHER</td>
<td>$985</td>
<td>$1,642</td>
<td>$0</td>
<td>$1,000</td>
<td>$0</td>
<td>$1,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>53170</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>84 OFFICE</td>
<td>$7,643</td>
<td>$9,840</td>
<td>$11,288</td>
<td>$8,500</td>
<td>$0</td>
<td>$8,500</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>53440</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>85 PRINTING</td>
<td>$3,125</td>
<td>$794</td>
<td>$511</td>
<td>$2,000</td>
<td>$0</td>
<td>$2,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>53445</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>86 POSTAGE/COURIER SERVICE</td>
<td>$103</td>
<td>$0</td>
<td>$0</td>
<td>$2,108</td>
<td>$0</td>
<td>$2,108</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>111-XXX-990-800</td>
<td>53450</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>87 OTHER</td>
<td>$284</td>
<td>$158</td>
<td>$879</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53170</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>88 ART</td>
<td>$797</td>
<td>$1,153</td>
<td>$326</td>
<td>$1,182</td>
<td>$0</td>
<td>$1,182</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53241</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>---------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td>PHYSICAL EDUCATION</td>
<td>$3,985</td>
<td>$3,103</td>
<td>$532</td>
<td>$7,371</td>
<td>$0</td>
<td>$7,371</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53243</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SCIENCE</td>
<td>$4,999</td>
<td>$5,654</td>
<td>$1,100</td>
<td>$5,000</td>
<td>$(-350)</td>
<td>$4,650</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53244</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LAUNDRY</td>
<td>$852</td>
<td>$1,275</td>
<td>$89</td>
<td>$2,000</td>
<td>$0</td>
<td>$2,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53266</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LOCKERS</td>
<td>$1,538</td>
<td>$6,214</td>
<td>$3,427</td>
<td>$8,292</td>
<td>$0</td>
<td>$8,292</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53267</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SAFETY AND SECURITY</td>
<td>$52</td>
<td>$6,913</td>
<td>$13,929</td>
<td>$5,528</td>
<td>$0</td>
<td>$5,528</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53270</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REP./MAINT.-BLDG.S. &amp; GROUNDS</td>
<td>$156,386</td>
<td>$94,033</td>
<td>$77,889</td>
<td>$70,447</td>
<td>$0</td>
<td>$70,447</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53310</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>POWER TOOLS</td>
<td>$28,895</td>
<td>$23,127</td>
<td>$17,704</td>
<td>$10,000</td>
<td>$0</td>
<td>$10,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53312</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ACCOM. FOR DISABLED</td>
<td>$13,718</td>
<td>$30,541</td>
<td>$3,291</td>
<td>$14,607</td>
<td>$0</td>
<td>$14,607</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53313</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PAINTING</td>
<td>$35,354</td>
<td>$30,354</td>
<td>$38,215</td>
<td>$41,067</td>
<td>$0</td>
<td>$41,067</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53314</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FURNITURE</td>
<td>$1,450</td>
<td>$2,541</td>
<td>$1,438</td>
<td>$2,000</td>
<td>$0</td>
<td>$2,000</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53316</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPPLIES-MATERIALS HAND EQUIP.</td>
<td>$0</td>
<td>$631</td>
<td>$20,903</td>
<td>$5,528</td>
<td>$0</td>
<td>$5,528</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53317</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SHADES, CURTAINS</td>
<td>$1,995</td>
<td>$3,986</td>
<td>$1,905</td>
<td>$3,685</td>
<td>$0</td>
<td>$3,685</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53318</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AIR CONDITIONING</td>
<td>$92,529</td>
<td>$98,447</td>
<td>$161,670</td>
<td>$134,382</td>
<td>$0</td>
<td>$134,382</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53330</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOILER/PRESSURE VESSELS</td>
<td>$172,018</td>
<td>$63,721</td>
<td>$35,121</td>
<td>$120,752</td>
<td>$0</td>
<td>$120,752</td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>111-XXX-990-825</td>
<td>53331</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>--------------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td>MAINTENANCE OF PLANT (Supplies)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ELECTRICAL</td>
<td>$214,168</td>
<td>$219,125</td>
<td>$206,774</td>
<td>$185,000</td>
<td>$0</td>
<td>$185,000</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53335</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LUMBER AND BUILDING</td>
<td>$48,519</td>
<td>$46,114</td>
<td>$49,865</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53336</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PLUMBING</td>
<td>$317,453</td>
<td>$409,208</td>
<td>$398,696</td>
<td>$330,000</td>
<td>$0</td>
<td>$330,000</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53340</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FAMILY/CONSUMER SCIENCE</td>
<td>$0</td>
<td>$86</td>
<td>$323</td>
<td>$543</td>
<td>$0</td>
<td>$543</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53341</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INDUSTRIAL ARTS</td>
<td>$849</td>
<td>$140</td>
<td>$638</td>
<td>$5,449</td>
<td>$0</td>
<td>$5,449</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53342</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VOCATIONAL EDUCATION</td>
<td>$758</td>
<td>$1,833</td>
<td>$1,659</td>
<td>$2,541</td>
<td>$0</td>
<td>$2,541</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53343</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MASONRY</td>
<td>$6,737</td>
<td>$11,605</td>
<td>$10,643</td>
<td>$9,213</td>
<td>$0</td>
<td>$9,213</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53345</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GLASS AND GLAZING</td>
<td>$23,580</td>
<td>$21,611</td>
<td>$28,092</td>
<td>$30,427</td>
<td>$0</td>
<td>$30,427</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53346</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ROOFING</td>
<td>$15,400</td>
<td>$15,883</td>
<td>$13,133</td>
<td>$18,427</td>
<td>$0</td>
<td>$18,427</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ENVIRONMENTAL COMPLIANCE</td>
<td>$27,558</td>
<td>$17,977</td>
<td>$18,139</td>
<td>$17,961</td>
<td>$0</td>
<td>$17,961</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53351</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PARKING LOTS</td>
<td>$19,494</td>
<td>$24,988</td>
<td>$8,400</td>
<td>$24,213</td>
<td>$0</td>
<td>$24,213</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53355</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SIGNS AND FLAGPOLES</td>
<td>$1,628</td>
<td>$4,126</td>
<td>$1,931</td>
<td>$2,764</td>
<td>$0</td>
<td>$2,764</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53357</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INTERSCHOLASTIC ATHLETICS</td>
<td>$770</td>
<td>$0</td>
<td>$52</td>
<td>$2,000</td>
<td>$0</td>
<td>$2,000</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53480</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MUSIC</td>
<td>$310</td>
<td>$305</td>
<td>$206</td>
<td>$2,520</td>
<td>$0</td>
<td>$2,520</td>
</tr>
<tr>
<td>Care and Upkeep 111-XXX-990-825 53481</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>MAINTENANCE OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>117</strong> HARDWARE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$6,418</td>
<td>$5,308</td>
<td>$9,051</td>
<td>$3,000</td>
<td>$0</td>
<td>$3,000</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53545</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>118</strong> PEST CONTROL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$9,497</td>
<td>$10,822</td>
<td>$8,460</td>
<td>$6,633</td>
<td>$0</td>
<td>$6,633</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53555</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>119</strong> FLOOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$14,710</td>
<td>$53,231</td>
<td>$46,299</td>
<td>$14,372</td>
<td>$0</td>
<td>$14,372</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53565</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>120</strong> GROUNDS EQUIPMENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$48,395</td>
<td>$69,168</td>
<td>$101,669</td>
<td>$110,000</td>
<td>$(40,000)</td>
<td>$70,000</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53830</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>121</strong> OTHER</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Preventative Maintenance</td>
<td>$100,147</td>
<td>$105,298</td>
<td>$106,554</td>
<td>$104,000</td>
<td>$0</td>
<td>$104,000</td>
</tr>
<tr>
<td>111-XXX-990-850</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Supplies</strong></td>
<td>$1,383,099</td>
<td>$1,400,955</td>
<td>$1,400,803</td>
<td>$1,364,512</td>
<td>$(40,350)</td>
<td>$1,324,162</td>
</tr>
<tr>
<td><strong>Other Charges</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>122</strong> MILEAGE, PARKING, TOLLS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>$473</td>
<td>$535</td>
<td>$646</td>
<td>$1,218</td>
<td>$0</td>
<td>$1,218</td>
</tr>
<tr>
<td>111-XXX-990-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54720</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>123</strong> INSTITUTES, CONFERENCES, MTGS.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>$4,572</td>
<td>$1,910</td>
<td>$3,626</td>
<td>$1,200</td>
<td>$0</td>
<td>$1,200</td>
</tr>
<tr>
<td>111-XXX-990-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54750</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>124</strong> MILEAGE, PARKING, TOLLS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$100</td>
<td>$0</td>
<td>$100</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54720</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>125</strong> INSTITUTES, CONFERENCES, MTGS.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$5,648</td>
<td>$715</td>
<td>$1,796</td>
<td>$3,900</td>
<td>$0</td>
<td>$3,900</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54750</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Other Charges</strong></td>
<td>$10,692</td>
<td>$3,160</td>
<td>$6,067</td>
<td>$6,418</td>
<td>$0</td>
<td>$6,418</td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>126</strong> OTHER EQUIPMENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction</td>
<td>$2,693</td>
<td>$0</td>
<td>$143</td>
<td>$1,476</td>
<td>$0</td>
<td>$1,476</td>
</tr>
<tr>
<td>111-XXX-990-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>127</strong> OTHER EQUIPMENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$2,839</td>
<td>$4,049</td>
<td>$0</td>
<td>$1,230</td>
<td>$0</td>
<td>$1,230</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>128</strong> LAUNDRY</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$1,918</td>
<td>$1,504</td>
<td>$873</td>
<td>$1,215</td>
<td>$0</td>
<td>$1,215</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55266</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>129</strong> SAFETY AND SECURITY</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$0</td>
<td>$0</td>
<td>$15,782</td>
<td>$500</td>
<td>$0</td>
<td>$500</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55270</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------</td>
<td>------------</td>
<td>------------</td>
<td>------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>130 POWER TOOLS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$308</td>
<td>$851</td>
<td>$0</td>
<td>$500</td>
<td>$0</td>
<td>$500</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>131 SHADES, CURTAINS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$9,397</td>
<td>$4,932</td>
<td>$4,798</td>
<td>$4,251</td>
<td>$0</td>
<td>$4,251</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>132 AIR CONDITIONING</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$15,667</td>
<td>$14,154</td>
<td>$5,687</td>
<td>$4,921</td>
<td>$0</td>
<td>$4,921</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>133 BOILER/PRESSURE VESSELS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$0</td>
<td>$3,470</td>
<td>$0</td>
<td>$5,716</td>
<td>$0</td>
<td>$5,716</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>134 ELECTRICAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$8,829</td>
<td>$10,562</td>
<td>$4,357</td>
<td>$4,723</td>
<td>$0</td>
<td>$4,723</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>135 NATATORIUMS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$2,710</td>
<td>$12,153</td>
<td>$1,724</td>
<td>$4,723</td>
<td>$0</td>
<td>$4,723</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>136 PLUMBING</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$14,579</td>
<td>$33,991</td>
<td>$19,885</td>
<td>$4,921</td>
<td>$0</td>
<td>$4,921</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>137 INTERSCHOLASTIC ATHLETICS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$1,667</td>
<td>$2,800</td>
<td>$1,600</td>
<td>$1,968</td>
<td>$0</td>
<td>$1,968</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>138 HARDWARE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$25,682</td>
<td>$34,897</td>
<td>$22,583</td>
<td>$12,377</td>
<td>$0</td>
<td>$12,377</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>139 FLOORS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$19,071</td>
<td>$37,234</td>
<td>$7,660</td>
<td>$7,409</td>
<td>$0</td>
<td>$7,409</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>140 GROUNDS EQUIPMENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Care and Upkeep</td>
<td>$21,125</td>
<td>$26,214</td>
<td>$10,512</td>
<td>$9,842</td>
<td>$17,000</td>
<td>$26,842</td>
</tr>
<tr>
<td>111-XXX-990-825</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Equipment</strong></td>
<td>$126,486</td>
<td>$186,812</td>
<td>$95,603</td>
<td>$65,772</td>
<td>$17,000</td>
<td>$82,772</td>
</tr>
<tr>
<td><strong>Total MAINTENANCE OF PLANT</strong></td>
<td>$7,905,781</td>
<td>$8,165,541</td>
<td>$8,214,414</td>
<td>$8,191,500</td>
<td>$(230,189)</td>
<td>$7,961,311</td>
</tr>
<tr>
<td><strong>FTE: 1.6</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Community Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>141 CLERICAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Service</td>
<td>$37,293</td>
<td>$35,570</td>
<td>$37,533</td>
<td>$39,876</td>
<td>$6,593</td>
<td>$46,469</td>
</tr>
<tr>
<td>114-XXX-990-870</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 1.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>142 CUSTODIAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Service</td>
<td>$49,234</td>
<td>$52,210</td>
<td>$85,479</td>
<td>$79,877</td>
<td>$0</td>
<td>$79,877</td>
</tr>
<tr>
<td>114-XXX-990-870</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE: 0.6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>COMMUNITY SERVICES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>143 CLERICAL OVERTIME</td>
<td>$45</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Community Service</td>
<td>114-XXX-990-870</td>
<td>51150</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>144 CUSTODIAL OVERTIME</td>
<td>$196,309</td>
<td>$168,176</td>
<td>$197,415</td>
<td>$265,962</td>
<td>$(1,758)</td>
<td>$264,204</td>
</tr>
<tr>
<td>Community Service</td>
<td>114-XXX-990-870</td>
<td>51155</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>145 MAINT./MECH./TECH. OVERTIME</td>
<td>$100</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Community Service</td>
<td>114-XXX-990-870</td>
<td>51160</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>146 OTHER</td>
<td>$3,867</td>
<td>$0</td>
<td>$507</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Community Service</td>
<td>114-XXX-990-870</td>
<td>51170</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Salaries</strong></td>
<td>$286,849</td>
<td>$255,956</td>
<td>$320,934</td>
<td>$385,715</td>
<td>$4,835</td>
<td>$390,550</td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>147 CUSTODIAL</td>
<td>$116,168</td>
<td>$116,786</td>
<td>$119,494</td>
<td>$140,000</td>
<td>$0</td>
<td>$140,000</td>
</tr>
<tr>
<td>Community Service</td>
<td>114-XXX-990-870</td>
<td>53115</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>148 OTHER</td>
<td>$0</td>
<td>$346</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Community Service</td>
<td>114-XXX-990-870</td>
<td>53170</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Supplies</strong></td>
<td>$116,168</td>
<td>$117,132</td>
<td>$119,494</td>
<td>$140,000</td>
<td>$0</td>
<td>$140,000</td>
</tr>
<tr>
<td><strong>Total COMMUNITY SERVICES</strong></td>
<td>$403,017</td>
<td>$373,088</td>
<td>$440,428</td>
<td>$525,715</td>
<td>$4,835</td>
<td>$530,550</td>
</tr>
<tr>
<td><strong>Report Total:</strong></td>
<td>$21,290,643</td>
<td>$21,774,525</td>
<td>$21,478,610</td>
<td>$21,956,094</td>
<td>$(139,082)</td>
<td>$21,817,012</td>
</tr>
</tbody>
</table>
Planning and Construction

