Harford County Public Schools Fiscal Year 2015 Budget Table of Contents

1	Budget Introduction Board Roster GFOA Certificate	,
	Superintendent's Letter of Transmittal and Budget in Brief	į
	Overview of the School System	9
	Understanding the Budget	17
	Map of School Locations Organizational Chart	29 31
2	Executive Summary	
3	Master Plan and Board Goals	4
4	Strategic Plan and Board Goals	-
5		
6	-	
-	Revenues	
7	Expenditures	
	Expenditures by Program Expenditures by State Category	96 97
	Summary Chart of Fiscal 2015 Unrestricted Operating Budget	99
	Chart of Cost of Doing Business Adjustments	101
	Summary of Fiscal 2015 Unrestricted Operating Budget Changes	106
8	Positions	113
	Positions - School Based/Non School Based	116
	Change in Positions FY14 - FY15	118
	Positions by State Category	120
	Positions by Program Position Summary	121 123
9	Priority List	
10		
10	Board of Education Board of Education Services	133
	Internal Audit	135
	Legal Counsel	137
11	Business Services	139
	Fiscal Services	143
	Purchasing	147
12	Curriculum and Instruction	149
	Curriculum Development and Implementation	153
	Office of Accountability	163
	Professional Development	167
13	Education Services	171
	Career & Technology Programs Gifted & Talented	177 181
	Intervention Services	185
	Magnet and Signature Programs	187
	Office of Elementary, Middle and High School Performance	195
	Other Special Programs	199
	Regular Program	205
	School Library Media Programs	209 213
	Summer School	213

Harford County Public Schools Fiscal Year 2015 Budget Table of Contents

14	Executive Administration Communications	
	Equity and Cultural Proficiency Executive Administration Office	
15	Extra-curricular Activities	
	Interscholastic Athletics	
	Student Activities	
16	Human Resources	
17	Operations and Maintenance	***************************************
	Facilities Management	
	Planning and Construction Transportation	
	Utility Resource Management	
18	Safety and Security	***************************************
19	Special Education	
20	Student Services	
	Health Services	
	Psychological Services	
	Pupil Personnel Services	
	School Counseling Services	
21	Office of Technology and Information Services	
22	Restricted	
23	Food Service	
24	Debt Service	
25	Capital	
26	Pension	
27	Other Post Employment Benefits	
28	Statistical Section	
29	Glossary	