Program Overview
The purpose of the Planning and Construction Department is to plan, construct, modernize, and improve educational facilities for the students and staff of the Harford County Public Schools. The department utilizes demographic data and other pertinent information to plan new facilities or expansions to accommodate a growing student population. In addition, this department plans for and constructs improvements, modernizations, and additions to existing facilities that are old and obsolete, and that do not meet current educational program requirements.

Through the development of the annual Capital Improvement Program, the Planning and Construction Department analyzes population trends, birth numbers, student enrollment patterns, and residential growth in Harford County and assists in the planning of new school facilities to accommodate student enrollment.

The development of a sound educational program, coupled with a modern physical environment is translated into a community school building at either the elementary, middle, or secondary level.

Accomplishments – FY 2012
- Completed design and construction of roof replacement at North Bend Elementary School. (Board Goal 4)
- Completed design and construction of Bel Air MS Front Entrance Canopy Roof Replacement. (Board Goal 4)
- Completed design and construction of Wakefield ES Front Entrance Canopy Roof Replacement. (Board Goal 4)
- Completed design and Phase 1 of Havre de Grace High School HVAC systemic renovation. (Board Goal 4)
- Completed design and started construction of the Waste Water Treatment Plant serving Harford Technical High School, Prospect Mill Elementary School and the John Archer School. (Board Goal 4)

Goals – FY 2014
- Complete design and construction of Magnolia Middle School HVAC systemic renovation. (Board Goal 4)
- Complete design and construction of North Harford Elementary School HVAC systemic renovation. (Board Goal 4)
- Complete design for Youth’s Benefit Elementary Replacement School. (Board Goal 4)
- Complete design for Havre De Grace High School. (Board Goal 4)
- Complete design and start construction on Norrisville Elementary School HVAC systemic renovation. (Board Goal 4)
- Complete design and construction of roof replacement at George D. Lisby Elementary School. (Board Goal 4)
- Complete design and start construction of Joppatowne High School limited renovation project. (Board Goal 4)
- Complete design and construction of Edgewood Middle School – Computer Laboratory project. (Board Goal 4)
- Complete design and start construction on Fallston High School HVAC systemic renovation. (Board Goal 4)
- Complete design and installation of central cooling plant up-grade to include chiller replacement, cooling tower replacement, and control replacement at Ring Factory Elementary School. (Board Goal 4)

Objectives – FY 2014
- The development of a sound educational program, coupled with a modern physical environment is translated into a community school building at either the elementary, middle, or secondary level. (Board Goal 4)
- Facilities are designed and constructed to provide a safe, secure, and healthy teaching and learning environment. (Board Goal 4)
- Facilities are designed and constructed that are attractive, affordable, and flexible to accommodate differentiated teaching and learning styles as required. (Board Goal 4)
- Facilities are designed and constructed to allow students, teachers, and staff the opportunity to access the most current advances in technology. (Board Goal 4)
- Design and construct quality school facilities within budget and on schedule. (Board Goal 4)
Planning and Construction

SUSTAINABLE DESIGN STRATEGIES

HCPS uses Sustainable Design Strategies in the design and construction of our school buildings. The following list highlights some of the sustainable design strategies used in major capital projects that were either: Modernization, Replacement, or New Facilities.

SITE

- On Modernization and Replacement projects an attempt to use the existing site is always developed, negating the need for additional land procurement and development.
- Specimen trees saved where possible. Use of native plants reduces irrigation requirements.
- Storm Water Management for both quality and quantity through the use of bio-retention facilities, micro pools with forebays.
- Design as to not disturb sensitive areas such as the Chesapeake Bay Critical Area.
- The use of high reflective concrete at pedestrian paths and plaza help reduce heat islands.
- Develop projects in cooperative partnership with Parks and Recreation eliminating unnecessary “dual development”.
- The installation of bike racks on site to encourage “green transportation.”

BUILDING

- Multi-story construction is implemented on most buildings, which creates a compact footprint, minimizing site disturbance. The compact footprint also reduces storm water management requirements.
- Building design to include the use of natural light and daylighting techniques to develop a high performance school, maximize energy savings and enhance student performance.
- Glazing: All glazing is tinted double-pane, low E, thermally broken.
- Interior building finishes with high indoor air quality benefits such as, low V.O.C. paints and carpet products and the use of mold resistant gypsum board.
- Careful selection of roofing materials whether a low sloped roof covered with a highly reflective white chip aggregate or a sloped metal roof of high SRI color or even a Polyvinyl-Chloride (PVC) Roofing Membrane system.

RECYCLING

- During construction/demolition - Recycling of demolished rubble for use on site as fill. Use of construction material with recycled content such as flooring, drywall, metals, wood.
- Post occupancy – Recycling dumpster utilized, single stream recycling has reduced landfill waste in half.
- Additional space designed to allow multiple dumpsters on site.

LIGHTING AND POWER

- The use of multi-level switching of lamps is used in fixtures for classrooms, conference rooms and office applications.
- Installation of high performance T8 and T5 lamps, ballasting of fixtures for dimming capabilities in concert with day lighting strategies.
- Installation of LED lighting systems on building exteriors and interiors, site lighting and parking lots.
- The design and installation of full automatic shutoff of lighting systems using a combination of interior occupancy sensors and the Energy Management System auto-off of site lighting and interior public spaces.
- The installation of daylight sensors are used with fixtures adjacent to windows and clerestory glazing.

WATER CONSERVATION

- Native and drought resistant plants that reduce the need for an irrigation system or extensive watering planted in appropriate area around the building perimeter.
- Dual flush toilets closets reduces water consumption.
- Low flow water fixtures.
Planning and Construction

SUSTAINABLE DESIGN STRATEGIES (cont.)

ENERGY EFFICIENCY/ INDOOR AIR QUALITY

- Total energy heat recovery wheels to capture and reuse waste heat to precondition outside air for the aerobics room, weight room, locker rooms, gymnasium and auditorium and other areas with high exhaust requirements.
- Use of dedicated outside air systems utilizing total energy recovery wheels to pre-condition/dehumidify outside air to meet ventilation requirements in classrooms.
- Use of a flat plate and frame heat exchanger capturing waste heat from the condenser water system to provide free summer reheat when needed for dehumidification.
- Use of multiple high efficiency water cooled chillers using magnetic bearing, variable speed compressors.
- Use of variable speed pumping on condenser water loop, secondary chilled water and heating water loop based on the building demand.
- Variable supply air flow using CO₂ sensors for assembly spaces to match space loads as determined by the number of occupants (dining, auditorium, gym).
- Air flow measurement of outdoor air, supply air and return air for all systems.
- HVAC systems selection based on life cycle cost analysis factoring operational and maintenance costs rather than first cost basis, i.e. geothermal systems.
- Lighting control through the EMS for site lights, corridor lights, stairwell lights and dining area lights.
- Use of multiple high efficiency condensing boilers and domestic hot water heaters that are 90% efficient.
- Use of Variable Refrigerant Flow HVAC Systems for increased flexibility, and high efficiency.
- Heating water supply temperature reset based on outdoor air temperature.
- Complete automation of building systems performance while minimizing energy consumption.
- Metering of cooling systems, heating systems, electrical consumption in KW and makeup water for all HVAC systems for better energy management.
- Commissioning of Building Energy Systems.
- Use of low (no) emitting material for flooring, paint and glass.
- Construction IAQ Management Plan for the construction phase and prior to occupancy.

FY 2014 Funding Adjustments
The changes for fiscal 2014 include:

Wage Adjustments of $10,495:
- Salary and wage adjustments, $10,495.

The net increase in expenditures from the FY 2013 budget for Planning and Construction is $10,495.
### Planning and Construction

#### By Object Code

<table>
<thead>
<tr>
<th>Object Code</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$778,779</td>
<td>$677,993</td>
<td>$677,850</td>
<td>$678,960</td>
<td>$10,495</td>
<td>$689,455</td>
</tr>
<tr>
<td>Contracted Services</td>
<td>$73,389</td>
<td>$108,845</td>
<td>$91,764</td>
<td>$134,132</td>
<td>$0</td>
<td>$134,132</td>
</tr>
<tr>
<td>Supplies</td>
<td>$10,124</td>
<td>$7,498</td>
<td>$6,559</td>
<td>$8,000</td>
<td>$0</td>
<td>$8,000</td>
</tr>
<tr>
<td>Other Charges</td>
<td>$12,999</td>
<td>$16,766</td>
<td>$22,109</td>
<td>$23,753</td>
<td>$0</td>
<td>$23,753</td>
</tr>
<tr>
<td>Equipment</td>
<td>$11,830</td>
<td>$2,007</td>
<td>$20,342</td>
<td>$1,855</td>
<td>$0</td>
<td>$1,855</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td><strong>$887,101</strong></td>
<td><strong>$813,109</strong></td>
<td><strong>$818,624</strong></td>
<td><strong>$846,700</strong></td>
<td><strong>$10,495</strong></td>
<td><strong>$857,195</strong></td>
</tr>
</tbody>
</table>

#### Budgeted Full Time Equivalent Positions

<table>
<thead>
<tr>
<th>Position</th>
<th>FY11</th>
<th>FY12</th>
<th>FY13</th>
<th>13-14</th>
<th>FY14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assistant Supervisor</td>
<td>5.0</td>
<td>4.0</td>
<td>4.0</td>
<td>0.0</td>
<td>4.0</td>
</tr>
<tr>
<td>Clerical 12 Month</td>
<td>2.0</td>
<td>2.0</td>
<td>2.0</td>
<td>0.0</td>
<td>2.0</td>
</tr>
<tr>
<td>Plan/Construction Supervisor</td>
<td>2.0</td>
<td>2.0</td>
<td>2.0</td>
<td>0.0</td>
<td>2.0</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td>10.0</td>
<td>9.0</td>
<td>9.0</td>
<td>0.0</td>
<td>9.0</td>
</tr>
</tbody>
</table>

#### By State Category

<table>
<thead>
<tr>
<th>State Category</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>MAINTENANCE OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1 PROFESSIONAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845</td>
<td>$521,580</td>
<td>$467,551</td>
<td>$469,070</td>
<td>$470,835</td>
<td>$(1,765)</td>
<td>$469,070</td>
</tr>
<tr>
<td>2 CLERICAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845</td>
<td>$97,827</td>
<td>$92,110</td>
<td>$85,890</td>
<td>$83,295</td>
<td>$13,980</td>
<td>$97,275</td>
</tr>
<tr>
<td>3 MAINTENANCE/MECHANICS/TECHS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845</td>
<td>$94,986</td>
<td>$95,464</td>
<td>$96,572</td>
<td>$98,337</td>
<td>$(1,720)</td>
<td>$96,617</td>
</tr>
<tr>
<td>4 OTHER</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845</td>
<td>$22,858</td>
<td>$22,866</td>
<td>$22,179</td>
<td>$26,493</td>
<td>$0</td>
<td>$26,493</td>
</tr>
<tr>
<td><strong>Total Salaries</strong></td>
<td><strong>$737,252</strong></td>
<td><strong>$677,993</strong></td>
<td><strong>$673,711</strong></td>
<td><strong>$678,960</strong></td>
<td><strong>$10,495</strong></td>
<td><strong>$689,455</strong></td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5 OTHER</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845</td>
<td>$31,645</td>
<td>$31,402</td>
<td>$9,003</td>
<td>$31,500</td>
<td>$0</td>
<td>$31,500</td>
</tr>
<tr>
<td>6 CONSULTANTS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845</td>
<td>$35,920</td>
<td>$28,016</td>
<td>$53,020</td>
<td>$39,632</td>
<td>$0</td>
<td>$39,632</td>
</tr>
<tr>
<td>7 BIDS/NOTICES/ADVERTISING</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845</td>
<td>$3,372</td>
<td>$5,708</td>
<td>$2,583</td>
<td>$10,000</td>
<td>$0</td>
<td>$10,000</td>
</tr>
</tbody>
</table>

308
<table>
<thead>
<tr>
<th>By State Category</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>MAINTENANCE OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8 COPIER / MACHINE RENTAL</td>
<td>$2,431</td>
<td>$2,440</td>
<td>$2,391</td>
<td>$3,000</td>
<td>$0</td>
<td>$3,000</td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845 52370</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Contracted Services</td>
<td>$73,369</td>
<td>$67,565</td>
<td>$66,997</td>
<td>$84,132</td>
<td>$0</td>
<td>$84,132</td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>9 OFFICE</td>
<td>$7,630</td>
<td>$7,338</td>
<td>$6,279</td>
<td>$8,000</td>
<td>$0</td>
<td>$8,000</td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845 53440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10 PRINTING</td>
<td>$0</td>
<td>$160</td>
<td>$280</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845 53445</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Supplies</td>
<td>$7,630</td>
<td>$7,498</td>
<td>$6,559</td>
<td>$8,000</td>
<td>$0</td>
<td>$8,000</td>
</tr>
<tr>
<td><strong>Other Charges</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11 MILEAGE, PARKING, TOLLS</td>
<td>$11,073</td>
<td>$14,398</td>
<td>$19,563</td>
<td>$21,653</td>
<td>$0</td>
<td>$21,653</td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845 54720</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>12 INSTITUTES, CONFERENCES, MTGS.</td>
<td>$1,926</td>
<td>$2,368</td>
<td>$2,546</td>
<td>$2,100</td>
<td>$0</td>
<td>$2,100</td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845 54750</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Other Charges</td>
<td>$12,999</td>
<td>$16,766</td>
<td>$22,109</td>
<td>$23,753</td>
<td>$0</td>
<td>$23,753</td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13 COMPUTERS/BUSINESS EQUIPMENT</td>
<td>$10,478</td>
<td>$721</td>
<td>$1,567</td>
<td>$1,176</td>
<td>$0</td>
<td>$1,176</td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845 55805</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14 OFFICE FURNITURE/EQUIPMENT</td>
<td>$521</td>
<td>$1,106</td>
<td>$675</td>
<td>$679</td>
<td>$0</td>
<td>$679</td>
</tr>
<tr>
<td>Planning &amp; Construction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-845 55810</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Equipment</td>
<td>$11,000</td>
<td>$1,827</td>
<td>$2,242</td>
<td>$1,855</td>
<td>$0</td>
<td>$1,855</td>
</tr>
<tr>
<td>Total MAINTENANCE OF PLANT</td>
<td>$842,249</td>
<td>$771,649</td>
<td>$771,617</td>
<td>$796,700</td>
<td>$10,495</td>
<td>$807,195</td>
</tr>
<tr>
<td><strong>FTE: 0.0</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>CAPITAL OUTLAY</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>15 PROFESSIONAL</td>
<td>$41,528</td>
<td>$0</td>
<td>$4,140</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>115-XXX-037-990 51100 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Salaries</td>
<td>$41,528</td>
<td>$0</td>
<td>$4,140</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>16 OTHER</td>
<td>$0</td>
<td>$41,280</td>
<td>$24,767</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>115-XXX-037-990 52170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Contracted Services</td>
<td>$0</td>
<td>$41,280</td>
<td>$24,767</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>17 OTHER</td>
<td>$2,494</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>115-XXX-037-990 53170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Supplies</td>
<td>$2,494</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>CAPITAL OUTLAY</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER EQUIPMENT</td>
<td>$831</td>
<td>$180</td>
<td>$18,100</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>115-XXX-037-990</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Equipment</td>
<td>$831</td>
<td>$180</td>
<td>$18,100</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Total CAPITAL OUTLAY</td>
<td>$44,852</td>
<td>$41,460</td>
<td>$47,007</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
</tr>
<tr>
<td><strong>Report Total:</strong></td>
<td>$887,101</td>
<td>$813,109</td>
<td>$818,624</td>
<td>$846,700</td>
<td>$10,495</td>
<td>$857,195</td>
</tr>
</tbody>
</table>
Transportation

Program Overview
The mission of the Transportation Department is to provide transportation to eligible students enrolled in Harford County Public Schools. In planning and carrying out this mission, major consideration is given to the safety of the children transported, to maintaining effective and efficient service that takes children to and from school in an environment that is conducive to learning, and to providing co-curricular and extra-curricular transportation for a multitude of projects.

Approximately 34,000 students are provided direct transportation to and from school in accordance with policies established by the Board of Education. Additionally, thousands of runs for co-curricular, extra-curricular, special programs and field trips are provided through out, what is now, a twelve-month school year.

The McKinney-Vento Homeless Assistance Act requires schools to identify children and youth in homeless situations and provide appropriate services. One such service is providing students with transportation to their school of origin. The McKinney-Vento Act is an unfunded federal mandate. Under this Act, HCPS has transported students that were housed as far as 75 miles away from their school of origin. In FY 2012, HCPS spent over $186,000 to provide services in accordance with the McKinney-Vento Act.

Accomplishments – FY 2012
- In spite of the increase in miles driven, the number of preventable accidents was the least in the past 7 years. (Board Goal 4)
- Continued to reduce fuel consumption by reducing deadhead miles and implementing efficiencies in extra-curricular and athletic field trip buses. (Board Goal 4)
- Improved student management and driver training by the implementation of a bus camera pilot program.
- Continuing education and in-service training to drivers and attendants focused on Defensive Driving.

Goals – FY 2014
- Reduce the number of preventable accidents by 5% through continuing skills in-service-training focusing on safety. (Board Goals 3 & 4)
- Create a healthier environment around all HCPS through the installation of particle reduction emission devices on all new eligible special needs buses. (Board Goal 4)
- Eliminate fuel consumption by reducing deadhead miles and creating greater efficiencies on transportation of extra-curricular and athletic field trip buses. (Board Goal 4)
- Continuing to improve student management and driver training by the installation of additional cameras on buses.

Objectives – FY 2014
- To develop and implement bus routes that deliver students to and from school and extra-curricular activities, in a safe and efficient manner. (Board Goal 4)
- Educate, train and evaluate all drivers. (Board Goal 3)
- Train and supervise bus contractors. (Board Goal 3)
- Successfully resolve and mediate parental, school and public concerns. (Board Goal 4)
- Comply with all Federal, State and local laws. (Board Goal 4)
- Successfully administer and supervise the operation and maintenance of system-owned vehicles. (Board Goal 4)
- Monitor the operation and maintenance of contractor owned vehicles. (Board Goal 4)
Transportation

HCPS buses travel an average ...

1.9 times around the world per day!

...46,111 miles per school day!

<table>
<thead>
<tr>
<th>Transportation Facts</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of School Buses</td>
<td>481</td>
<td>487</td>
<td>494</td>
<td>505</td>
<td>510</td>
</tr>
<tr>
<td>Miles Traveled Annually</td>
<td>7.5 Million</td>
<td>7.6 Million</td>
<td>7.7 Million</td>
<td>8.3 Million</td>
<td>8.3 Million</td>
</tr>
<tr>
<td>Number of Bus Accidents</td>
<td>75</td>
<td>60</td>
<td>69</td>
<td>73</td>
<td>47</td>
</tr>
<tr>
<td># of Preventable Accidents</td>
<td>44</td>
<td>35</td>
<td>23</td>
<td>34</td>
<td>21</td>
</tr>
<tr>
<td>% of Preventable Accidents to Total</td>
<td>59%</td>
<td>58%</td>
<td>33%</td>
<td>46%</td>
<td>44%</td>
</tr>
</tbody>
</table>

FY 2014 Funding Adjustments

The changes for fiscal 2014 include:

Base Budget Adjustments of $23,000:
- Increase in Student Transportation, Repairs and Maintenance - Special Needs Buses, $65,000;
- Increase in Student Transportation, Contracted Services - Alternative Education Program, $35,000;
- Increase in Student Transportation, Repairs and Maintenance - Special Transportation, $20,000;
- Increase in Student Transportation, Office Supplies - Service Area Direction, $5,000;
- Increase in Student Transportation, Other Supplies - Special Transportation, $2,000;
- Increase in Student Transportation, Vehicle Maintenance - Other Equipment, $1,000;
- Increase in Student Transportation, Medical Services - Special Transportation, $1,000;
- Reduction in Maintenance of Plant, Repairs & Maintenance – Other Contracted Service, ($45,000);
- Reduction in Alternative Education – Night Program Contracted Service, ($20,000);
- Reduction in Other Contracted Services for reimbursement of student travel expenses, ($15,000);
- Reduction in Maintenance of Plant, Other Supplies, ($15,000);
- Reduction in Student Transportation, Repairs and Maintenance – Vehicles, ($6,000);
- Reduction in Student Transportation, Training Supplies, ($4,000); and,
- Reduction in Maintenance of Plant, Repairs and Maintenance – Vehicles, ($1,000).
Transportation

Cost of Doing Business of $714,550:
- Increase in PVA for 38 replacement buses, $295,300;
- Increase in fuel costs for special needs buses, $200,000;
- Increase in costs for transporting homeless students (McKinney-Vento Act), $200,000; and,
- Increase in reimbursable student field trips, $19,250.

Cost Saving Measures of ($890,000):
- Savings by implementing consolidated/depot bus stops for Magnet programs and 4th tier bus service at additional elementary schools; ($615,000);
- Savings from implementing consolidated bus stops for middle/high schools, ($225,000); and,
- Savings from removing bus service exemptions granted in prior years, ($50,000).

The net decrease in expenditures from the FY 2013 budget for Transportation is ($152,450).
## Transportation

### By Object Code

<table>
<thead>
<tr>
<th></th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$6,000,768</td>
<td>$6,408,055</td>
<td>$6,446,868</td>
<td>$6,589,873</td>
<td>$0</td>
<td>$6,589,873</td>
</tr>
<tr>
<td>Contracted Services</td>
<td>$21,903,230</td>
<td>$22,894,674</td>
<td>$22,873,949</td>
<td>$23,476,100</td>
<td>($375,450)</td>
<td>$23,100,650</td>
</tr>
<tr>
<td>Supplies</td>
<td>$1,315,905</td>
<td>$1,691,386</td>
<td>$1,822,332</td>
<td>$1,467,500</td>
<td>$252,000</td>
<td>$1,719,500</td>
</tr>
<tr>
<td>Other Charges</td>
<td>$107,048</td>
<td>$33,272</td>
<td>$36,089</td>
<td>$29,452</td>
<td>$0</td>
<td>$29,452</td>
</tr>
<tr>
<td>Equipment</td>
<td>$5,739</td>
<td>$3,717</td>
<td>$38,779</td>
<td>$33,441</td>
<td>($29,000)</td>
<td>$4,441</td>
</tr>
</tbody>
</table>

Total: $29,332,691 | $31,031,105 | $31,218,016 | $31,596,366 | ($152,450)   | $31,443,916 |

### Budgeted Full Time Equivalent Positions

<table>
<thead>
<tr>
<th></th>
<th>FY11</th>
<th>FY12</th>
<th>FY13</th>
<th>13-14</th>
<th>FY14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bus Attendant</td>
<td>85.0</td>
<td>88.0</td>
<td>91.0</td>
<td>0.0</td>
<td>91.0</td>
</tr>
<tr>
<td>Bus Driver</td>
<td>97.4</td>
<td>100.4</td>
<td>103.4</td>
<td>0.0</td>
<td>103.4</td>
</tr>
<tr>
<td>Bus Instructor/Trainer</td>
<td>4.0</td>
<td>4.0</td>
<td>4.0</td>
<td>0.0</td>
<td>4.0</td>
</tr>
<tr>
<td>Clerical 12 Month</td>
<td>4.0</td>
<td>4.0</td>
<td>4.0</td>
<td>0.0</td>
<td>4.0</td>
</tr>
<tr>
<td>Director</td>
<td>1.0</td>
<td>1.0</td>
<td>1.0</td>
<td>0.0</td>
<td>1.0</td>
</tr>
<tr>
<td>Specialist 12 Month</td>
<td>2.0</td>
<td>2.0</td>
<td>2.0</td>
<td>0.0</td>
<td>2.0</td>
</tr>
<tr>
<td>Supervisor</td>
<td>3.0</td>
<td>3.0</td>
<td>3.0</td>
<td>0.0</td>
<td>3.0</td>
</tr>
<tr>
<td>Vehicle Mechanic/Helper</td>
<td>12.0</td>
<td>12.0</td>
<td>12.0</td>
<td>0.0</td>
<td>12.0</td>
</tr>
</tbody>
</table>

Total: 208.4 | 214.4 | 220.4 | 0.0   | 220.4 |

### By State Category

<table>
<thead>
<tr>
<th></th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>STUDENT TRANSPORTATION</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PROFESSIONAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction 109-XXX-990-800</td>
<td>51100</td>
<td>FTE: 4.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$412,188</td>
<td>$395,371</td>
<td>$401,502</td>
<td>$401,623</td>
<td>$0</td>
<td>$401,623</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CLERICAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction 109-XXX-990-800</td>
<td>51110</td>
<td>FTE: 4.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$158,808</td>
<td>$161,308</td>
<td>$163,154</td>
<td>$164,602</td>
<td>$0</td>
<td>$164,602</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MAINTENANCE/MECHANICS/TECHS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction 109-XXX-990-800</td>
<td>51120</td>
<td>FTE: 4.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$208,175</td>
<td>$203,201</td>
<td>$213,587</td>
<td>$213,712</td>
<td>$0</td>
<td>$213,712</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CLERICAL OVERTIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Area Direction 109-XXX-990-800</td>
<td>51150</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$21</td>
<td>$0</td>
<td>$0</td>
<td>$1,187</td>
<td>$0</td>
<td>$1,187</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUS DRIVERS/ATTENDANTS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Regular Programs 109-XXX-990-805</td>
<td>51125</td>
<td>FTE: 4.4</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$113,595</td>
<td>$100,502</td>
<td>$98,229</td>
<td>$100,031</td>
<td>$0</td>
<td>$100,031</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUS DRIVER OVERTIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Regular Programs 109-XXX-990-805</td>
<td>51165</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$0</td>
<td>$0</td>
<td>$6,796</td>
<td>$10,000</td>
<td>$0</td>
<td>$10,000</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MAINTENANCE/MECHANICS/TECHS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special Transportation 109-XXX-990-810</td>
<td>51120</td>
<td>FTE: 2.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$90,648</td>
<td>$91,898</td>
<td>$93,975</td>
<td>$94,167</td>
<td>$0</td>
<td>$94,167</td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-----------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>STUDENT TRANSPORTATION</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>8</strong> BUS DRIVERS/ATTENDANTS</td>
<td>$4,142,510</td>
<td>$4,509,816</td>
<td>$4,342,626</td>
<td>$4,394,681</td>
<td>0</td>
<td>$4,394,681</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810 51125 FTE: 190.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>9</strong> BUS DRIVER SUBSTITUTES</td>
<td>$109,358</td>
<td>$76,979</td>
<td>$39,213</td>
<td>$101,312</td>
<td>0</td>
<td>$101,312</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810 51126 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>10</strong> CLERICAL OVERTIME</td>
<td>$0</td>
<td>$4,736</td>
<td>$838</td>
<td>$3,562</td>
<td>0</td>
<td>$3,562</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810 51150 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>11</strong> MAINT./MECH./TECH. OVERTIME</td>
<td>$10,907</td>
<td>$4,364</td>
<td>$8,146</td>
<td>$3,087</td>
<td>0</td>
<td>$3,087</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810 51160 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>12</strong> BUS DRIVER OVERTIME</td>
<td>$0</td>
<td>$0</td>
<td>$228,085</td>
<td>$300,000</td>
<td>0</td>
<td>$300,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810 51165 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>13</strong> OTHER</td>
<td>$157,480</td>
<td>$174,738</td>
<td>$182,316</td>
<td>$141,400</td>
<td>0</td>
<td>$141,400</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810 51170 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>14</strong> BUS DRIVERS/ATTENDANTS</td>
<td>$57,546</td>
<td>$94,651</td>
<td>$82,605</td>
<td>$70,700</td>
<td>0</td>
<td>$70,700</td>
</tr>
<tr>
<td>School Activity</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-815 51125 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>15</strong> MAINTENANCE/MECHANICS/TECHS</td>
<td>$405,889</td>
<td>$453,970</td>
<td>$445,720</td>
<td>$449,021</td>
<td>0</td>
<td>$449,021</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-820 51120 FTE: 9.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>16</strong> MAINT./MECH./TECH. OVERTIME</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$712</td>
<td>0</td>
<td>$712</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-820 51160 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Salaries</strong></td>
<td>$5,867,124</td>
<td>$6,271,532</td>
<td>$6,306,792</td>
<td>$6,449,797</td>
<td>0</td>
<td>$6,449,797</td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>17</strong> OTHER</td>
<td>$28,402</td>
<td>$39,211</td>
<td>$26,906</td>
<td>$30,000</td>
<td>0</td>
<td>$30,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800 52170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>18</strong> REPAIRS-EQUIPMENT</td>
<td>$0</td>
<td>$267</td>
<td>$365</td>
<td>$4,000</td>
<td>0</td>
<td>$4,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800 52315</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>19</strong> COPIER / MACHINE RENTAL</td>
<td>$3,104</td>
<td>$1,999</td>
<td>$1,710</td>
<td>$3,000</td>
<td>0</td>
<td>$3,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800 52370</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>20</strong> BUS CONTRACTS</td>
<td>$20,276,193</td>
<td>$21,055,731</td>
<td>$21,095,600</td>
<td>$21,634,484</td>
<td>$(564,700)</td>
<td>$21,069,784</td>
</tr>
<tr>
<td>Regular Programs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-805 52285</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>21</strong> BUS CONTRACTS - ALT ED</td>
<td>$448,804</td>
<td>$449,811</td>
<td>$486,743</td>
<td>$415,000</td>
<td>$35,000</td>
<td>$450,000</td>
</tr>
<tr>
<td>Regular Programs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-805 52286</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------</td>
<td>------------</td>
<td>------------</td>
<td>------------</td>
<td>------------</td>
<td>--------------</td>
<td>------------</td>
</tr>
<tr>
<td><strong>STUDENT TRANSPORTATION</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>22. BUS CONTRACTS-MCKINNEY VENTO</td>
<td>$0</td>
<td>$0</td>
<td>$144,282</td>
<td>$0</td>
<td>$200,000</td>
<td>$200,000</td>
</tr>
<tr>
<td>Regular Programs</td>
<td>109-XXX-990-805</td>
<td>52288</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>23. OTHER</td>
<td>$27,330</td>
<td>$32,840</td>
<td>$15,198</td>
<td>$50,000</td>
<td>$(15,000)</td>
<td>$35,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>109-XXX-990-810</td>
<td>52170</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>24. MEDICAL SERVICES</td>
<td>$18,808</td>
<td>$20,859</td>
<td>$20,082</td>
<td>$18,000</td>
<td>$1,000</td>
<td>$19,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>109-XXX-990-810</td>
<td>52280</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>25. BUS CONTRACTS</td>
<td>$0</td>
<td>$0</td>
<td>$40,027</td>
<td>$40,000</td>
<td>$0</td>
<td>$40,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>109-XXX-990-810</td>
<td>52285</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>26. BUS CONTRACTS - ALT ED</td>
<td>$100,961</td>
<td>$105,725</td>
<td>$41,809</td>
<td>$100,000</td>
<td>$(20,000)</td>
<td>$80,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>109-XXX-990-810</td>
<td>52286</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>27. BUS CONTRACTS - ARROW</td>
<td>$357,019</td>
<td>$377,627</td>
<td>$377,027</td>
<td>$385,000</td>
<td>$0</td>
<td>$385,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>109-XXX-990-810</td>
<td>52287</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>28. TRANSPORTATION-ATHLETICS</td>
<td>$280</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>109-XXX-990-810</td>
<td>52295</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>29. TRANSPORTATION-FIELD TRIPS</td>
<td>$0</td>
<td>$0</td>
<td>$8,426</td>
<td>$5,000</td>
<td>$0</td>
<td>$5,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>109-XXX-990-810</td>
<td>52300</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>30. REPAIRS/MAINTENANCE-VEHICLES</td>
<td>$77,358</td>
<td>$97,098</td>
<td>$84,910</td>
<td>$80,225</td>
<td>$20,000</td>
<td>$100,225</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>109-XXX-990-810</td>
<td>52325</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>31. TRANSPORTATION-FIELD TRIPS</td>
<td>$150,219</td>
<td>$277,189</td>
<td>$139,621</td>
<td>$190,750</td>
<td>$19,250</td>
<td>$210,000</td>
</tr>
<tr>
<td>School Activity</td>
<td>109-XXX-990-815</td>
<td>52300</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>32. TRANSPORTATION-SCIENCE</td>
<td>$79,529</td>
<td>$71,265</td>
<td>$67,435</td>
<td>$79,005</td>
<td>$0</td>
<td>$79,005</td>
</tr>
<tr>
<td>School Activity</td>
<td>109-XXX-990-815</td>
<td>52301</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>33. TRANSPORTATION-MUSIC</td>
<td>$62,880</td>
<td>$65,041</td>
<td>$59,931</td>
<td>$62,278</td>
<td>$0</td>
<td>$62,278</td>
</tr>
<tr>
<td>School Activity</td>
<td>109-XXX-990-815</td>
<td>52302</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>34. TRANSPORTATION-TECH/NURSE</td>
<td>$9,667</td>
<td>$16,780</td>
<td>$11,707</td>
<td>$15,960</td>
<td>$0</td>
<td>$15,960</td>
</tr>
<tr>
<td>School Activity</td>
<td>109-XXX-990-815</td>
<td>52303</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>35. TRANSPORTATION-OTHER</td>
<td>$33,574</td>
<td>$16,009</td>
<td>$25,219</td>
<td>$36,572</td>
<td>$0</td>
<td>$36,572</td>
</tr>
<tr>
<td>School Activity</td>
<td>109-XXX-990-815</td>
<td>52304</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-------------------------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>STUDENT TRANSPORTATION</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>36 TRANSPORTATION-AFT SCH I</td>
<td>$59,861</td>
<td>$74,268</td>
<td>$41,322</td>
<td>$40,331</td>
<td>$0</td>
<td>$40,331</td>
</tr>
<tr>
<td>School Activity</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-815</td>
<td>52306</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>37 TRANSPORTATION-SUMMER SCHOOL</td>
<td>$99,249</td>
<td>$112,211</td>
<td>$130,704</td>
<td>$125,320</td>
<td>$0</td>
<td>$125,320</td>
</tr>
<tr>
<td>School Activity</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-815</td>
<td>52307</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>38 INSPECTIONS</td>
<td>$8,821</td>
<td>$8,378</td>
<td>$8,795</td>
<td>$9,500</td>
<td>$0</td>
<td>$9,500</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-820</td>
<td>52290</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>39 REPAIRS/MAINTENANCE-VEHICLES</td>
<td>$6,858</td>
<td>$9,959</td>
<td>$1,958</td>
<td>$15,675</td>
<td>$0</td>
<td>$15,675</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-820</td>
<td>52325</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Contracted Services</strong></td>
<td>$21,848,918</td>
<td>$22,832,267</td>
<td>$22,829,776</td>
<td>$23,340,100</td>
<td>$(324,450)</td>
<td>$23,015,650</td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>40 REPAIRS/MAINTENANCE-VEHICLES</td>
<td>$575</td>
<td>$1,728</td>
<td>$495</td>
<td>$4,000</td>
<td>$(1,000)</td>
<td>$3,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td>53325</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>41 OFFICE</td>
<td>$15,863</td>
<td>$18,559</td>
<td>$18,677</td>
<td>$14,000</td>
<td>$5,000</td>
<td>$19,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td>53440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>42 PRINTING</td>
<td>$2,704</td>
<td>$5,115</td>
<td>$3,248</td>
<td>$5,000</td>
<td>$0</td>
<td>$5,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td>53445</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>43 POSTAGE/COURIER SERVICE</td>
<td>$0</td>
<td>$48</td>
<td>$7</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td>53450</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>44 FUEL/OIL</td>
<td>$5,455</td>
<td>$5,409</td>
<td>$4,845</td>
<td>$7,000</td>
<td>$0</td>
<td>$7,000</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td>53575</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>45 FUEL/OIL</td>
<td>$35,851</td>
<td>$42,912</td>
<td>$43,188</td>
<td>$52,250</td>
<td>$0</td>
<td>$52,250</td>
</tr>
<tr>
<td>Regular Programs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-805</td>
<td>53575</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>46 BULK STORAGE</td>
<td>$75,263</td>
<td>$(35,211)</td>
<td>$37,133</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Regular Programs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-805</td>
<td>53576</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>47 TRAINING SUPPLIES</td>
<td>$5,091</td>
<td>$9,983</td>
<td>$8,245</td>
<td>$14,000</td>
<td>$(4,000)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Regular Programs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-805</td>
<td>53580</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>48 OTHER</td>
<td>$4,925</td>
<td>$5,181</td>
<td>$3,247</td>
<td>$3,000</td>
<td>$2,000</td>
<td>$5,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810</td>
<td>53170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>49 REPAIRS/MAINTENANCE-VEHICLES</td>
<td>$307,149</td>
<td>$297,093</td>
<td>$462,523</td>
<td>$261,000</td>
<td>$65,000</td>
<td>$326,000</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810</td>
<td>53325</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>------------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>STUDENT TRANSPORTATION</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FUEL/OIL</td>
<td>$742,339</td>
<td>$933,985</td>
<td>$840,718</td>
<td>$682,500</td>
<td>$200,000</td>
<td>$882,500</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53575</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REPAIRS/MAINTENANCE-VEHICLES</td>
<td>$23,852</td>
<td>$19,289</td>
<td>$17,365</td>
<td>$30,250</td>
<td>$0</td>
<td>$30,250</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-820</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53325</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOOLS</td>
<td>$10,626</td>
<td>$7,539</td>
<td>$17,394</td>
<td>$10,000</td>
<td>$0</td>
<td>$10,000</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-820</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>53540</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Supplies</strong></td>
<td>$1,229,694</td>
<td>$1,311,630</td>
<td>$1,457,084</td>
<td>$1,083,000</td>
<td>$267,000</td>
<td>$1,350,000</td>
</tr>
<tr>
<td><strong>Other Charges</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MILEAGE, PARKING, TOLLS</td>
<td>$5,438</td>
<td>$8,293</td>
<td>$10,120</td>
<td>$6,015</td>
<td>$0</td>
<td>$6,015</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54720</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PROFESSIONAL DUES</td>
<td>$765</td>
<td>$90</td>
<td>$90</td>
<td>$1,100</td>
<td>$0</td>
<td>$1,100</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54730</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INSTITUTES, CONFERENCES, MTGS.</td>
<td>$4,374</td>
<td>$5,783</td>
<td>$2,204</td>
<td>$2,937</td>
<td>$0</td>
<td>$2,937</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54750</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LIABILITY INSURANCE</td>
<td>$77,375</td>
<td>$306</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Regular Programs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-805</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54655</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EMPLOYEE RECOGNITION</td>
<td>$972</td>
<td>$0</td>
<td>$0</td>
<td>$1,500</td>
<td>$0</td>
<td>$1,500</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54710</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MILEAGE, PARKING, TOLLS</td>
<td>$18,124</td>
<td>$18,800</td>
<td>$23,675</td>
<td>$17,900</td>
<td>$0</td>
<td>$17,900</td>
</tr>
<tr>
<td>Special Transportation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-810</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>54720</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Other Charges</strong></td>
<td>$107,048</td>
<td>$33,272</td>
<td>$36,089</td>
<td>$29,452</td>
<td>$0</td>
<td>$29,452</td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER EQUIPMENT</td>
<td>$404</td>
<td>$348</td>
<td>$0</td>
<td>$679</td>
<td>$0</td>
<td>$679</td>
</tr>
<tr>
<td>Service Area Direction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-800</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>COMPUTERS/BUSINESS EQUIPMENT</td>
<td>$2,196</td>
<td>$1,999</td>
<td>$10,487</td>
<td>$2,262</td>
<td>$0</td>
<td>$2,262</td>
</tr>
<tr>
<td>Regular Programs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-805</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55805</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER EQUIPMENT</td>
<td>$3,139</td>
<td>$1,370</td>
<td>$28,291</td>
<td>$30,500</td>
<td>$(29,000)</td>
<td>$1,500</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>109-XXX-990-820</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Equipment</strong></td>
<td>$5,739</td>
<td>$3,717</td>
<td>$38,779</td>
<td>$33,441</td>
<td>$(29,000)</td>
<td>$4,441</td>
</tr>
<tr>
<td><strong>Total STUDENT TRANSPORTATION</strong></td>
<td>$29,058,524</td>
<td>$30,452,419</td>
<td>$30,668,519</td>
<td>$30,935,790</td>
<td>$(86,450)</td>
<td>$30,849,340</td>
</tr>
</tbody>
</table>

FTE: 3.0

MAINTENANCE OF PLANT

Salaries
<table>
<thead>
<tr>
<th>By State Category</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>MAINTENANCE OF PLANT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>62 MAINTENANCE/MECHANICS/TECHS</strong></td>
<td>$132,496</td>
<td>$136,523</td>
<td>$140,076</td>
<td>$140,076</td>
<td>$0</td>
<td>$140,076</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-820 51120 FTE: 3.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>63 MAINT./MECH./TECH. OVERTIME</strong></td>
<td>$1,148</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-820 51160 FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Salaries</td>
<td>$133,644</td>
<td>$136,523</td>
<td>$140,076</td>
<td>$140,076</td>
<td>$0</td>
<td>$140,076</td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>64 OTHER</strong></td>
<td>$53,123</td>
<td>$57,164</td>
<td>$35,612</td>
<td>$123,000</td>
<td>$(45,000)</td>
<td>$78,000</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-820 52170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>65 REPAIRS/MAINTENANCE-VEHICLES</strong></td>
<td>$1,190</td>
<td>$5,243</td>
<td>$8,561</td>
<td>$13,000</td>
<td>$(6,000)</td>
<td>$7,000</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-820 52325</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Contracted Services</td>
<td>$54,313</td>
<td>$62,407</td>
<td>$44,173</td>
<td>$136,000</td>
<td>$(51,000)</td>
<td>$85,000</td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>66 OTHER</strong></td>
<td>$79,269</td>
<td>$61,331</td>
<td>$74,805</td>
<td>$95,000</td>
<td>$(15,000)</td>
<td>$80,000</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-820 53170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>67 REPAIRS/MAINTENANCE-VEHICLES</strong></td>
<td>$6,941</td>
<td>$11,456</td>
<td>$10,870</td>
<td>$31,500</td>
<td>$0</td>
<td>$31,500</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-820 53325</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>68 FUEL/OIL</strong></td>
<td>$0</td>
<td>$306,969</td>
<td>$279,573</td>
<td>$258,000</td>
<td>$0</td>
<td>$258,000</td>
</tr>
<tr>
<td>Vehicle Maintenance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-820 53575</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Supplies</td>
<td>$86,211</td>
<td>$379,756</td>
<td>$365,248</td>
<td>$384,500</td>
<td>$(15,000)</td>
<td>$369,500</td>
</tr>
<tr>
<td>Total MAINTENANCE OF PLANT</td>
<td>$274,167</td>
<td>$578,686</td>
<td>$549,497</td>
<td>$660,576</td>
<td>$(66,000)</td>
<td>$594,576</td>
</tr>
<tr>
<td><strong>Report Total:</strong></td>
<td>$29,332,691</td>
<td>$31,031,105</td>
<td>$31,218,016</td>
<td>$31,596,366</td>
<td>$(152,450)</td>
<td>$31,443,916</td>
</tr>
</tbody>
</table>
Utility Resource Management

Program Overview
The Office of Utility Resource Management has developed a multi-faceted approach to managing energy resources. This approach provides for energy resource optimization through the coordination of administration and policy between the central office management team and the individual facility managers; through improvements to the operation and maintenance of the equipment; and through capital improvements.

The overall goal is to optimize energy use without adversely affecting indoor air quality or the comfort and safety of our building occupants. This is currently being accomplished through the collection and analysis of energy consumption data using utility tracking and accounting software. We are also working with administrators, teachers, students and custodial personnel to promote energy conservation awareness, and are controlling. In addition, we are monitoring heating and air conditioning systems via computerized energy management programs.

Accomplishments – FY 2012
- Lighting upgrades of energy efficient equipment at the following schools:
  - Harford Technical High School
  - John Archer School
  - Old Post Elementary
  - William Paca Elementary
  - Havre De Grace Elementary
- Efficiency upgrades reduced consumption resulting in cost avoidance of over $170,000. (Board Goal 4)
- Received over $500,000 in BGE Smart Energy Rebates.
- Participated in the Load Response Program for five of six sites resulting in an anticipated savings of over $28,005.
- Over 150 hand dryers in the school buildings to reduce paper towel usage and operational costs. (Board Goal 4)
- The pilot Furniture Refurbish Program resulted in cost avoidance of $43,146.
- Conducted training workshops for custodians and other operations staff. (Board Goal 3)
- Conservation presentations to students in elementary, middle, and high schools. (Board Goal 4)
- Partnered with Harford County Government’s Sustainability Office and Parks & Recreation to facilitate a conservation poster contests and a Sustainable Grounds Maintenance Workshop.

Goals – FY 2014
- Continue to install energy efficient equipment. (Board Goal 4)
- Continue to participate in Utility sponsored credit and rebate programs. (Board Goal 4)
- Continue to upgrade lighting. (Board Goal 4)
- Investigate and implement water conservation technology. (Board Goal 4)
- Successfully implement a third phase of Performance Contracting. (Board Goal 4)

Objectives – FY 2014
- Maximize the use of Operational budget funds without adversely affecting the comfort and safety of our building occupants. (Board Goal 4)
- Continue to partner with other agencies to expand sustainability initiatives. (Board Goal 4)
- Continue to collaborate with Curriculum to improve the learning environment. (Board Goal 4)
Utility Resource Management

ENERGY COST SAVING INITIATIVES

HCPS is entering the fourth year of their Energy and Resource Conservation Initiative. The program includes a behavior modification component titled Harford Environmental Leadership Program (HELP). The goal is to support educational objectives, improve financial management systems by eliminating inefficiencies and recognize savings while improving building operations and maintenance programs. HCPS coordinates all conservation initiatives through various conservation strategies.

- **Innovative Policies and Procedures:** In June of 2008, HCPS approved a comprehensive energy management plan. The goal of the plan was to reduce resource and energy consumption while creating a more environmentally sustainable organization. Through this plan HCPS adopted new policies and procedures which established specific criteria and requirements relating to energy use, conservation, and sustainability at all levels of the HCPS operations. Through this initiative HCPS established an Energy and Resource Committee to identify short and long-term opportunities, and respond to the needs of the schools. Temporary subcommittees are formed to investigate and address sustainability issues. The Resource Conservation Manager is responsible for implementing the energy conservation program, working closely with the committee and site teams and providing training and education to the students, faculty and staff. The Resources Conservation Manager also works with Resource Conservation Administrators at every school to increase conservation awareness, support training, and provide on-going guidance.

- **Behavior Modification and Training:** "Grass Roots" Energy Conservation Initiative: HCPS is aware that no conservation effort will be successful without Ownership, Pride, Participation and, Cooperation of the building occupants, users and all stakeholders. HCPS also acknowledges the need to have programs that enhance the opportunities for success and savings. Linking energy conservation efforts to teaching and instruction is a priority. Resource conservation activities are designed to include each local school, teacher and student and have a focus on establishing and strengthening partnerships with organizations internal and external to our HCPS for the purpose of educating our staff and students as we continue to improve the efficient use of our resources through the following initiatives:

  - Twenty-two HCPS schools have joined the Maryland Green Schools program. Additional schools are actively engaged in obtaining similar accreditation status.
  - Energy and Resource Conservation Policy & Procedures were developed concurrent with development of the Harford Environmental Leadership Program (HELP). The goal of the program is to emphasize behavior modification to conserve energy and other resources.
  - Provide ongoing training workshops for Leadership in Energy and Environmental Design (LEED) for the Facilities and Planning and Construction departments.
  - The Resource Conservation Committee works in tandem with the Earth & Environmental Science programs to focus on sustainability issues inside the school buildings and provide real world problem solving opportunities for our students.

- **Water Conservation Efforts:** Conserve water usage through various improvements to school building and grounds (i.e. fixtures, synthetic turf). Include water conservation methods on all capital projects through design standards.

- **Energy Procurement Strategies:** Participate in the purchasing consortium with the Baltimore Regional Purchasing Cooperative in which school districts and municipalities jointly procure natural gas and electricity to maximize savings. Currently utilizes Harford County Government propane gas contact to reduce per gallon cost of product.

- **Improved Practices:** HCPS developed a centralized data base to track and evaluate all utility bills, a green cleaning program with guidelines and training for our custodial staff, a sustainability review process for our new construction programs to insure that we are critically analyzing our new facilities during the design and construction phase, and implemented a full scale single stream recycling program and centralized data base to track and evaluate all waste disposal bills.
Utility Resource Management

FY 2014 Funding Adjustments

The changes for fiscal 2014 include:

**Base Budget Adjustments of $250,000:**
- Reversal of year end transfer to Facilities Management, $250,000.

**Cost of Doing Business of $171,298:**
- Increase in interest on energy performance contract, $308,945;
- Increase in lease payment for Sun Trust performance contract Phase I & II, $160,979;
- Increase in Johnson Controls Maintenance contract Phase I & II, $10,319; and,
- Reduction in electricity usage/expenditures, ($308,945).

**Cost Saving Measures of ($120,000):**
- Utility savings from implementing four day summer work week, ($120,000).

The net increase in expenditures from the FY 2013 budget for Utility Resources Management is $301,298.
## Utility Resource Management

### By Object Code

<table>
<thead>
<tr>
<th></th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$152,413</td>
<td>$142,370</td>
<td>$127,378</td>
<td>$92,316</td>
<td>$0</td>
<td>$92,316</td>
</tr>
<tr>
<td>Contracted Services</td>
<td>$1,230,866</td>
<td>$1,269,480</td>
<td>$396,975</td>
<td>$541,528</td>
<td>$10,319</td>
<td>$551,847</td>
</tr>
<tr>
<td>Supplies</td>
<td>$77,273</td>
<td>$90,414</td>
<td>$77,957</td>
<td>$92,500</td>
<td>$0</td>
<td>$92,500</td>
</tr>
<tr>
<td>Other Charges</td>
<td>$12,649,030</td>
<td>$12,546,279</td>
<td>$12,886,877</td>
<td>$13,147,286</td>
<td>$290,979</td>
<td>$13,438,265</td>
</tr>
<tr>
<td>Equipment</td>
<td>$433</td>
<td>$47</td>
<td>$46</td>
<td>$500</td>
<td>$0</td>
<td>$500</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$14,110,014</td>
<td>$14,048,591</td>
<td>$13,469,233</td>
<td>$13,874,130</td>
<td>$301,298</td>
<td>$14,175,428</td>
</tr>
</tbody>
</table>

### Budgeted Full Time Equivalent Positions

<table>
<thead>
<tr>
<th></th>
<th>FY11</th>
<th>FY12</th>
<th>FY13</th>
<th>13-14</th>
<th>FY14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assistant Supervisor</td>
<td>1.0</td>
<td>1.0</td>
<td>1.0</td>
<td>0.0</td>
<td>1.0</td>
</tr>
<tr>
<td>Facilities Maint Technician</td>
<td>1.0</td>
<td>1.0</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>2.0</td>
<td>2.0</td>
<td>1.0</td>
<td>0.0</td>
<td>1.0</td>
</tr>
</tbody>
</table>

### By State Category

#### OPERATION OF PLANT

<table>
<thead>
<tr>
<th></th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Salaries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1 PROFESSIONAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td>$89,610</td>
<td>$90,235</td>
<td>$92,381</td>
<td>$92,316</td>
<td>$0</td>
<td>$92,316</td>
</tr>
<tr>
<td>110-XXX-031-835 51100</td>
<td>FTE: 1.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 MAINTENANCE/MECHANICS/TECHS</td>
<td>$62,803</td>
<td>$52,135</td>
<td>$34,997</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td>110-XXX-031-835 51120</td>
<td>FTE: 0.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Salaries</strong></td>
<td>$152,413</td>
<td>$142,370</td>
<td>$127,378</td>
<td>$92,316</td>
<td>$0</td>
<td>$92,316</td>
</tr>
</tbody>
</table>

#### Contracted Services

<table>
<thead>
<tr>
<th></th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 FIRE SYSTEMS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td>$9,416</td>
<td>$13,533</td>
<td>$3,923</td>
<td>$15,000</td>
<td>$0</td>
<td>$15,000</td>
</tr>
<tr>
<td>110-XXX-031-835 52271</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 BOILER/PRESSURE VESSELS</td>
<td>$776,374</td>
<td>$794,445</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td>110-XXX-031-835 52331</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5 ENVIRONMENTAL SERVICES</td>
<td>$0</td>
<td>$0</td>
<td>$1,800</td>
<td>$125,000</td>
<td>$0</td>
<td>$125,000</td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td>110-XXX-031-835 52420</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Contracted Services</strong></td>
<td>$785,790</td>
<td>$807,978</td>
<td>$5,723</td>
<td>$140,000</td>
<td>$0</td>
<td>$140,000</td>
</tr>
</tbody>
</table>

#### Supplies

<table>
<thead>
<tr>
<th></th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Actual</th>
<th>FY13 Budget</th>
<th>13-14 Change</th>
<th>FY14 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>6 OTHER</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td>$21,835</td>
<td>$34,467</td>
<td>$27,240</td>
<td>$17,500</td>
<td>$0</td>
<td>$17,500</td>
</tr>
<tr>
<td>110-XXX-031-835 53170</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7 ENVIRONMENTAL SUPPLIES</td>
<td>$55,438</td>
<td>$55,948</td>
<td>$50,717</td>
<td>$75,000</td>
<td>$0</td>
<td>$75,000</td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td>110-XXX-031-835 53420</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Supplies</strong></td>
<td>$77,273</td>
<td>$90,414</td>
<td>$77,957</td>
<td>$92,500</td>
<td>$0</td>
<td>$92,500</td>
</tr>
<tr>
<td>By State Category</td>
<td>FY11 Actual</td>
<td>FY12 Actual</td>
<td>FY13 Actual</td>
<td>FY13 Budget</td>
<td>13-14 Change</td>
<td>FY14 Budget</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>OPERATION OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8 TRAINING</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54580</td>
<td>$395</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>9 UTILITIES-ELECTRICITY</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54770</td>
<td>$8,287,533</td>
<td>$8,817,340</td>
<td>$8,094,654</td>
<td>$8,406,721</td>
<td>$(178,945)</td>
<td>$8,227,776</td>
</tr>
<tr>
<td>10 UTILITIES-GAS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54775</td>
<td>$2,070,157</td>
<td>$1,576,222</td>
<td>$1,659,761</td>
<td>$1,774,157</td>
<td>$0</td>
<td>$1,774,157</td>
</tr>
<tr>
<td>11 UTILITIES-OIL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54775</td>
<td>$1,713,699</td>
<td>$1,414,476</td>
<td>$1,872,455</td>
<td>$1,619,370</td>
<td>$0</td>
<td>$1,619,370</td>
</tr>
<tr>
<td>12 SEWAGE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54780</td>
<td>$246,918</td>
<td>$275,135</td>
<td>$268,480</td>
<td>$281,000</td>
<td>$0</td>
<td>$281,000</td>
</tr>
<tr>
<td>13 SEWAGE - FRONT FOOT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54786</td>
<td>$20,444</td>
<td>$26,954</td>
<td>$26,954</td>
<td>$27,000</td>
<td>$0</td>
<td>$27,000</td>
</tr>
<tr>
<td>14 WATER</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54790</td>
<td>$291,473</td>
<td>$409,410</td>
<td>$244,806</td>
<td>$342,193</td>
<td>$0</td>
<td>$342,193</td>
</tr>
<tr>
<td>15 WATER - FRONT FOOT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54791</td>
<td>$18,410</td>
<td>$26,740</td>
<td>$29,960</td>
<td>$27,000</td>
<td>$0</td>
<td>$27,000</td>
</tr>
<tr>
<td>16 ENERGY LOAN PAYMENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 54795</td>
<td>$0</td>
<td>$0</td>
<td>$669,806</td>
<td>$669,845</td>
<td>$469,924</td>
<td>$1,139,769</td>
</tr>
<tr>
<td><strong>Total Other Charges</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$12,649,030</td>
<td>$12,546,279</td>
<td>$12,866,877</td>
<td>$13,147,286</td>
<td>$290,979</td>
<td>$13,438,265</td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>17 OTHER EQUIPMENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Resource Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>110-XXX-031-835 55170</td>
<td>$433</td>
<td>$47</td>
<td>$46</td>
<td>$500</td>
<td>$0</td>
<td>$500</td>
</tr>
<tr>
<td><strong>Total Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$433</td>
<td>$47</td>
<td>$46</td>
<td>$500</td>
<td>$0</td>
<td>$500</td>
</tr>
<tr>
<td><strong>Total OPERATION OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$13,664,938</td>
<td>$13,587,089</td>
<td>$13,077,981</td>
<td>$13,472,002</td>
<td>$290,979</td>
<td>$13,763,581</td>
</tr>
<tr>
<td><strong>MAINTENANCE OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>18 EQUIPMENT MAINTENANCE CONTRACT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maintenance, Utility Resource Mgt.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>111-XXX-990-835 52360</td>
<td>$445,076</td>
<td>$461,502</td>
<td>$391,252</td>
<td>$401,528</td>
<td>$10,319</td>
<td>$411,847</td>
</tr>
<tr>
<td><strong>Total Contracted Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$445,076</td>
<td>$461,502</td>
<td>$391,252</td>
<td>$401,528</td>
<td>$10,319</td>
<td>$411,847</td>
</tr>
<tr>
<td><strong>Total MAINTENANCE OF PLANT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$445,076</td>
<td>$461,502</td>
<td>$391,252</td>
<td>$401,528</td>
<td>$10,319</td>
<td>$411,847</td>
</tr>
<tr>
<td><strong>Report Total:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$14,110,014</td>
<td>$14,048,591</td>
<td>$13,469,233</td>
<td>$13,874,130</td>
<td>$301,298</td>
<td>$14,175,428</td>
</tr>
</tbody>
</table>